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FINANCIAL TIMES

The UK and Emu Confronting the

impossible choice

Martin Wolf, Page 14



Space station project

Agreed, but will the politics hold?

Technology, Page 10



TUESDAY OCTOBER 8 1996

German tax reform

More hills for Waigel to climb?



Today's surveys

International Equities **Business Locations**

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-World Business Newspaper http://www.FT.com

20 hurt in bomb blasts at army **HQ** in N Ireland

Two car bombs exploded in the British army's Northern Ireland headquarters at Lisburn, Co Antrim, injuring up to 20 people. The first bomb went off in a car park and the second appeared to be designed to catch casualties being taken to the army medical centre, the army said. The blasts were the first attack on tha army in Northern Ireland since 1994, when rival Irish Republican Army and Loyalist guerrillas declared truces which launched the Northern ireland peace process.

Dow breaks through 6,000 barrier

On Wall Street, the Dow Jones Industrial Average briefly pierced tha 6,000 level for the first time. but was unable to hold its highs amid weakness in the cyclical shares that are concentrated in the index. By lunchtime the Dow had slipped to 5,986.15. Other major indices were at record highs at early afternoon. The technology-rich Nasdaq composite rose

1.61 points to 1,249.17, putting it on course to pass the record it set in early June and the Standard & Poor's 500 climbed 1.14 at 702.60 to pass the high it set on Friday. World stocks. Page 38

Seoul warms of war danger: South Korean president Kim Young-sam warned that war could break out if North Korea continued to "provoke" Seoul. Page 4

Banks take 45.5% stake in Eurotunnel: Eurotunnel's banks will take a 45.5 per cent stake in the Channel tunnel operator as part of a complex financial restructuring deal. Page 17; Editorial Comment, Page 15; Lex. Page 16

Russia bond market hopes boosted: Russia's plans for a debut in the international bond market were boosted by higher-thanexpected credit ratings from three international rating agencies. Page 2

Metals prices hit Outokumpu: Pinnish mining and metals group Outokumpu said steep falls in world stainless steel and copper prices caused a collapse in eight-month pre-tax profits to FM109m (\$23.9m) from FM1.3bn. Page 17

Brussels likely to probe Alitalia rescue: The European Commission is expected to investigate restructuring plans at Italian state airlina ncerns that a L3,000bn (\$1.98bn) capital injection to rescue and relaunch the carrier breaches EU rules.

Britain's transport links lead Europe: Britain's freight connections are better than those of its European neighbours in spite of the country's position on the edge of the continent, a report shows. Page 8

UK companies treat shareholders best: UK companies treat their shareholders better than other European companies do, a survey of corporate governance practice shows. Page 8

Flood of cash may hit Irish Emu bid: A surge of foreign buying in the Irish bond market, prompted by axpectations that Ireland will be an early participant in European monetary union, threatens to make it harder for the Irish to meet convergence targets. Page 3

Eni sale tranche fixed: Italy fixed the second tranche of the privatisation of Eni, the country's main oil, gas and chemicals group, at 8.75 per cent of its stock, and held open the possibility of increasing the size. Page 17

Kazakhstan shakes up banking system: Kramds Bank, the first commercial bank in Kazakhstan, lost its licence in a government shake-up of the country's over-sized and underfinanced banking system. Page 5

European unity on polluted waters: Nearly 20 European countries pledged to work together to cut pollution in shared rivers and lakes under an environmental treaty that came into force this week. Page 3

Call for segregation of modified beans: European food retailers and wholesalers called for genetically modified US soyabeans to he segregated from ordinary ones. Page 2

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Bundesbank warns over Emu

Countries should avoid a 'breathless short-term effort' to qualify

By Andrew Fisher in Frankfurt and Gillian Tett in London

Mr Hans Tietmeyer, president of the Bundesbank, yesterday added his voice to those sceptical about the budgetary strategies being used by some countries trying to qualify for European Monetary Union.

"It is important in the selection [of Emn participants] that the member countries do not just reach the criteria through a breathless short-term effort with one-off results quickly cobbled together." Mr Tietmeyer aaid in a speech in Frankfurt.

Mr Tietmeyer also repeated the Bundesbank's objections to non-Emu member countries baving equal access to the single currency payments system, known as Target, a view vigorously opposed by the Bank of England in particular. "The conditions must take

account of the differences that

would exist hetween central banks inside and outside the third phase of currency union [Emu]. It is not just or sensible to treat unlike things alike."

German officials argue that access to liquidity in the future single currency should be limited for monetary policy reasons. UK officials insist that "out" countries should have equal access to Target.

A Bank of England official yesterday said: "We do not

think that the question of intra-day liquidity is a monetary policy issue." Central bankers are due to discuss the question next month - the first face-to-face

discussion since the disagree-

ment erupted in July. Mr Tietmeyer warned that those seeking to join Emu on the basis of short-term economic performance rather than long-term stability risked heing "heavily punished" hy the markets. "The currency

union is meant to last," he said. "The Masstricht treaty does not provide for an exit. If a country really cannot keep up after a while and wants to leave, the markets will not forget that for a long time." He mentioned no countries by name, hut his comments

Italians back tax for Emu....Page 2 Flood of cash may swamp Irish Emu bid.Page 3 Martin Wolf. ...Page 14

seemed aimed at Italy and Spain, which have recently stepped up their political and fiscal efforts to become founder members of Emu.

France has also introduced a hudget to enable it to meet the criteria. Germany, too, currently just fails to meet some criteria.

Mr Tietmever repeated the German central bank's view that Emu must be built on fis-

cal and monetary stability that was deeply rooted in society. The fiscal criteria especially must be fulfilled over a long

period, he added. These lay down that budget deficits and total public-sector indehtedness must not exceed 3 per cent and 60 per cent of gross domestic product respectively. Member countries would

have to show the ability to follow stable policies so as to avoid political tensions and maintain international confidence in the euro. Success or failure of Emu would depend on the choice of participants, be said. The European Monetary

Institute - forerunner of the European central bank - will assess the progress of potential member countries towards reaching the Emu criteria, be noted. It will make its main reports in spring 1998, with a preliminary convergence report due this November.

sion-making system, allowing

the two sides to resolve ques-

tions about European security,

Such an arrangement would be very binding in its obliga-

tions", he told reporters. "All the duties and rights of those

who signed the treaty would be very clear," the security

chief said, adding that the new

including future enlargement

trol issues.

of timing.

But he avoided ruling out

enlargement of the western

alliance, saying this was an

issue for Nato itself to decide.

and the main problem was one

Lebed: hoxer and chess

Editorial Comment, Page 15

player, Page 2



'The currency union is meant to last. If a country ... wants to leave, the markets will not forget that for a long time'

Daf Trucks agrees to \$544m takeover by Paccar

By Gordon Cramb in Eindhoven and Haig Simonian in London

Daf Trucks, the Dutch-Belgian heavy truckmaker, yesterday agreed to a F1933m (\$543.7m) takeover by Paccar, the third biggest US heavy truck group, concluding its long haul back from bankruptcy in 1993.

Paccar, based in Washington state, is to pay F1900m for Eindboven-hased Daf and a further F132.9m to buy out the 25 per cent minority in DAF's Belgian production unit which is owned by the Flemish regional government.

The Belgian and Dutch authorities, which together own just under half the com-pany, still have to give their blessing. However, they are expected to back a deal securing Daf's future and possibly netting a windfall profit.

The rest of Daf Trucks is owned by former creditor banks, suppliers and dealers, as well as other institutional investors. The price being pald is five and a balf times the group's 1995 earnings of F1163.8m. Daf expects to match but not exceed that profit this

Mr Cor Baan, Daf chairman, said the sale would provide greater access to finance and technology as well as an international network, including outside components.

However, he said Daf would "strengthen its focus on Europe", and maintain its contract under which it buys ligh-ter vehicles from the UK's Leyland Trucks for sale on the cootinent.

Mr Mark Pigott, a Paccar director who will become chairman from January, yesterday held out the possibility of selling Daf vehicles in the

The deal marks a further step in the rationalisation of the European truck business. The number of independent manufacturers has decreased steadily in the face of rising

Continued oo Page 16 Daf takeover shifts up a gear.

Lebed calls for pact between Nato and Russia

By Neil Buckley in Brussels and Bruce Clark in London

Nato should sign a binding political agreement with Russia before enlarging to include central and east European states, Mr Alexander Lebed, secretary of Russia's security council, told the western alliance yesterday.

On his first visit to the west, Mr Lebed urged the Atlantic alliance not to hurry its plan to take in new members. But he also made clear that Moscow was moving away from its previous stance of implacable opposition to the

Mr Javier Solana, the Nato secretary-general who received Mr Lebed at the alliance's beadquarters in Brussels, rejected any explicit link between Russia-Nato ties and

enlargement. But Nato officials welcomed Mr Lebed's keenness to negotiate over the future of European security, and they said the differences between the

two sides did not appear to be unhridgeable. Mr Lebed warned that the

ings in Moscow towards existing arms control agreements on strategic and conventional weapons. However Mr Solana said

Nato will today table a formal proposal for modifying the treaty on conventional forces in Europe in order to take account of Russian concerns. Mr Lebed said that "the

main thing is not to hurry" are expected to add at least three nations to the 16-nation bloc by the end of the century. Both Mr Lebed and Mr Solana struck a goodhumoured note at a joint press conference at Nato headquar-

over European security.

Mr Solana said Nato's internal reforms, its enlargement eastwards and its relationship with Russia should progress in parallel, with the bope of reaching agreement in time for a Nato summit next year. But be rejected the idea that a Russia-Nato accord would be a condition for expansion.

Mr Lebed called for negotia-



sia's borders could sour feel- clear differences of opinion

with expansion plans, which tions to bridge the gap. "We propose that we should tackle all the problems coolly, on the basis of reason rather than emotion," he said

Mr Solana said both Nato and Russia had a role to play in constructing a "new secu-

extension of Nato towards Rusters. while acknowledging rity architecture" for Europe. Texaco and Shell in talks on \$2bn cost-saving links

By Christopher Parkes In Los Angeles

Efforts to restructure the hard-pressed US oil refining and marketing industry have been relaunched by Shell Oil and Texaco.

They plan to pool resources in a national network of oil dumps, refineries, petrol stations and pipelines. The proposed link - which

follows a landmark \$5bn deal under which British Petroleum and Mobil agreed to combine their European downstream operations - would give the partners a leading 15 per cent share of the US oil products

Savings from cutting out duplicated management and marketing functions, increased buying power for feedstock, and new distribution patterns, could reach \$2bn a year, according to officials.

With assets of about \$10bn at issue, and complex international relationships to be taken into consideration, the

World Trade News

UK News ---

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Tachnology

eral months. The project foresees "some

Texaco said, and is expected to include the US group's interests in Star Enterprise, a seven-year-old joint venture with Saudi Aramco. Saudi Arahia's state oil concern. Texaco has a stake in seven

US refineries and sells petrol through more than 13,000 branded filling stations in all but five states. Star, which embraces Tex-

aco's east coast interests, has an interest in three refineries and owns the least-known brand. Shell, the US subsidiary of Royal Dutch/Shell, runs six

refineries and its internationally-known emblem appears outside almost 9.000 petrol stations in 39 states.

LONDON - LEEDS - PARIS - FRANKFURT - STOCKHOLM - MADRID - NEW YORK - LOS ARGELES - TOKYO - RONG KONG

talks are expected to last sev- officials associated with the talks said yesterday. There was some relief earlier this combination" of US assets, year when petrol prices were forced up by rising crude costs, but the public and political outcry confirmed that permanent higher prices were not a feasible long-term solu-Now there was a danger that

a steady increase in refining capacity would soon compound the industry's problems, the officials said. The projects under discus-

sion would not force any refinery closures, they said. Possible obstruction by federal anti-trust authorities was "not an issue", they added. Investment bankers advising

the potential partners are CS First Boston for Texaco and Morgan Stanley for Shell. J.P. Morgan is handling Star's

The talks were spurred by fading refinery margins which have marred US oil groups' Lex, Page 16 Oil refiners step up recent earnings. US margins fell last year to restructuring drive, Page 23 their lowest recorded levels, US stocks, Page 38 CONTENTS Int. Sond Service Incernational _____19,22,23 Managed Funds ___ 29-31 Petent Stues .

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EU to probe L3,000bn Alitalia capital injection

The Enropean Commissinn is expected to announce tomorrow an invastigatioo into restructuring plans at Alitalls, the Italian state airline, because of coocerns that a L3.000bn (\$1.98bn) capital injectlnn to rescne and relaunch the carrier breaches EU rules nn state

The examination could force the Italian anthnrities to alter substantially lts proposals for the airline, dellcately oegotiated with Alitalia's nninns over the summer

The investigatinn is tha latest in a string of controversial requests by EU gov-ernments for Brussels to look kindly nn their plans for propping up loss-making flag carriers. The Commission has the power to veto state aid to airlines if it believes the assistance will

harm competition. The Italian government sels its plans did not require scrutiny, arguing that in making the capital injection Iri. the state holding company, and the Italian treasury, were behaving like private investors.

But Brussels fears the plans could mask illegal subsidies. "The Italians have made a lot of assumptions about the future that are very fluid, which we doubt would satisfy a private investor," said a EU Commission official.

This is the first time Alitalla has sought approval from Brussels for a state capital injection which pnts it in a stronger position than some of Europe's other ailing airlines, which have received government assistance more than once.

Mr Neil Kinnock, the transport commissioner. will bave to decide whether pians comply guidelines on state aid to the aviation sector, which only allow government assistanca to be awarded under controlled circumstances, most notably when a company can show that the capital is being used for a one-off restructuring in return it to viability.

However, Mr Kinnock, is competitors which argue that Brussels has been too soft on national governments seeking to keep lossmaking state airlines afloat through subsidies.

In 1994 the French government won approval from Brussels for a FFr20bn France and last year the Commission allowed the Spaoish govarument to inject Pta87bn (\$675m) into transport ministers. Iberia. The Iberia injection was justified according to the "private investor princi-

Under the plan Alitalia intends to cut roughly 3,000 iobs over five years, nearly 17 per cent of its workforce, and reduce costs by L500bn in the first year. The company has posted sharp losses during the last eight years and the need for restructuring is urgent.

Alitalia's unions approved a restructuring, but only on coodition the two-stage L3,000bn capital increase went ahead and that they were granted a stake in the company of between 20-30 per cent

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Moscow closer to successful international bond market debut

Russia wins ratings plaudits

London and John Thomhill

Russia's hopes for a successful debut in the international bond market were enhanced yesterday after it received higher-than-expected credit ratings from three international rating agen-

Moody's investors Service awarded Russia a long-term foreign-currency of Ba2, while Standard & Poor's rated it a notch lower st BB-. IBCA, the European rating agency, awarded it BB+, its highest non-investment grada rating;

Mr Alexander Livshits, Russia's finance minister, welcomed the ratings as a sign of the great faith that the world community placed in the country's reform programme

He said Russia's ratings were higher than those of Turkey, Brazil, and Venezuela and would enable the country to issue a eurobond in the near future, it would also help stimulata the development of the corporate bond market, he said,

Credit ratings reflect the perceived risk of default by a borrower on its debt. Ratings of BBB-/Baa3 and higher are investment-grade, ratings of external obligations.

ulative grade. A strong rat-ing, which implies reduced risks to investors, usually means lower funding costs for the borrower.

had expected Russia to be rated in the weaker, single-B region, and the positive sur-prise of the double-B ratings prompted a sharp rise in the prices of Russian debt traded in London. The price of Russia's ministry of finance bonds which mature in 1999 rose by 214 point to 81% while Vnesheconombank loans rose by 312 point to

The generous ratings will

come as a relief to the Russian government, which has been struggling to reduce its exorbitant borrowing costs on the domestic debt market. Despite a sharp rally in the government bond market since the presidential alection in July, three-month Treasury bills were still yielding 47 per cent on an annualised basis at the end

In their analyses, the three agencies recognised Russia's strong debt profile, its mancommitment to honour its

of last week while six month

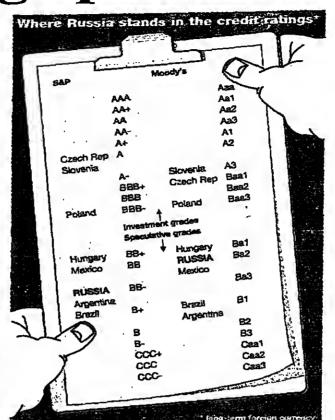
papar was ylelding 60 per

However, all three warned that political risks remain. S&P highlighted the gov ernment's "short economic management track record and, especially, the political Most market participants and administrative difficulties it faces raising tax reve-

It also pointed to the challenge of leadership succession in a country with a still developing damocratic culture and polltical institutions. "A weak legal system, including lax enforcement that cootinues to foster widespread corruption, discourages foreign investment and acts as a drag on overall economic activity," it said.

Nevertheless, bankers are reporting strong investor interest in Russia's forthcoming eurobond, expected to be launched in the coming weeks. Markets are talking of \$300m to \$500m of three-year or five-year bonds. JP Morgan and SBC Warhurg have been choseo to lead manage the

Since Russia now has the same Moody's rating as Mexico and the same S&P rating as Argentina, dealers say that outstanding bonds issued by those twn ageable deht burden and its countries might serve as commitment to honour its pricing indicators for the Russian eurobond,



Argentina's bonds due in 2001 are currently yielding comparable US Treasury Treasuries.

bonds, while Mexico's five-year bonds yield 280 365 basis points more than hasis points more than

Italians back 'pro-Europa' tax for Emu But no one yet knows its exact

nature, or who will pay it

talians have a mistrust apparently they are and higher petrol taxes. more sanguine about paying a "pro-Europa" tax to partic-ipate in European Monetary ernment decided only late nion. An opinion poli in Corriere della Sera yesterday shows a surprising 58 per cent backing the special tax to enable Italy to have its public finances in order for foining Emu.

This percentage is well above the share of the vote won last April by the centreleft Olive Tree alliance, and comes despite no one knowing the exact nature of the

tax, or who will pay it. In announcing the budget on September 26, the government said it intended to raise L13.000bn (\$8.5bn) in this way, which would probably take the form of a oneoff 1 per cent charge nn all incomes over L20m a year. Details are not expected to be fixed until next year, after parliament has approved the core 1997 bud-

The government has only been precise in its strategy: reduce the public-sector deficit to 3 per cent of GDP by the end of 1997 to comply with one of the key criteria of the Maastricht treaty. Ten days after unveiling a budget committed to find L62,500bn in new taxes and spending cuts, almost half the specific measures have

yet to be defined. Apart from the Europe tax, the government has said will find next year L12,000hn in "treasury operations". These will be window-dressing axercises that could include delaying repayment of withholding taxes on honds and shifting part of companies' employee liquidation funds to the treasury. Another undefined ele-

culty playing the role of

international statesman. For

By Robert Graham in Rome ment is L4,285bn due in fiscal revenues. The government has hinted this could of paying taxes. But involve an increase in VAT

> The lack of precision last month to alter its exist ing budget plans and go for a more ambitious target. squeezing almost 3 per cent of GDP from the economy. Last July, the government anticipated a budget that would have merely reduced the deficit from 5.9 per cent of GDP this year to 4.5 per cent next year and to 3 per cent in 1998, one year hehind the Maastricht schedule.

The aim of the tougher budget has been welcomed hy the opposition and husiness. The rightwing alliance, headed by Mr Silvio Berlusconi, the former premier last week unveiled its counter-proposals, adopting virtually the same parameters to reduce the 1997 deficit to 3 per cent of GDP.

The main difference in approach is the opposition's belief that taxation should be reduced to stimulate the economy, continuing the kind of incentives offered to business under the Berlusconi government's budget for 1995. The opposition says pensions and health spending should be cut more, a move resisted by prime min-ister Romano Prodi, to retain support from his centre-left allies in parliament.

A main weakness lies in hudget assumptions of 0.8 per cent growth this year. Already, this year's receipts are off target, with growth figures consistently revised downwards. This year's budget dsficit will be L124bn. L10,000hn more than expected. The government may yet have to forca a confi-

tures to break into an uncharacteristic smile as ha

began to address the closing

press conference, deferring

to Mr Solana as a "secretary

general" while Mr Lebed was

just a "common or garden

on his first visit to the west,

at 46, he showed no trace.

ings," he said on his arrival.

"I feel comfortable any-

where, including in the

If he felt any culture shock

"I have no special feel-

EUROPEAN NEWS DIGEST

Call for ban or biotech beans

European food retailers and wholesalers yesterday calls for genetically modified US soyabeans to be segregated from ordinary ones so that consumers could choose whether or not to huy products containing them.

About 2 per cent of the US soyabean crop now being harvested is for the first time mada up of soyabeans altered genetically by Monsantn, the US biotechnology company, to be resistant to a herbicide produced by the company. Soyabean exports to Europe are expected to begin in the next two months. The beans are used in about 60 per cent of processed food products, as a source of protein or a binding agent.

EuroCommerce, tha trade body for EU retailers and wholesalers, called for only non-engineered soyabeans to be exported this season to give the EU food industry tim to prepare consumers.

Mr Henrik Kröner, secretary general, said consumer confidence in food was low as a result of the "mad cow"

Food retailers feared the introduction of foods containing genetically modified ingredients on the European marke with no further explanation would lead to new food scar and a further decline in confidence. Monsanto said segregating the altered soyabeans was impractical and unnecessary as the product had been approved as safe by
Ell authorities in April.

Alison Maitland, Londo EU authorities in April.

Juppé steps up terror fight

The French government yesterday pledged to step up the fight against Corsican terrorists after they claimed responsibility for bombing the town hall in Bordeaux, where Mr Alain Juppe, the prime minister, is mayor, After consulting security ministers and President

Jacques Chirac, Mr Juppe said the government would put the same determination" into combatting Corsican terrorism as it had last year into fighting Algerian Islami terrorists. He said police and magistrates had been given "the firmest instructions" to "dismantle the networks" of "all forms of terrorism in Corsica". The so-called "Histori-Wing" of the Corsican National Liberation Front claimed responsibility for the Saturday night bombing of the Bordeaux town hall.

Brussels clears TV merger

The European Commission yesterday cleared a merger between the television interests of Compagnie Luxembourgeoise de Télédiffusion and Germany's Bertelsmann, satisfied that the venture will not create a dominant position in the European television market.

The approval was given after the two companies decided to scrap pay-TV plans in Germany and to concentrate instead on developing free TV services. The merger of Ufa, Bertelsmann's TV subsidiary and CLT's television business will create Europe's biggest broadcaster, valued at more than \$6bn. The Commission keen to prevent the development of dominant media giants - has blocked three high-profile media mergers over the past two years. But in this case it argued that although CLT had television interests in several European countries, Ufa's activities were limited to Germany. The only overlap was in Germany where the two companies operate together. However, this channel faces strong competition from the commercial channels linked to the Kirch group. Emma Tucker, Brussels

Kinkel pledge on satellites

Germany is committed to building two spy satellites jointly with France despite statements from the Defence Ministry in Bonn to the contrary, Mr Klaus Kinkel, the foreign minister, said yesterday.

Speaking in Berlin after meeting French and German embassadors to eastern Europe, Mr Kinkel said: "We have an agreement with the French government and I believe we will stick to it."

The German Defence Ministry had said it had no money in its budget for the satellites, the high-powered Helios II which can recognise objects over one metre in size and the Horus, which has night-time vision capabilities. Germany was supposed to commit DM3bn (\$2bn) to the satellites, which are due to be launched in 2001. As part of a government savings programme the Defence Ministry's budget has been cut by DM7bn.

A government spokesman said yesterday that the Foreign and Research ministries might contribute to the Frederick Studemann, Berlin

'Split telecoms and cable TV'

European telecommunications companies should be forced to divest cable television interests to promote competition and reap the benefits of liberalised markets, a new study argues. European operators with substantial cable divisions are

Deutsche Telekom, Telecom Eirann, Telia of Sweden and TeleNor of Norway.

Sponsored by the European Media Forum, the study by Dr Cento Veljanovski of Case Associates says that telecommunications networks should not be allowed offer cable services while cable companies should be allowed to provide both voice and video services without restriction. He is concerned that European government will fail to make the most of the liberalisation of Europe's telecoms markets after 1998 unless there is competition hetween networks, not just service operators.

The regulatory environments being developed to manage the newly opened markets are, however, too liberal he believes in not appreciating the scope for anti-competitive practices by existing and dominant

Alan Cane, London Promoting Local Network Competition, £10, European Media Forum, 20 Queen Anne's gate, London SW1H 9AA

Nations to fight pollution

Nearly 20 European nations have pledged to work together to cut pollution in shared rivers and lakes under a path-breaking environmental treaty that came into orce this week The convention, negotiated at the Geneva-based United

Nations Economic Commission for Europe (ECE), covers

Mations Economic Commission for Europe (ECE), covers more than 150 rivers and 20 lakes.

They include the heavily polluted Danube, Ural, Dnieper and Elbe Rivers, as well as the Aral Sea (Uzbekistan, Kazakhstan), Lake Prespa (Albania, Greece and Macedonia) and Lake Peipsi (Estonia and Russia). ECE officials said yesterday that many of Europe's

watercourses suffered pollution from pesticides and fertilisers while some, especially in eastern Europe, contained alarming levels of heavy metal residues including cadmium and even arsanic. The pact provides a framework for countries to

co-operate on cleaning up international waters and to avoid potential disputes. It also applies the polluter pays principle, making esch country responsible for cleaning up its own pollution. Frances Williams, Genevo

Ex-minister to face trial

Mr Gerard Longuet, the former French industry minister who quit when a corruption inquiry began, was yesterday ordered to stand trial over the financing of his Riviera holiday hut charges were dropped over a more serious probe into misuse of corporate funds.

Mr Longuet is accused of benefiting from suspiciously

generous credit terms for his luxury villa in Saint Tropez. That may be just as well. Mr Longuet, who faces another investigation in Mr Lebed's public and priconnection with the funding of his centrist Republican Party, said he would stand in a general election next year to relaunch his political career.



Moslem-Croat federation army soldiers on guard yesterday at the npening of a US-sponsored military school sonth of Sarajevo

EU prepares better However, Mr Kinnock, is likely to come under pressure from non-subsidised deal for air victims

By Caroline Southey

Passengers on European Union airlines will be entitled to better compensation terms if they are involved in (\$3.9hn) hail-ont for Air an air accident, and find it eesier to make a clsim, under new arrangements expected to be agreed by EU

The Warsaw Convention drawn up 67 years ago limited airline liability to a maximum of \$10,000. Since then, most EU countries have opted for higher com-pensation for death or injury, but this has led to a fragmented liability regime travelling. across the Union.

automatic payment of Ecu50,000 (\$63,500) to passengers or next-of-kin within 10 days of an accident, the introduction of a strict liability up to Ecu100,000 and then unlimited liability thereafter, and an easier system for claiming compensa-

tion. Mr Michael Lowry, Irish transport minister, said a deal was likely by the end of would overturn a central EU official said.

holds the presidency of the council. A Commission official said there were no objections of "real substance".

However, most ministers week about the legal implications of the Commission's proposal that passengers be allowed to bring an airline to court where they have their domicile or permanent resi-dence. Under present rules, passengers can bring action in the country in which the ticket was bought, where the airline has its principal place of business or in the country

to which the passenger was Germany argued that the The new system includes EU should delay agreement until an internstlonal deal

had been struck. A further area of contention is whether tha regime should also apply to non-EU carriars and to small EU carriers. Some countries, such as the UK, also oppose the Commission's insisteoce that the automatic payment should be noo-returnable. The new liability system

vention that victims or nextof kin can only recover com-

informed at all about what is applicable to them."

the year. Ireland currently plank of the Warsaw Con-

pensation beyond the set limit by proving the "wilful misconduct" of the air carexpressed concerns last rier. "This makes settlements less predictable, more expensive and time consuming," an EU official said. He said the regime would clarify tha situation for air travellers in the EU. "Passengers are often misinformed or not

that the insurance market will react "moderately" to an increase in the mandatory liability limit. "Insurers seem to be confident that the financial capacity would be available irrespective of the

The Commission has calculated that removing or increasing the insurance limit would lead to "minimal

increases in costs on insurance premium". Liability insurance costs for EU airlines comprise about 0.1 per cent or 0.2 per cent of total operating costs.

The Commission predicts level of the limit chosen," an

Lebed: boxer and chess player Russia's presidential hopeful mixes the pugilistic and cerebral on Nato

By Neil Buckley in Brussels

Russia'e general-turned-presidential hopeful Mr Alexander Lebed seemed unsure yesterday whether to present himself as boxer or

chess player. Though dressed in a new charcoal grey suit and cour-teous to a fault, tha secretary of Russis's security council could not resist donning tha tough-guy image as he joked over lunch with his Nato hosts in Brussels about his youthful exploits as a

boxer. with Mr Javier Solana, Nato secretary general, he Start-2, warned the boxer.

presidential, pursuit, and beat a Chechen commander during peace talks in the breakaway Russian republic:

Russia and Nato, he told Mr Solana, had to be chess players ss they planned Europe's future security architecture, thicking several moves ahead.

In public, too. Mr Lebed mixed the pugilistle and more cerebral approaches. Enlargement of Nato to the east risked souring feelings in Russia about existing arms control agreements with the west, including assured everyone.

course a matter for Nato to mer geogral had little diffidectde, and would provoke "no hysterics from Russia" though it should not be hurried, added the chess

Perhaps fittingly for Mr Lebed's chosen naw career, it was the chess player who won the day.

"[Mr Solana and I] agreed that this slightly hurried attempt to sit down together - after all what can you do in half a day? - to try to seek out a new security architecture, has not yet achieved success. But success will come," Mr Lebed

a man whose only previous trlp outside the former Soviet Unioo involved fighting the mujabldeeo Afghanistan, confrooting the world's most powerful military alliance seemed to hold

Deep in the headquarters of what he has reportedly described as a threat to world peace, and part of attempts to create a "Fourth Reich", Mr Lehed showed the calm poise of the potential president,

Unblinking, even basking. in spite of all his contra- in the lights of the cameras, But enlargement was of dictory statements, tha for- he allowed his granite fea-

vate performances yesterday suggested that his first trip westwards might not be his

DAY OCTOBER 8 196

ENGLISHED STORY

With the same and a Bortesia.

Same to the first of the same of the same

See Beatings and the season and the season

4 1- 5- 1-

By Kelly Couturier in Ankara and Nicholas Danton in London

are to protest to the Turkish tional investors at the mercy ment Bankers' Association damage the Istanbul Stock Turkish authorities.

Exchange The cause of the outcry is z-regulation which came authorities about the new into effect yesterday order-

shares.

A group of investment Western investment banks banks - believed to include ING Barings, Morgan Stananthorities over a new secu- ley, NatWest Markets and rities rule which they SBC Warburg - has believe will leave interna- prompted the London Invest-

of local stockbrokers and to draw up a protest to the "We will be making an approach to the Turkish

are purchasing Turkish responsibility for compli-was accumulating. ance.

Board, the body which instithat the rule could be information on an investor's

identity when it needed. But, among international investment banks, the concern remained yesterday that disclosure of the idenrule suggesting to them that tity of buyers would allow

In a notice to clients, Turkey's Capital Markets investment hank ING Barings warned that the new tuted the sudden rule rule would "hinder a fair change, hinted yesterday market" and damage the "integrity" of local execution relaxed if it could obtain of trading orders. It said no other active securities market required such a level of disclosure.

Mr Greg Keys, head of corporate finance at Global Securities, a local broker, forecast a drop in trading volume on the Istanbul Stock Exchange, which had

terms this year. The anonymity of clients

is one of the strongest principles of securities trading. Even South Korea, one of the most demanding of jurisdictions, only requires investors to he identified by a code number.

Turkey followed international practice until last month, when a CMB investigation ran into an obstacle. The Turkish regulator was inquiring into allegations of manipulation in Turkish Air-

cial, it asked investment banks including Morgan Stanley, UBS and Salomon Brothers for information on their clients. The banks did not confirm yesterday they had been asked for assis-

tance. The CMB official said several investment banks working out of London refused to identify clients citing local laws protecting clients. On September 27, the CMB therefore drew up the new rule on disclosure, which came into effect yesterday.

scientists

win prize

By Clive Cookson, Science Editor

cells defend themselves against

worked together on "cell-mediated

Their research into the way cells

immunity" at the John Curtin School of

recognise foreign materials has laid the

vaccine development to treatments for

Dr Zinkernagel, 52, now heads the

They will share the \$1.12m prize.

arthritis.

of Tennessee in the US.

basis for clinical applications, ranging from

auto-immune diseases such as rheumatoid

Institute of Experimental Immunology at

the University of Zurich. Dr Doberty, 55, is

professor of immunology at the University

Medical Research in Canberra during the

The Nobel Prize for medicine was awarded

vesterday to two scientists, one Swiss and

discoveries about the way in which living

Dr Rolf Zinkernagel and Dr Peter Doherty

one Australian, for their fundamental

Turkish stocks rule angers western banks Flood of cash Irish Emu bid

By John Murray Brown in Dublin

The recent surge of foreign buying in the lrish bond market, prompted by expectations that Ireland will be among the first countries to participate in European monetary union, threatens to make it harder for the Irish to meet the convergence targets.

With more than I£1.5bn (\$2.4bn) flooding a tiny Irisb gilt market worth only l£14bn in the past four weeks, demand for Irish punts has increased, putting upward pressure on the currency. The central bank's intervention to contain the rise resulted in falls in sbort-term money, raising fears that a general interest rate fall could trigger further credit growth, fuelling inflation - a central target under the criteria for participation in the single currency.

Compared with some of its EU partners, Ireland would appear comfortably on course for monetary union. The hudget deficit should be well within the Maastricht limits - belped hy buoyant tax revenues, and lower debt service costs. Inflation, currently 1.5 per cent, has shown little sign of rising, despite the extraordinary growth performance - with GDP set to increase 7 per cent this year, sgainst 10 per cent in 1995, Public debt as a

coming closer to the target. The quandary for the central bank is whether to stem the flow of foreign money by letting interest rates fall, which could fuel credit growth, or by allowing the currency to appreciate. which could affect the rate at which Ireland enters

Economists believe the hank is also reluctant to see the currency move higher because it wants to avoid a revaluation of the green punt, which determines the value of EU subsidies to lrisb farmers. Farmers, always an important political lobby, ara already incensed by the damage done by the BSE crisis.

Mr Han De Jong, chief economist at stockbrokers Goodhody said: "The more we converge on tha interest rate front, the higger the risk we will diverge on the real economy and the inflation front.

Dealers say the exchange rate, at I£2.44 to the D-Mark yesterday, is already very close to the top of the 2.25 narrow band ERM limits.

The political calendar is not helping, with elections next year, and the government under pressure to cut taxes in the January budget - further stoking demand.

Some economists are already worried the economy could overheat resulting in rising inflation in mid 1997, ratio of GDP, while still just when the EU is assessabove the 60 per cent ing who should qualify for required hy Maastricht, is the single currency.

ing foreign banks to disclose there are other ways of skin- local brokers to raise tha the identity of the institu- ning the cat," said Mr Peter price of a share which they Kohl's CDU plans tax on capital gains

By Peter Norman in Born

income tax after 1999.

at the party's congress in gains after two years. Hanover this month, the CDU leadership proposed to with its proposal yesterday tax "value changes" from at a meeting chaired by Mr the sale of property and Kohl. The motion outlined securities owned by individuals. Family homes would be exempt Mr Peter Hinze, the CDU general secretary, said losses as well as capital for tax purposes. Gains would be assessed from Jan-

nary 1 1999. The plan was criticised by adopted in Hanover, they are Mr Theo Waigel, the finance minister and leader of the impact on the work of a com-CDU'a Bavarian sister party, mission of tax experts and the Christian Social Union, government politicians who fears it could threaten headed by Mr Waigel, which

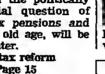
financial centre. It would Leaders of Chancellor represent a significant tight-Helmnt Kehl's Christian ening of capital gains taxa-Democratic Inion yesterday tion in Germany. At present, adopted a tax reform plan gains on the sale of securithat would make capital ties are tax free after they erty transactions subject to months, while in most cases property can be sold without In a motion to be debated risk of taxation on capital

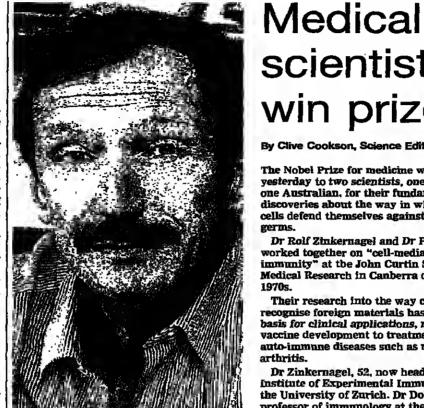
> The CDU pushed ahead other tax privileges to be trimmed as part of the party's plan to cut the top incoma tax rate to around 35 per cent from 53 per cent at Once the CDU proposals are likely to have a considerable

Germany's prospects as a has been charged with prodncing a comprehensive income tax reform.

The motion called for fawer tax hreaks on company entertaining, less generous depreciation allowgains on securities and prop have been held for six ances and greater restrictions on the ability of companies to create hidden tax-free reserves. It proposed fewer tax bene-

fits for commnters who travel to work. But after long debate, the CDU leadership watered down an earlier draft prepared by Mr Wolfgang Schäuble, leader of the CDU/CSU MPs in the Bundestag, which suggested that benefits such as unemploygains would be considered present and the initial tax ment pay, sick pay and rate to below 20 per cent maternity benefit should be from 25.9 per cent from 1999. taxed as income. These issues, and the politically controversial question of how to tax pensions and savings for old age, will be





Dr Rolf Zinkernagel: helped develop vaccines and arthritis treatments

SEE US AT VOICE EUROPE 96, 8-10 OCTOBER 1996, OLYMPIA 2, STAND 24, GROUND FLOOR

German employers back down in sick pay dispute

By Wolfgang Münchau

heavy-handed union tactics.

wages to 80 per cent.
At a meeting near Frankfurt, Gesamtmetall and IG' union, agreed to defer the

start on Thursday.

cially on Mercedes-Benz, the Under a deal struck yester car and truck group, which

Daimler-Benz, Mercedes' parent group, last night ment it." accepted the recommendations. Daimler and other ment from 100, per cent of companies based their decision on a change in German law which reduce statutory minimum sick pay levels. Metall, the engineering The new law has given rise to disagreements between

ments in existing labour con-

Mr Klaus Stumpfe, presiemployers last night backed groups implemented sick dent of Gesamtmetall, last down in a divisive industrial pay cuts on October 1. It led night blamed German gov-conflict over sick pay, blam to a wave of protests and ermaent's tactics for the dispute. At a news co

earlier yesterday put pressure on both sides to avoid open confrontation. He has unions' legal argument in the dispute, calling on employers to honour exist-

round, which is now due to about the sick pay arrange-

in Gravenbruch

German engineering after several industrial ing prevarication by the Gerindustrial action throughout man government and the country, targeted espe-

day, Gesamtmetall, the engrneering employers' federation, will be asking member companies to shelve the cuts, which would reduce a worker's sick pay entitle-

The dispute was triggered tracts.

issue to the next wage employers and employers ing labour contracts.

after the meeting he said: "This is the first time that a government pushes a law through parliament with the greatest of difficulties only to ask us later not to imple-

Chancellor Helmnt Kohl

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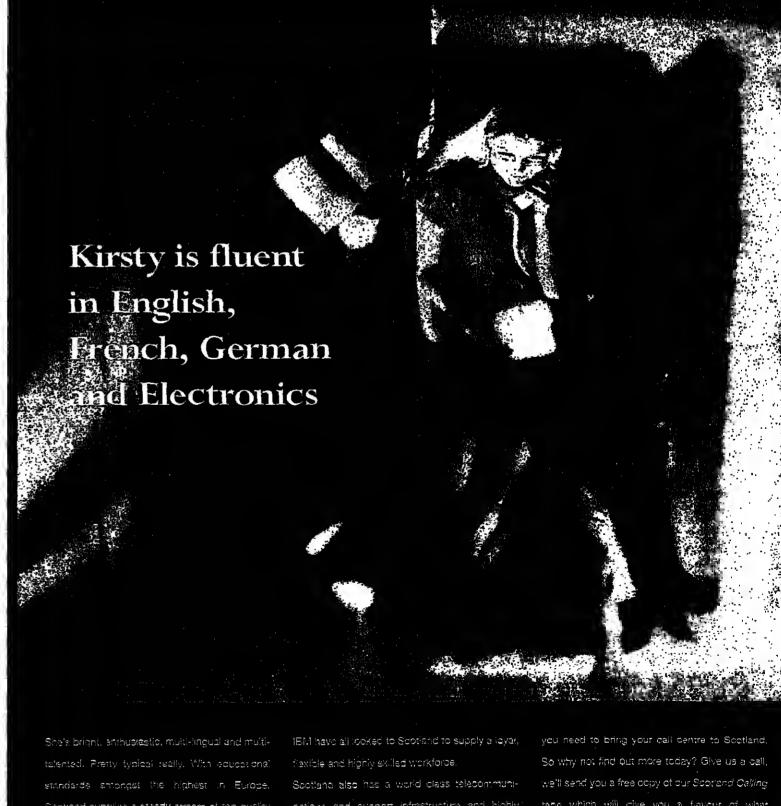
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NEWS: ASIA-PACIFIC

of danger of all-out war

By John Burton in Secul

President Kim Young-sam of South Korea yesterday warned that a full-scale war could break out if North Kores continued to "provoke" Seoul.

The warning to Pyongyang was made during a meeting of the South's political leaders to discuss the recent intrusion of a North Korean submarine and the North's threat to retaliate for the

South Korean officials have suggested Seoul might suspend economic co-operation with North Korea. This would include postponing a visit of South Korean engineers involved in construction of two nuclear reactors promised under the 1994 US-North Korean nuclear freeze

Rorea Electric Power, South Korea's state-run electricity monopoly, is prime contractor for the \$5bn project, and is due to begin work next month at a site on the

east coast of North Korea. In addition, as part of its new hardline policy, South Korea is reviewing pledges to provide fond and other bumanitarian aid to North Korea's starving population.

In an attempt to build international support for its position, South Korea is pressing for a resolution by the United Nations Security Council condemning Pyongyang for the 5ubmarine's

apparently not yet agreed to North Korea from China.

Hong Kong's return to

ruption, the head of the ter-

agency warned yesterday.

Mr Michael Leung, com-missioner of the independent

Commission Against Corrup-

tion, said cross-border cor-

ruption now accounted for

about 5 per cent of reports.

But be said be regarded the

risk of escalation as serious.

partly because the handover

crimes such as smuggling,

drugs, vice and prostitution.

To tackle the problem. Mr

Leung said the Hong Kong

authorities were increasing

co-operation with neighbour-

ing Guangdong province.
"We will step up our liaison

with Chinese euthorities and

have already made agree-

ments," be said, referring to

an accord on the exchange of

By John Ridding

in Hong Kong

HK fears surge

year poses a threat of increased cross-border traffic

increased cross-border cor- and a sharp rise in corrup-

provinces.

in corruption

eupport the resolution. Betjing as a permanent member of the Security Council, can

veto the move. Mr Kim told the South Korean political leaders that North Korea was heightening tensions as a means of rallying public support at a time when its economy was

deteriorating rapidly. South Korea went on a terrorist slert last week to guard against possible North Korean retaliation for the killing of crew members deaths among the subma-after they came ashore. deaths among the subma-rine's crew. The alert came after the unsolved murder of a South Korean diplomat in the Russian city of Vladivos-

Seoul intelligence officials claim be was killed by North Korean agents, although they offer no conclusive proof. Russian investigators helieve the dtplomat may bave fallen foul of Russian or North Korean drug dealers since he was investigating drug smuggling involv-ing North Korea.

Meanwhile, North Korea is arguing that the submarine intrusion, which it insists was an accident resulting from engine trouble, under scores the need for a peace treaty with the US. Washington has refused the offer until Pyongyang accepts the inclusion of South Korea in

the peace treaty. North Korea also revealed on Sunday it had arrested a US citizen in August on charges of spying for South Korea. The American, Mr Evan Carl Hunsike, is However, North Korea's believed to be a missionary closest ally, Chioa, has who crossed illegally into

of respondents believed the

handover would bring an

Such fears stem partly

increase in corruption.

Seoul warns Tokyo urges calm over disputed islands

By Laura Tyson in Taipei and William Dawkins in Tokyo

Mr Ryutaro Hashimoto, the Japanese prime minister, yesterday called for calm after a boatload of protestars from Hong Kong and Taiwan landed on the disputed Senkaku islands in the East China Sea and raised Chinese flags.

"To prevent a greater commotion, it is important for all sides to remain cahn," he said, responding to the third demonstration around the Senkaku islands, known among Chinese as the Diaoyu islands, in the past two months. The islands

Yesterday's landing was the

most successful in a series of pro-tests by Taiwanese and Hong Kong activists against Japan's claims to sovereignty over the uninhabited islands, which are surrounded by rich fishing resources and potential unexplored petroleum reserves.

We always admire and recognise acts of patriotism to protect our land," a Taiwanese govern-ment spokesman said yesterday while a Japanese government spokesman stressed the islands were Japanese territory. Mr Teijiro

are claimed by Japan, China and Furukawa, deputy chief cabinet secretary, warned Tokyo would take "appropriata measures" if pro-

testers ignored orders to leave. To this end, Japan's maritime safety agency yesterday nrdered 50 coast guard patrol boats to the area. So far, the government has not made use of the Japanese navy, sensitive to the risk of provoking more anti-Japanese sentiment than already exists among its Chinesespeaking neighbours.

Talks between Taiper and Tokyo nyer fishing rights and sovereignty, held on Friday and Saturday in Japan, ended inconclu-

Yesterday's estimated 300 protesors, who set out for the islands late on Sunday afternoon, broke through a cordon of some 30 vessels and several helicopters before

landing briefly on the islands. The protesters planted the flags of both the Republic of China (Taiwan) and the People's Republic of China before returning to their boats. They then retreated to outside a 12-mile nautical limit surrounding the islands. Japan called the planting of Chinese flags on the disputed islands "regrettable".

Mr Chin Chieh-shou, a Taiwan-

ese politician and one of the organ isers of yesterday's protest, said "We will continue our effort to protect the Diaoyus and to retake the Diaoyus. We will not quit until we succeed."

men b

The second

The activists bad planned to remove a controversial lighthouse and a Japanese flag planted on ona of the islands in July by a rightwing Japanese group, but it was

unclear if they were successful.

A protest mission last month eoded in tragedy when a Hong Kong activist leader died after jumping off his boat into seas off the Diaoyu islands.

NZ voters spoilt for choice

ith less than a week to go to New Zealand's general election, Mr Winston Peters, leader of the populist New Zealand First party, is hold-ing a rally in the port town of Tauranga.

The audience of shoppers asks whether the health sector is being "taken over" by big business and what Mr Peters thinks can be done to improve pre-school funding. There are also queetions about the rise in violent crime, public sector housing sales and escalating univer-

sity fees. These are the issues on the minds of New Zealanders ahead of the October 12 poll Many now express qualified approval for the country's reform process, which began in the mid-1980s and transformed the economy from ons of the world's most protected, with a cradle-to-grave welfare system, into one of the most open, with a heavy emphasis on "user-pays".

Since 1993 - when the current conservative National party government scraped hack into office - growth has been buoyant, topping 5 per cent in 1993/4 and 1994/5, although dipping to under 3 per cent more recently. Unemployment, which peaked at 11.2 per cent in

1992, is now just over 6.
But even those who have gained from this economic transformation worry about the unfiniahed aspects. Upheavals in the health industry - which are designed to improve cost-effectiveness but have yet to Improve services or cut access to good, affordable education are often cited.

tion on the mainland. The According to a New Zearitory's anti-corruption Chinese leadership has agency warned yesterday. Chinese leadership has launched a crackdown, land Herald-Waikato University eurvey last month, almost 40 per cent of voters said health was the most including a series of executions in sontbern Chinese important issue in deciding how to vote. Education ran a In Hong Kong, Mr Leang cited statistics suggesting fairly distant second.

corruption remains in check. In addition, a significant Between January and Sepportion of the population has tember, there were 2,297 coryet to share in this hard won ruption reports, a rise of 3 prosperity. In some rural could prompt collusinn in per cent on the same period crimes such as smuggling, last year. Convictions rose areas, unemployment still tops 25 per cent, and the gains have tended to clude from 205 to 218. In addition to cross-border Maori communities.

corruption, the ICAC chief also warned about attitudes among Hong Kong's youth. "A worrying finding is that for four consecutive years there has been a consistent trend that the younger the respondents the more tolerant they are of corruption," be said. "We are fighting an

The risk of increased coruphill battle To curb the problem, Mr ruption is one of the main concerns of Hong Kong peo-Leung said the ICAC was ple ahead of the transfer of increasing tts education sovereignty to China. efforts, including the produc-According to a survey tion of an anti-corruption released yesterday by the cartoon series for kindergar ICAC, just under 70 per cent ten pupils.

More than 20 parties and over 700 candidates are fighting Saturday's election, writes Nikki Tait in Wellington

The front-runners



	1 1 1 11	
National party		. 34.0%
Labour party		25.9%
New Zeeland First		14.5%
Alfança		13.8%
ACT		4.2%
Orristian Coaldion	1	3.9%
Source: Average of opinion polic published by University (5/10/96) and One Nativork News/Co	New Zestand Hersid simer Brunton (8/10	Welketo 98)

wish to maintain economic momentum while patting more emphasis on social welfare is clear enough, how they will vote is not 50 clear.

change in the electoral system. Three years ago, when dissatisfaction with the on Saturday, and the total reform process was more number of candidates will pronounced, the electorate exceed 700. ed out s first past the post" system which had to emerge with an outright allowed both main parties -Labour and National - to pursue the radical economic restructuring without a popular mandate.

Instead. New Zealanders endorsed German-style proportional representation. Under this aystem, everyone gets two votes. The first is for a candidate in one of 65 local/Maori constituencies; the second, for a political party. The letter "party vote" determines the overall shape of the 120-member par-

llament, with remaining

If the electorate's general members being drawn from party lists to achieve the selected profile.

New parties, which need only 5 per cent of the "party vote" or one electoral con-This is partly thanks to a stitueocy to claim a parliamentary voice, have proliferated. More than 20 will stand

majority. In recent days, Mr Jim Bolger, New Zealand's prime minister and National's leader, has warned that this could put the recent economic gains at risk.

But financial markets bave not taken fright, and nppopents have accused the National leader of scaremongering. National's share of the vote has stuck at 35-40 per cent, ebbing slightly in last weekend's polls.

By contrast, Labour, which began the reform process and proffers a sociallyconscious but still fairly "market-oriented" economic agenda, has been climbing. Ms Helen Clark, its uncharismatic leader, has looked like a safe pair of hands amid mounting election brouhaba.

The Alliance, a coalition of left-leaning parties with an old-style "tax and spend" agenda, and New Zealand First, which advocates more protectionist policies and scores highly with older New Zealanders and Maori voters, continue to battle for the remaining vote. The latest poll has both these parties standing at around 15 per cent. The combined Labour-Alliance-NZF tally could be around 70 seats - more than enough to control parlia-

But come Saturday, three factors will still be critical. The first is whether a smattering of centre-right minor parties, who would be natural allies for the National party, can cross the thresbold entitling them to parliamentary seats.

On current showings, the United party seems likely to win nne electorate seat but to have little general support to enlarge on this gain. The Christian parties, mainly concerned to promote conservative social values, and ACT, a more radical, probusiness group, bover around the critical 5 per

A key factor will be the electorate's understanding of the new polling system - in particular, whether it splits votes between Lahour, the Alliance and New Zealand First to maximise the non-

But perhaps the most criti-cal factor is whether coalition arrangements, after the election, can be successfully forged un the left of the political spectrum. The Alliance bas already ruled out support for a National government and, despite some policy differences, looks a fairly natural bedfellow for Labour. But New Zealand First is less predictable.

Whatever bappeos, it could be 1997 - weeks after parliament is due to resume in December 13 - before the line-up is resolved.

ASIA-PACIFIC NEWS DIGEST

China tightens rules on brokers

The People's Bank of China, the ceotral bank, has further tightened controls over brokerages by insisting that all financial institutions divest themselves of their broking husinesses, Shanghai Securities News reported. PBOC had already called on the country's four leading specialised banks - Industrial and Commercial Bank, Agricultural Bank, Construction Bank and Bank of China - to stop

offering brokerage services. China's equities markets regulators, including PBOC and China Securities Regulatory Commission, have been tightening the screws on the industry to damp speculation and halt stock market manipulation. Insurance and leasing companies, commercial banks, credit unions, co-operative banks and

enterprise-controlled finance companies bave been given until December 31 to fall into line with controls on the specialised banks.

Manila plans Europeso issue

The Philippine government said yesterday it was planning the country's first overseas bond to be denominated in the local currency in an attempt to exploit its growing international reputation. The move, which has been pressed by foreign investment banks, including Deutsche Morgan Grenfell and ING Barings, would be designed to reflect foreign perception of the stability of the Philippine economy. The Philippine peso, which is informally linked to the US dollar, has fluctuated by less than 1 per cent against the dollar over the last 12 months

Mr Gabriel Singson, central bank governor, said the Europeso issues would be valued at \$50m or more with a maximum three-year maturity. "The unprecedented credibility of the peso is creating an international appetite for our currency," be said. However, Manila money market traders said the Europeso bond would have to yield steep rates of interest if it was going to attract Edward Luce, Manila strong overseas demand.

Inflation rate falls to 4.4%

Philippine inflation fell in September to its lowest rate since 1987 as food and other commodity prices declined, The drop, from 7.9 per cent in August to 4.4 per cent last month on an annualised basis, also reflected the sharp of broad money growth (M3) over the last six months. The central bank attributed the steep drop in food prices, which make up 58 per cent of the consumer price index, to a recovery in the farm sector hit by drought and typhoons last year. Edword Luce, Manila

Courts defer Rao decisions

Two Delhi courts offered a brace of minor reprieves yesterday to Mr P.V. Narasimha Rao, former prime minister, who has been summoned in a criminal cheating case, faces arrest in a forgery case and is under investigation in a bribes-for-votes affair. India's supreme court again deferred a decision about when and where Mr Rao must answer charges of complicity in swindling a businessman out of \$100,000. Meanwhile, a lower Delhi high court deferred its ruling, due yesterday, on whether Mr Rao would be permitted bail after being charged with involvement in a forgery case. Mark Nicholson, New Delin

Japan's interest rates 'too low'

By William Dawkins in Tokyo

Senior officials of Japan's two leading political parties yesterday called for a rise in the country's record low interest rates after the general election on October 20.

Their calls, which would be considered political suicide in any other country, reflect politicians' sensitivity to a politically influential army of small savers. Japan's eavers bave been earning a pittance on deposits since the Bank of Japan halved its official discnunt rate to 0.5 per cent in September last year, in an attempt to lift the economy out of the warst recession

since the 1930s. Mr Shizuka Kamei, head of the ruling Liberal Democratic party's public affairs office, told a seminar that low rates bad "benefited financial institutions and led to a drop in consumption" Separately, Mr Ichiro Ozawa. leader of the opposition New Frontier party, warned in a televised debate among the heads of the main parties,

that the harmful side effects of low rates were spreading. Politicians' demand for higher intarest rates are unlikely, on their own, to sway the Finance Ministry and Bank of Japan, which yesterday declined to com-ment. The biggest influence on the central bank's monetary policy is its Tankan quarterly survey of the short-term economic outlook - and that points to the need for further monetary easing. The most recent Tankan at the end of August, showed that large manufacturing companies' sentiment was worsening, as a result of which the BOJ said it saw no reason to tighten monetary policy. The next Tankan is due in November, a month after the election, at a time

when many economists fear that gross domestic product might be in decline.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS Yearly figures are shown in Index form with the common bees year of 1965. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless officerants and other periods.

	E UN	ITED	STATE	ES		I JAP	AN				H CEL	-			
	Consumer prices	Producer prices	Earthque	Linit jabour nasts	Road exclurage rate	Consumer	Producer	Establique	Link Inbour costs	Real continue cas	Consumer Prices	Producer	Comings	Unit fabour	Real enchange
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0				Cours	rate
1986	101.9	98.8	102.1	99.8	85.0	100.9	95.3	101.4	102.8	118.5	100.0	100.0	100.0	100.0	100.0
1967	105.8	100.7	103.9	97.5	76.1	101.3	92.5	103.1	100.0	122.8	99.9	97.5	103.5	103,8	107.4
1968	109.9	103.2	106.8	99.4	71.0	102.4	92.3	107.e	96.0	131.0	100.1	P5.0	107.9	107.1	110.9
1989	115.2	108.5	109.8	101.4	74.9	105.1	B4.2	114.0	96.0	123.5	101.4	96,2	1126	106.9	109.9
1990	121,5	113.6	113.5	104.0	73.2	108.4	95.7	120.1	99.7		104.2	99.3	117.1	108.0	107.5
1991	126.6	116.3	117.3	107.3	74.1	111.9	96.8	124.2	103.e	108.2	107,0	701.0	123.5	110.3	109.9
1992	130.4	117.7	120.1	107.0	74.0	114.0	95.8	125.5		113,2	110.9	103.4	131,3	109.5	107.5
1993	134.3	119.2	123.1	106.7	76.4	115.4	94.3	125.8	112.0	114.5	116.5	104,8	138.2	115.4	110.0
1994	137.6	119.9	125.5	105.4	74.2	115.2	92.6		118.8	131.8	121.7	105.1	145.8	119.4	111.3
1995	141.7	122.2	128.7	105.4	68.7			128.4	118.5	137.3	125.1	105.7	150.8	112.1	108.8
						115.8	92.0	132.5	115,8	138.3	127.4	107.5	155.8	110.8	114.8
3rd qtr.1995	2.8	1.8	2.8	0.2	58.4	-0.2	-0.7	3,7	-0.7	136.8	1.7				
4th qtr.1995	2.7	2.2	2.8	0.7	69.9	-0.8	-0.7	3.2	-1.2	125.3	1.7	1.9	3.3	-0.3	114.4
1st qtr.1996	2.7	2.2	2.7	-0.2	720	-0.3	-0.8	1.0	-0.4	122.1		1.3	4.3	3.0	114.5
2nd qtr,1996	2.8	2.4	3.5	0.2	73 <i>A</i>	0,2	-0.9	1.8	-0.5	120.8	1,6 1,5	-0.2		8.7	1124
Sept 1995	2.5	1.8	2.7	-0.3	69.6	-0.1					1.5	-0.6		0.0	110.0
October	2.8	2.3	2.7	0.7	69.3	-0.1	-0.e	2.3	-0.9	129.1	1.6	1.9	n.a.	0.0	113.5
November	2.5	2.1	2.5	0.7	69.8	-1.0	-0.8 -0.6	2.3	-2.4	127.2	1.8	1.6	n.a.	3.0	115.3
December	2.5	2.3	2.7	0.7	70.6			1.2	-0.4	125.8	1.7	1.3	n.a.	4.1	114.5
January 1996	2.7	2.2	3.4	0.2	71.5	-0.5	-0.8	4.3	-0.8	128.2	1.8	12	D.a.		
February	2.6	2.0	2.8	-0.7	72.0	-0.5	-0.8	-0.1	-2.3	122.4	1.5	ão	n.a.	2.0	113.7
March	2.8	2.4	22	0.0	723	-0.3	-0.8	3.0	-24	122.1	1.5	-0.2	n.a.	2.0	1129
April	2.9	2.5	3.5	0.2	72.0	~0.2	9.0-	2.7	3.4	121.8	1.7	-0.3	п.а.	6.1	1125
May	2.9	2.3	3.4	0.5	73.4	0.5	-0.8	2.4	-0.1	121.0	1.5	-0.5	n.a.	1.0	111.8
June	2.8	2.7	3.5	0.1	73.8	0.1	-0,8	2.1	-2.5	122,2	1.7	-0.5	n.a.	-1.0	110.7
July	2.9	2.8	3.8	-0.3	73.6	-0.1	-0.8	8.0	1.2	118.8	1.4	-0.8		1.0	109.7
August	2.9	3.0	4.0	-0-0	1 3,0	0.4	-0.8	4.0		117.0	1.6	-0.8	n.a.	0.0	109.7
· manus		3.0				0.0					1.4	-0.6	n.a.		110.0
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	Sticke	prices	Earningo	Desta	Tabe	Compensor	Producer prices	Emmisge	costs	exchange	Consumer	Producer		Unit Moun	Rept enclares
1965	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0		prices	Earphige	crets	- raio
1986	102.5	88.0	104.5	101.8	103.4	108.1	100.2	104.8	102.7	101.3	100.0	100.0		100.0	100.0
1987	108.8	98,1	107,8	103.0	104,8	111.0	103.2	111.8	105.S	102.2	103.4	101.4		105.1	94.3
1988	108.8	102.9	117.1	104.1	102.1	116.5	106.6	116.4	109.7	101.0	107.7	104.6	118.3	107.5	94.6
1989	112.0	108.2	116.4	105.2	99.6	124.2	113.1	125.8	112.3	105.3	113.0	108,7	126.2	110.3	101.e
1990	116.5	107.1	120.8	109.5	102.9	131.7	117.8	134.7	118,e		121.8	113.8		115.1	100.5
1991	120.2	105,9	125.6	113.4	100.7	140.3	121.7	147.0	129.5	112.0	133.3	121.0	150.1	122.7	101.4
1992	123.1	104.3	130.3	115.8	104.2	147.7	124.0	155.0	134.4	113.2	141.2	127.5	162.4	129.5	104.4
1993	125.6	101.8	133.5	118.1	106.S	153.9	128.7	181.0	136,7	109.6	146.4	131.5	173,1	130.5	100.e
1994	127.7	102.7	135.9		106.1	160.0	133.5	167.0	137.9	95.3 93.4	146.7	136.7	180.6	130.4	93.1
1995	136.0	109,7	139,0		108.2	168.8	144.0	172.2	13B.1		152.4	140,1	189.5	130.1	94.0
3rd qtr.1996	1,9	7.8	24		+00 n					90.5	157.8	146,0	198.0	134.2	90.8
4th qtr.1995	1.9	3.3	2.6 2.8		108,3	5.7	Q.9	3.6	-0.2	81.8	3.7	4.4			
1st qtr.1996	2,1	-1.2			107.1	5.0	7.2	3,9	1.0	93.5	3.2	4.4	4.3	3.2	90.5
2nd qtr.1998	24	-12	2.8 2.5		106.7	5.0	4.8	1.9	1.1	98.4	2.8	3.6	3.6	4.2	90.2
			2,5		108.2	4.2	1,5			102.8	23	2.8	4.4	3.5	90.6
Sept 1995	20	n.a.	n.a.	D.A.	106.4	5.8	8.7	3.9	n.a.	94.1			42	3.8	92.1
October	1,8	n.a.	n.a.	n.a.	106.5	5.0	7.8	3.9	n.a.		3.8	4.4	3.9	2.7	91,8
November	1.8	fl.B.	n.a.	л.а,	107.7	6.0	7.2	3.9		92,4	3.2	4.4	4.0	4.0	90.8
December	21	n.a.	n.a.	D.B.	107.0	5.0	8.5	3.9	n.a. n.a.	93.3	3.1	4.4	3.7	4.2	89.9
January 1996	2.0	n.a.	n.a.	пa	107.1	5.5	s.8	1.0	n.a.	94.8 67.2	3.2	4.4	4.1	4.5	89.8
February	20	n.e.	27.6	TABLE	106.5	5.0	4.9	1.8	n.a.		2.9	3.8	4.0	2.8	90.2
March	2.3	n.a.	n.a.	n.a.	108,5	4.5	3.6	1.8	n.a.	8.89	27	3.7	4.8	4.2	90.e
April	2.4	n.e.	rue.	n.a.	106.8	4.5	2.6	2.0		99.8	2.7	3.4	4.8	3.5	90.7
May	2.4	n,a.	D.A.	n.a.	105.1	4.3	1,3	22	П.А.	101.3	2.4	3.2	4.3	3.8	91.0
June	2.3	n.a.	D.a.	n.a.	108.0	3.3	0.6	22	n.a.	103.0	2.2	2.6	4.0	3.8	
July	2.3	n.a.	n.a.	nn	106.5	3.8	0.0		IJ.a∟	104.0	2.1	2.0	4.3		92.0
August	1.8	n.a.	n.e.	r.a.		3.4	0.2		n.a.	103,8	2 <u>2</u> 21	2.2 2.0	3.9	4.1 3,5	93.4 93.9
												20			

Statistics for Germany acpty only to western Germany. Data supplied by Datastream and WEFA from national government and IMF sources, and by JP Morgan, New York. Consumer prices not seasonally adjusted. Producer prices not seasonally adjusted, US - finished goods, Japan - manufactured goods, Germany - industrial products, France - (wage rates in traditively, Hourly except Japan (moretry) and UK (weekly). Unlik labour costs: seasonally adjusted, refers to earnings in manufacturing except France and Rely manufacturing, other countries - manufacturing industry. Real exchange rate; JP Morgan net effective exchange rate index versus 18 industrial country currences. Germany - mining and change in relative wholesale price of domastic manufactures. A fell in the todax indicates improved international competitiveness.

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The International Labour Organisation has called for curbs on the use of personal-lity testing for judging job

In a draft code of practice aimed at protecting workers' tightens screening of employees should be prohibited or strictly restricted. privacy, it says genetic

broken asked for information which asked for information which is not directly relevant to their work, and all data collected should be treated as should confidential.

also have "access to all or their personal data".

The non-hinding code.

which will be submitted for which will to the ILO's government, is

Marine 1 approval to the ILO's governing body in November, is intended to guide governments, employers and unions in developing legislaunions in developms on per-tion or other rules on personal information about workers.

The code states that

employers "should not coling a worker's sex life, political, religious or other beliefs lect personal data concernor criminal convictions unless "the data are directly releavant to an employment decision and in conformity with national legislation".

Similarly, medical information should only be asked for if it is relevant to a person's fitness for employment. In addition, "polygraphs, truth-verification - equipment or any other similar testing procedure should not be used".

Genetic screening "should be prohibited or limited to cases explicitly authorised by national legislation.

The code also urges employers to ensure that personality testing, increasringly used as a recruitment rdevice in Europe, complies with the guidelines. Workers should be able to object to personality testing, and drug screening should also conform to the code's princi-

Ms Michelle Jankanish of the ILO sald yesterday that other practices causing concern included the growing not to return to the constitutrend towards monitoring - employees at work, by tapping into their telephone r Ruo decisions calls or recording their movements with video cameras or electronic tagging. Data "should not be used to reach agreement on amend-- control the behaviour of workers", the code says.

Employers are also urged not to pass on personal information to third parties or to use it for marketing or other commercial purposes without the worker's explicit con- it undermined the autonomy

NEWS: INTERNATIONAL Israeli PM vows to press ahead with redeployment of troops from Hebron

workers' Netanyahu privacy, privacy, privacy, promises to open borders

By Judy Dempsey

Mr Benjamin Netanyahu. the Israeli prime minister, yesterday said he wanted to press ahead with the redeployment of Israeli troops from the West Bank town of Hebron but insisted on security for the Jewish settlers and holy places.

Speaking at the opening of the winter session of the Knesset, Mr Netanyahu also said he was prapared to reopen the borders between the West Bank and Gaza end Israel. The closures had been imposed by Israel's former Lahour government earlier this year after a wava of suicide bombings on Israeli citi-

"Closure is not a means of pressure, not a maans of punishment," Mr Netanyahu insisted, adding that it was his intention to "allow the passage of thousands of Pal- bore the hallmarks of the

estinian workers into Israeli citias in the near future ... according to our security needs". He did not say when this would take The closures effectively

sealed off the Palestinians in the West Bank and Gaza, preventing them from working ontside the territories and preventing the flow of goods in either direction. Yesterday, Israeli businessmen, led by Mr Benjamin Gaon, chairman of Koor, said they would try and forge economic contacts with the West Bank and Gaza as soon as possible. The internal closures

reatrictions on movement hetween the towns in the West Bank imposed by Israel 12 days ago after the violence between Israel and Palestinian forces - had been lifted over the past 72 hours. Mr Netanyahu's speech Israeli peace negotiator Dan Shomron (left) with Palestinian counterpart Saeb Erekat

more moderate and concilia- and economic issues as well

tory language adopted since his return from the US-sponsored summit in Washington last week. It coincided with the setting up of three special committees by Israeli and Palestinian negotiators aimed at continuing the peace talks which resumed on Sunday night at the Erez border crossing between Israel and Gaza.

The committees, which met yesterday afternoon. will concentrate on security

as the long-delayed Israeli troop redeployment from

The Hehron redeployment is seen as the fundamental test for the successful implemeotation of the 1995 Israeli-Palestinian interim peace agreement and the future of the eotire peace process. The US is exerting maxi-

mum pressure on Israel to press ahead with the redeployment, an issue again raised by Mr Warren Chris-

topher. US secretary of state. who vesterday held talks with Mr David Levy, the Israeli foreign minister who is considered one of the more doveish of Mr Netanvahu's cabinet.

Mr Saeb Erekat, the chief Palestinian peace negotiator, said yesterday there were difficult tasks ahead, "We are determined to exert every possible effort to expedite the implementation of the interim agreement on

Big bank in Kazakhstan loses licence

By Sander Thoenes in Almaty

stan, yesterday became the first large bank to lose its licence in a government shake-up of an over-sized and under-financed banking system.

vain outside the bank's beadquarters. The move affects several foreign embassies, attracted by free banking offers, which have now lost access to their accounts. The bank shut down with just under \$200m outstanding, hut no reports surfaced of large investors being affected.

The Kazakh National Bank has raised capital requirements and withdrawn the licences of more than 100 small banks in the two past years. Officials have estimated the enterprises and the government owe esch other \$17bn, little of which is likely to be paid.

National bank officials said citizens held \$11.3m in

savings at Kramds Bank and promised thay would get their money back with inter-Kramds Bank, the first est in January. Other commercial bank in Kazakh- account-holders would have to wait until later next year.

For months, the national bank resisted pressure from the International Monetary Fund to stop supporting Kramds and three other Depositors gathered in large banks at present at risk. "They have to lite the bullet," a banker said. "You can't keep supporting banks that are basically hankrupt.

"The problem with Kramds was had lending, compounded by a fall in deposits. Branches were allowed to extend credits pretty much without control from the main office. They invested too much in real estate, which is not liquid."

Executives in Almaty say Kramds Group, which owned the bank, came to dominate the Kazakh market mainly because its chairman enjoyed close ties with the previous government. When the government changed two years sgo, so did his for-

Inkatha aloof

By Mark Ashurst in Johannesburg

The Inkatha Freedom party will not endorse the final draft of South Africa's new constitution, which parlia-ment is due to adopt on Priday. Negotiators from other parties yesterday agreed on final amendments.

Mr Cyril Ramaphosa, secretary-general of the ruling African National Congress and chairman of the allparty Constitutional Assemhly, was confident the final draft would be ratified by the Constitutional Court. The work is done." he said.

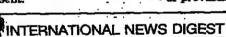
But Inkatha's national council, the party's ruling body, voted at the weekend boycotted in February last year. Mr Ramaphosa and Chief Mangosuthn Buthelezi, the Inkatha leader, are understood to have falled to ments that would accord greater recognition to tradi-

A provisional draft of the of provincial authorities.

from talks

tional leaders.

constitution was rejected last month, when the Constitutional Court ruled that



Kuwait women in poll protest

Kuwaiti men voted yesterday to elect the second parliament since the 1991 Gulf war while hundreds of women held gatherings to demand political rights. Unofficial estimates put the turnout at more than 75 per cent of the 107,000 Kuwaiti men eligible to vote. Kuwait state television showed police officers closing

the main gates of polling stations yesterday evening as the 12-hour voting period passed without incidents. Women held three gatherings near polling stations to demand the right to vote, waving banners reading:
"Equality now": "Empowering women empowers the
nation"; and "We demand equality and justice".

Police and military personnel, Kuwaitis under 21, those naturalised less than 20 years ago and women - over 50 per cent of Kuwaitis - cannot vote.

First refinery for Kyrgyzstan

Kyrgyzstan opened its first refinery at the weekend, reducing reliance on energy imports and boosting demand for its struggling oil wells.

Construction of the \$12m plant was financed by Kyrgoil, small Canadian company set up to run the refinery with Kyrgyzneft, the state company. Kyrgoil said it had obtained a five-year tax holiday, and would take 60 per cent of revenues until plant costs had been paid back, and

50 per cent thereafter. With a capacity of 10,000 barrels of oil per day, the refinery is designed to reduce dependence on imports, now at 50,000 barrels per day.

Kyrgoil's venture with Kyrgyzneft has an exclusive licence to develop oil deposits in Kyrgyzstan's part of the Pergana hasin, bordering Uzbekistan. It has pledged to boost production at the country's 628 oil wells from 1,500 barrels to 25,000 barrels per day. Sander Thoenes, Almaty

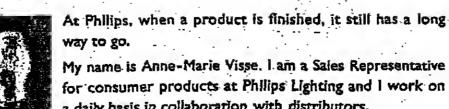
Poverty 'kills more than war'

Urban poverty now kills more people than wars do, the United Nations Development Programme said yesterday. "The world's population is growing at a tremendous rate and is expected io reach 3.2hn by the year 2000," Mr James Gustav Speth, the programme's administrator, said

as the agency marked World Habitat Day. For the first time in history there will be more people living in urban centres than in rural areas, Mr Speth forecast. "By the turn of the century, the share of poor families living in urban areas will be 90 per cent in Latin

America, and close to 50 per cent in Africa and Asia." He warned that cities would be seriously affected by poverty and overcrowding, environmental degradation, and inadequate housing.





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PHILIPS

Liquor tax ruling unsteadies Japan

WTO order means lower revenues or political unpopularity, writes Michiyo Nakamoto

choices to make in oheying a World Trade Organisation ruling to revise the country's liquor taxes because they discriminate against imports.

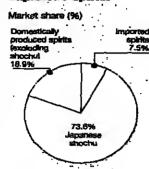
As one of the most enthusiastic supporters of the world trade body, the Japanese government cannot be seen to disregard a ruling hy the WTO. But changing Japan's liquor tax system will prove politically very difficult at a time when a proposed increase in the country's consumption tax a sales tax currently of 3 per cent - threatens to undermine a fragile economic recovery. At the same time, the ruling parties will not want to appear to accept an unpopular increase in liquor taxes just weeks before a national election.

Last Thursday, the WTO's appellate hody ruled in favour of the US, EU and Caneda which had charged that Japanese liquor taxes discriminated against imported spirits. Distilled spirits such as whisky and brandy, for example, are taxed at rates as much as seven times higher than rates on shochu, an indigenous white spirit made mainly from potatoes. Foreign liquor associations were joined by domestic whisky producers, such as Suntory and Nikka, which com-

on whiaky were unfairly have already heen raised

The WTO's conclusion comes nearly 10 years after a similar finding by a panel under the General Agree-ment on Tariffs and Trade after which the Finance Min-

Japanese spirits



istry adjusted its tax regime, hut not enough to satisfy its

western trade partners. The exact details of the WTO ruling have not been made public. However, it is clear the Finance Ministry will have to choose between raising taxes on shochu to bring them in line with higher taxes on other spirits such as whisky, lowering the tax on the others or adjusting the rate on all spirits to somewhere in between.

The shochu industry has fought long and hard against

twice in the past and the level of tax consumers can bear has reached a limit." complains a representative at Takara Shuzo, the largest shochu producer.

The domestic shochu industry has lohhied the Japanese government, claiming abochu is a people's drink that cannot be compared to more expensive alcoholic beverages such as whisky. A hottle can be hought for about half the price of the cheapest bottles of whisky. Many surveys show that shochu is consumed mainly by people in agricultural areas and those with low incomes," says a representative of the Nippon Distillers' Association, which represents shochu makers.

While the Finance Ministry is not known for keeping down taxes to promote the public's enjoyment, the sbochu industry is helped in its claims by the considerable political influence it enjoys. Although much of the sho-

chu consumed in Japan is made by large, publicly listed companies, such as Takara Shuzo and Kyowa Hakko, there are also hundreds of small-scale, local brewers in the industry. These are mostly family husinesses which have long played the role of community leaders and therefore exercise significant influence the possibility of a tax in their local communities. increase. "Shochu taxes Politicians will want to



The taste of more equal things to come: a distilling room at

avoid alienating these local leaders just weeks before an

election. The industry has also had that the weak need to be protected. Among the 800 or ao makers of sbocbu tbat helong to the industry associations, only nine are publicly listed companies. The rest are mostly small and medium-sized companies.

"If the finance ministry raises taxes on shochu to the these companies will colin its favour the conviction lapse. Most will have to among Japanese bureaucrats merge with others or go out of husiness," says Mr Masaaki Tanaka, industry analyst at Jardine Fleming

Politicians will also find such a large increase in the accept just at a time when

the country faces a higher consumption tax to make up for rising welfare costs and declines in other forms of

revenue. Howevar, lowering the tax rate on whisky to the level of that on shochu flies in the face of the finance ministry's policy to improve the country's finances. Alcohol taxes net about Y2.000bn (\$18bn) for the treasury.

It is particularly unlikely that the ministry will choose this route in light of growing political pressure against raising the consumption tax. While the Liberal Democratic party, which is likely to do well in the election. is committed to the tax increase, other parties have put pressure on its position the rate or a complete | the UK. review of the consumption tax itself.

The optimistic view is that the ministry will compromise by lowering the tax on whisky and increasing that on shochu to meet somewhere in the middle.

There are some suspicions that the ministry will attempt to dither as :: sid over the Gatt ruling. But the WTO's stricter rules on compliance and the adverse impact that Japanese resistance to the ruling could have on the credibility of an organisatioo Japan professes to support so heartily, mean tax on shochu difficult to that failure to comply is not

The Orestad is being devel in the year 2000.

Contracts for Copenhagen metro signed

programme of large infrastructure projects designed to rejuvenate Copenhagen and establish the first fixed link between Sweden and Denmark is gathering pace. totalling

Contracts totalling DKr4.68bo (\$798m) were signed last week for huilding the first phase of a 22km light-railway public transport system for Copenhagen. One contract, worth DKr2.97bn, for tunnelling and other construction work went to a consortium headed by calling for a freezing of a by Tarmac Construction of

> Another, worth DKr1.7hn, for the fully-automated, driverless, light-railway system itself, went to Ansaldo Trasporti, an Italian company which won the cootract in a head-to-bead tender bid with Siemens of Germany.

> The first stage of the new metro system will connect the old city centre of Copenhagen with a new business city development, just a few minutes north, known as the Orestad.

> The light railway, designed to carry up to 12,000 passengers an hour. will later be extended to the city's international airport which is close hy, to the

oped by Orestadsselskabet which is owned on a 45-55 per cent basis hy the state and Copenhagen city.

Meanwhile, construction of the DKr14bn road-and-rail fixed link across the Oresund, the narrnw straits between the Danish capital and the Swedish city of Malmo, is moving ahead, with completion due in the year 2000.

The 16km link, which includes a 7km bridge, a 4km tunnel and an artificial island, will be the first permanent connection between Denmark and Sweden. On the Danish side, bridge traffic will emerge in the immediate vicinity of the international airport.

This means there will be mainline rail as well as a motorway link between Malmo, the airport and central Copenhagen

The motorway and the railway will cross the southern end of the Orestad development as well. The rail journey between Copenhagen and Malmo is expected in take about 30 minutes.

It was also announced last week that the French company Grenoble d'Electroni que had won a DKr40m con-tract tn install and operate the payments system for road vehicles using the, bridge, due to be completed

Large gold ventures take shape in Uzbekistan

By Sander Thoenes in Almaty

Slow negotiations on opening Uzbekistan's largest gold ventures to foreign investment seem close to

The US gold company Newmont Mining and the Mitsul trading company of Japan, have formed a joint venture with the government to assess and possibly take over one of the country's largest operating

Lonrho, the UK-based conglomerate, hopes to raise \$350m to exploit a large mine before the end of the tralia is negotiating on a smaller widely but averages about 8gm.

but high-grade mine. In addition, seven unexploited deposits come up for tender in December.

Newmont will take 40 per cent and Mitsui 20 per cent of a venture with the Uzbek state geology committee and the state gold company which runs the Angren gold mine and mill, 100km south of Tashkent. The companies promised to invest \$200m but have yet to assess geological data.

The mine has proven extractable reserves of 160 tons, but Mr Noritaka Tanaka, Mitsui's representative in Tashkent, said this might year, and Western Mining of Aus- rise to 240 tons. The grade varies

This would be the first time the gold per ton. Bankers said they Uzbek government has agreed to take a minority stake in a gold venture. However the companies have declined to confirm the exact share split.

Mr Tanaka sald Mitsui had chased the project for three years and come close to winning two successive tenders, only to find that President Islam Karimov wanted both Mitsui and Newmont to take

Lonrho has been negotiating with banks to finance a 35 per cent

stake in the Amantaytau gold-

fields, with estimated reserves of

were very interested but had put off a commitment because of concerns that conflicting legal clauses on hankruptcy leave shareholder liability unclear.

Mr Jonathan Sanders. Tashkent representative of Western Mining, sald his company had won a tender for a small gold mine in southern Uzbekistan earlier this year hut had yet to agree with the government on its share. The mine bas indicated reserves

of 24m tons of ore at a grade of 10 grams a ton.

cent stakes in ventures for exploration and mining of seven gold deposits across Uzbekistan. None of these deals comes as

depended on a feasibility study.

Mr Remir Tsoi, deputy chairman of the state geology committee, said 17 companies - among them

Minorco, Western Mining, Mitsubi-

shi and RTZ - bad registered to bio

in December's tender for 50 per

quickly as they do in neighbouring Kazakhstan but, as one western businessman in Tashkent remarked: "Once the deals are done in Uzbekistan you don't run Western Mining could invest the risk of having the government 60m tons of ore grading 3.1gm of \$100m, Mr Sanders said, but that renegotiate the contract."

Oman halts India sould term gas pipeline plan

Oman has cancelled plans for a proposed \$10bn natural gas pipeline to India, the official Oman News Agency reported yesterday, AP reports from Muscat.

The project was cancelled because of a lack of adequate gas reserves and because it was not economically feasible. the agency quoted Maqbool bin Ali Sultan, commerce and industry minister, as saying,

Oman bas already spent \$70m on feasibility studies on the project and was not prepared in spend any more, the minister was quoted as saying.

The gas pipeline was to be laid down under the sea from Oman to India and would have exported 1bn cu ft per day, beginning in 1999.

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3/5/96

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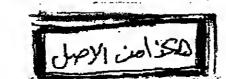
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ESDAY OCTOBER

Service Control of Con The state of the s

AP INCHES (a Attaches

peline pla By Jonathan Wheatley

hagen Voters unpersuaded by sight of the real Bob Dole public opinion running markedly in Mr Clinton's favour. The consensual judgment of the pundits - and of three "instant" TV network about the challenger, but the challenger, but the challenger of the challenger, but the challenger of the challenger, but the challenger of the challenger, still needed to impress. This

Martin and Patti

there were moments during the first presidential delate on Sunday night when the American public got to see the real Bob Dole that the nation's stall knows so well. can public got to see sue

Bob Dole that the nation's

capital knows so well

The Republican candidate

The Republican candidate showed shafts of the rapier wit for which he is renowned. but which has been kept under wraps for much of his leaden campaign.
Asked by moderator Mr

Jim Lehrer to finish a sentence because he was overrunning his allotted time, he brought down the house by repeating the word "food", which is where he had got to when interrupted. when interrupted.

There were hints of the legendary old nastiness, mostly kept under control but still evident in asides about drug use in President Bill Clinton's own family send their children to private schools; as he noted the 1976 vice-presidential debate

Clintons and Gores do. Nor could he resist the said Mr Clinton had sent occasional partisan hyper- "more troops than any presi-



Dole and Clinton acknowledge the audience after their first debate in Hartford, Connecticut

bole, one indelibly reminis-cent of his notorious assault on "Democrat wars" in his with Mr Walter Mondale. He

getting two world wars. Korea, Vietnam and the Gulf.

But mostly Mr Dole, seem-

civilised exchanges on policy issues that ended with each saving how much he liked the other - and giving every

dent in history around the ter than expected, giving as their families gathered world" - conveniently for- good as he got in generally around them when it was all

The central post-mortem question, however, was whether Mr Dole had done ingly relaxed, performed bet- impression of meaning it as enough to shift a balance of hetter off now than four instant abolition of the get the votes, that's fine."

These three showed remarkable consistency, all showing that about half believed the president hed won" and ahout a third favouring Mr Dole. Some three-quarters of the CNN survey thought Mr Dole had exceeded expectations but only one in 10 in the CBS version was considering switching preferences as a result of the debate.

An exercise involving 1,500 subscribers on the Internet, not exactly an electoral cross-section because its participants were disproportionately white, male and in upper income brackets, also showed the debate had changed few minds. The president went into it 13 points up and emerged ahead by 12,

Mr Clinton may not have been particularly brilliant, but he was genial and unflappable. Many of his answers were lifted wbolesale from his acceptanca speech at the Democratic party convention as he repeatedly drove home the message, crammed with statistics, that the country was

still needed to impress. This time, with hie lead and record, the imperative was to appear in control and presidential, which he managed with some ease.

did emerge as his own man in more r Dole, by contrast, ways than one. At the behest of his advisers he has been hammering away for the last few weeks that Mr Clinton. whatever his new moderate disguises, was really a "liberal" at heart, with all the big govarnment, tax-and-spend inclinations that

But, on the FT clock, it took Mr Dole 65 minutes to utter the L-word. And when he did it gave Mr Clinton the opportunity for one of his better ripostes, dismissing the charge as a Republican "golden oldia" trotted out every time they were behind. This year, he went on, "This is a dog that won't hunt." Prohebly the sharpest

exchanges were on schooling, but, again, Mr Dole declined several clear opportunities to damand the

ers' union. The Internet exercise showed Mr Clinton getting the highest marks for his comments on educa-

tion. Nor did Mr Dole choose to attack Mr Clinton much on Whitewater and all the "character" questions stemming from it. He merely said it was wrong for the president in a recent interview not to have replied "no comment" when asked about possible pardons for those convicted or facing charges. (Mr Clinton, grinning, promptly took Mr Dole's

advice). Afterwards, the spin doctors for both men found plenty to be pleased with. Mr Haley Barbour, Republican party chairman, thought that Americans "got their first unfiltered look at Bob Dole, unfiltered by the media elite, and they saw a warm, witty, fun person that even Bill Clinton seemed to

But Mr George Stephanopoulos, the White House adviser, was equally delighted with the outcome. "If he gets the laughs and we

Elections boost Cardoso plan halts Ind for second term

zil's constitution to let him opposition in Congress.
run for a second term in This was a pragmatic office, after the parties that vote in favour of good govback him emerged strength ernment and against ened from last Thursday's old-fashioned idaologues,"

work after the polls Mr Car doso was expected to dine last night with Mr Luis President Cardoso." Eduardo Magalhães, president of the lower house and came in São Paulo, where one of Mr Cardoso's stron the PSDB candidate, Mr José gest supporters among his. Serra, came-a humiliating right of centre PFL

Changing the constitution requires the support of twothirds of congressmen and must be approved in committee and plenary sessions in both houses, a process that takes an absolute minimum of six weeks and usually much longer. Mr Cardoso is keen to pass the measure before Mr Magalhäes's term as house president expires at the end of January. There is no guarantee that his successor, yet to be elected, would give it sufficient support.

The outcome of the municipal elections weighs both for and against Mr Cardoso. Government parties did well; the PSDB will double the number of municipalities it controls to about 1,000 out of ger for Brazil is that the 5.507 in the country.

Campaigning concentrated on local issues and voters in

rewarded successful mayors by opting for candidates they supported. Mr Cardoso President Fernando can even take heart from the Henrique Cardoso yesterday good showing of the leftist began efforts to change Bra. PT, nominally among his

municipal elections. said Mr. Walder de Goes, a On Congress's first day at political consultant. "It shows support for continuity, which is positive for

> . Mr Cardoso's chief setback launch what was seen as a surefire bid to defeat the ambitions of Mr Paulo Maluf, outgoing mayor and a potential presidential candi-date in 1998. But Mr Maluf's candidate came close to an absolute majority and looks vote against the PT on November 15.

> Mr Maluf is a leader of the conservative PPB, nominally among the government's allies in Congress. His presidential ambitions, however, gest potential opponents of changing the constitution.

> Securing the PPB's support for re-election will require all Mr Cardoso's negotiating skills. The danfor the next three months, as the municipal elections have

Clean poll cheers Mexico's rulers

One of Mexico's most violent states has given President Ernesto Zedillo a boost by holding much more peaceful elections than its previous, turbulent contests. Early results also provided some relief to the embattled ruling Institutional Revolutionary party, despite advances by opposition parties.

Sunday's elections, for mayors and local congressmen in the poor and mountainous etate of Guerrero, were the first big electoral contest following groundbreaking national democratic accords this summer.

The polls had some good news for all the main parties. The PRI, weakened nationally by corruption scandals and economic problems, remained the state's leading party. According to preliminary results, the party kept control of over 50 of Guerrero's 76 town halls, lish an independent electoral including Acapulco, the big authority and strict election

But the leftwing Party of the Democratic Revolution, which is struggling to remain a force in national politics, was cheered by its victories in eight municipalities, including the state's umph and marked down by second largest city. The the EPR rebels as a defeat.

right-leaning National Action Party, which histori-cally has little presence in Guerrero, managed to win a singla municipality of middling size.

The etate, long a fleidom always going to he a difficult test for Mexico's attempts at democratisation. The state's last governor, Mr Ruhen Figueroa, was forced out of office this year in tha wake of a scandal about the 1995 killing of 17 mostly unarmed peasants near the town of Aguas Blancas.

The state is also believed to be a haven for the People's Revolutionary Army (EPR), the country's newest and most violent guerrilla

The less rancorous atmosphere was the product of the departure of Mr Figueros, regular meetings hetween parties, and a national multi-party agreement this summer to estabrules in contests from 1997.

The tranquillity may be disturbed if the large number of close results are disputed in coming days. But it is still likely to be hailed by the government as a tri-

Specient, from Did Christer 1996.



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SINGAPORE ÂIRLINES



NEWS: UK

angry farmers over BSE cull

Tractor convoy calls for cut in compensation to be reversed

ngry farmers from the market town of Sturminster Newton in Dorset, south-west England, are this morning travelling 35 miles in s tractor convoy to the Conservative party conference in Bournemouth, the principal Dorset seaside resort.

Once there, and joined by up to 1,000 other farmers and farmers wives, they plan to tell Mr Douglas Hogg, the agriculture minister, due to sddress the conference today, just what they think of his handling of the "mad cow" crisis.

Mr Hogg has had a foretaste of their ire. At a private meeting last week with National Farmers Union he was a disaster.

Meanwhile, Sir Robert Hicks, Conservative MP for South East Cornwall, has warned Mr John Major, the prime minister, that up to eight marginal seats held by the ruling Tories in the south-west could be at risk if the government does not reverse a cut in compensation to farmers who lose ani-

mals to the cull programme. The bovine spongiform encephalopathy crisis erupted in March, when the government admitted there could be a link between BSE in cattle and Creutzfeldt-Jakob disease in humans.

Since then, Mr Hogg and his colleagues have suffered a series of embarrassing setbacks as they have struggled to contain the damage to the farming and meat-processing industry caused by a sudden drop in beef consumption and the loss of the export

The focus of the farmers' complaints is the operation of the so-called "over 30a plan to restore consumer older cattle from entering the human food chain.

Under the scheme, farmers to abattoirs and receive compensation. The carcases would then be destroyed. But the scheme has hit problems. First, the number of animals lined up for slaughter has far exceeded government projections and the capacity of the rendering industry. There is a huge backlog of cattle waiting to be slaughtered.

Then farmers complain that abattoirs are taking cattle on an unfair basis. There are accusations that those with influence can get their cattle in, while others are left waiting.
The "final straw", as one

NFU official put it, was the cut in the compensation rate announced late last month.

which is expected to take effect from October 14. Mr Steve Vining, a dairy farmer from Blandford in Dorset, and one of the trac-tor-driving protesters, said it was up to Mr Hogg "to get erly. It's a free-for-all

When the scheme began nine of Mr Vining's herd of 130 cows were ready to go to slaughter. However, he could not find an abattoir to take them. The cows spent the summer grazing field edges and verge

It took him four months. and many angry phone calls. to get four accepted for slaughter. He received 83p (\$1.29) per kg compensation. He then sold five into the market, at 71p per kg. He was certain that those five went "straight into the scheme through the hack door" with the huyer picking up the difference between the price he received and the

He said he now had "13 leaders, he was told in cows I would get rid of today highly graphic language that if I could". As the weather cows I would get rid of today deteriorates Mr Vining will no longer be able to leave them outdoors. Feeding each cow will cost £1.20 a day, and housing, vets hills and labour could easily double that expense. That could add up to £3,000 if he has to keep

> ith an annual turn-over of £200,000, that might seem a bearable cost. But, Mr Vining said, other expenses resulting from the crisis such as the low prices for calves and the rising cost of leasing milk quota - could bring his total losses from BSE to £15,000.

> Ha said the compensation rate had been fair, but the cut from 83p to 75p was "outrageous". Depending on the cow's weight that could be about £50 per animal.

Mr Ian Gardiner, policy director at the NFU, said up to 600,000 animals had been slaughtered and paid for under the scheme. "It has provided a market for our month scheme" or OTMS. members' cull cows which introduced in May, this was would otherwise have had a negative value. We are grateconfidence by preventing ful to the government, but unfortunately they've got it somewhat wrong.

On its side, the governcould send their older cattle ment can argue that the OTMS is a massive operation, the largest such programme ever tackled in peacetime. It has pledged £2.5bn to the farming and meat-processing industries, and must take account of taxpayers' interests as well.

It is working on ways to make the allocation cull fairer and to lift the throughput of cattle from about 25,000 a week in the summer to 55,000 a week within the next two or three weeks. At that rate the backlog could be cleared by Christmas.

Ominously, officials stress that this is "an aspiration not a target". There may be more setbacks to come.

Maggie Urry

Transport links put Britain at 'leading edge'

By Charles Batchelor, **Transport Correspondent**

Britain's freight connections – hy road, rail, sea and air – are better than those of its European neighhours in spite of the country's position on the edge of the Continent, according to a report commissioned by the government's Invest in Britain

The UK "remains at the leading edge within tha European Union", the study says, because of the opening of the Channel tunnel rail link, significant investments in ports following the abolition of restrictive lahour practices and a largely tollfree roads network.

However, the report's con-clusions are likely to be challenged hy husiness organisations such as the Confederation of British industry, which have been critical of the level of investment in transport infrastructure and the lack of an

overall transport policy. The study acknowledges weaknesses such as peak-hour congestion on urban roads and the lack of a direct road link with the

But the report, by Deloitte & Touche Consulting, says good freight links, within the UK and to neighbouring countries provide "positive incentives for inward investors to locate their primary facilities and European

headquarters in the UK".

It points to "significant investment" hy private sector groups in roads projects including the recently opened second Severn bridge. Unlike many continental countries the network is toll-free except at a

few river crossings.
The deregulated UK road transport industry is efficient compared with many other European countries whare road transport restrictions have led to fragmented operations, it says.

The Channel tunnel has led to a resurgence in long-distance rail freight which could compete with road, the report says.

For air freight. Heathrow offers more outward destinations than any other airport in Europe.

France, in contrast has a highly developed, uncongested road network but state involvement distorts the hanlage market

Minister faces Bomb blasts injure 20 in N Ireland

By John Murray Brown and John Kampfner

hombs exploded yesterday at the British Army headquarters in Northern Ireland, injuring at least 20 people and putting the province on the brink of all-out conflict.

The hlasts, believed to have been the work of republlcan paramilitaries. occurred without warning deep inside the Thiepval

security forces in the UK since the end of the Irish Republican Army ceasefire in February and tha first republican hombing ln Northern Ireland since the 1994 IRA ceasefire.

The timing appeared designed to coincide with today's start of the Conservative party conference in Bournemouth on the south coast of England. Arriving at the conference, Mr John

Antrim. They marked tha Major, tha prime minister. British police in London and first successful attack on tha described the attacks as other cities. The base had wicked and unspeakable". But Mr Major said there

was no reason to believe that it was the work of the IRA. The only previous bombing in Northern Ireland since the resumption of violence was attributed to a splinter group.

Whoever claims responsihility, the explosions will be seen by republicans as a significant tactical victory following a series of raids by

other cities. The base had in critical condition. already been on full alert.

Pro-British unionist leaders urged hardline loyalists to hold firm to their ceasefire, which for months has been perilously close to collapse. Mr Gary McMichael, of the Ulster Democratic party, warned of "grave consequences" of the bombing. at a time when loyalists are

reconsidering their ceasefire. The injured were taken to nearby hospitals, and one

The car park where the first bomb exploded was several hundred yards inside the camp, and from the main entrance where all vehicles entering are supposed to be checked. The second bomb went off near the army's medical centre, while casualties were being taken there. A week ago, security

forces in Belfast made safe a car-bomb made up of 250lb of homemade explosives. The

lrish Continuity Army, a hreakaway group said they were behind the car ham were behind the car bomh. The same group was impli-

cated in the July 13 attack on the Kilyhelvin Hotel at Enniskillen, in which a 1,200lh car-bomh devastated the huilding and injured 17 people, following a week of tension and rioting sparked hy the Drumcree stand-off and the police's controversial decision to allow loyalist Orangemen to march through a Catholic area.



Unemployed mathematician Alan Lubbock from Sunderland in north-east England described the Jobseeker's Allowance launched yesterday as "futile". The Jobseeker's Allowance replaces unemployment benefit and income support, and cuts the time for which automatic benefit can be paid - before means-testing - from one year to six months.

Shareholders better off with UK companies

UK companies treat their shareholders better than other European companies, a survey of corporate governance practice at large public companies published today shows.

UK companies such as GEC, Glaxo Wellcome, and Marks & Spencer are picked out as having particularly good corporate governancepractices. Dutch companies' corporate governance structures are ranked last after companies in France, Germany and Belgium.

UK companies scored particularly well on disclosure of directors' pay, due to the Greenhury code of best prac-

tice, and the operation of board committees, a Cadhury code recommendation.

The survey of 140 of the largest companies traded on five European stock exchanges was carried out hy Deminor, a Brusselsbased consultancy which specialises in advising minority shareholders. Companies in Italy and Spain

their poor response to requests for information. "The UK confirms its advance in the field of cerporate governance," the Déminor's report states.

were excluded because of

Using publicly available information such as companies' annual reports, Déminor judged companies on

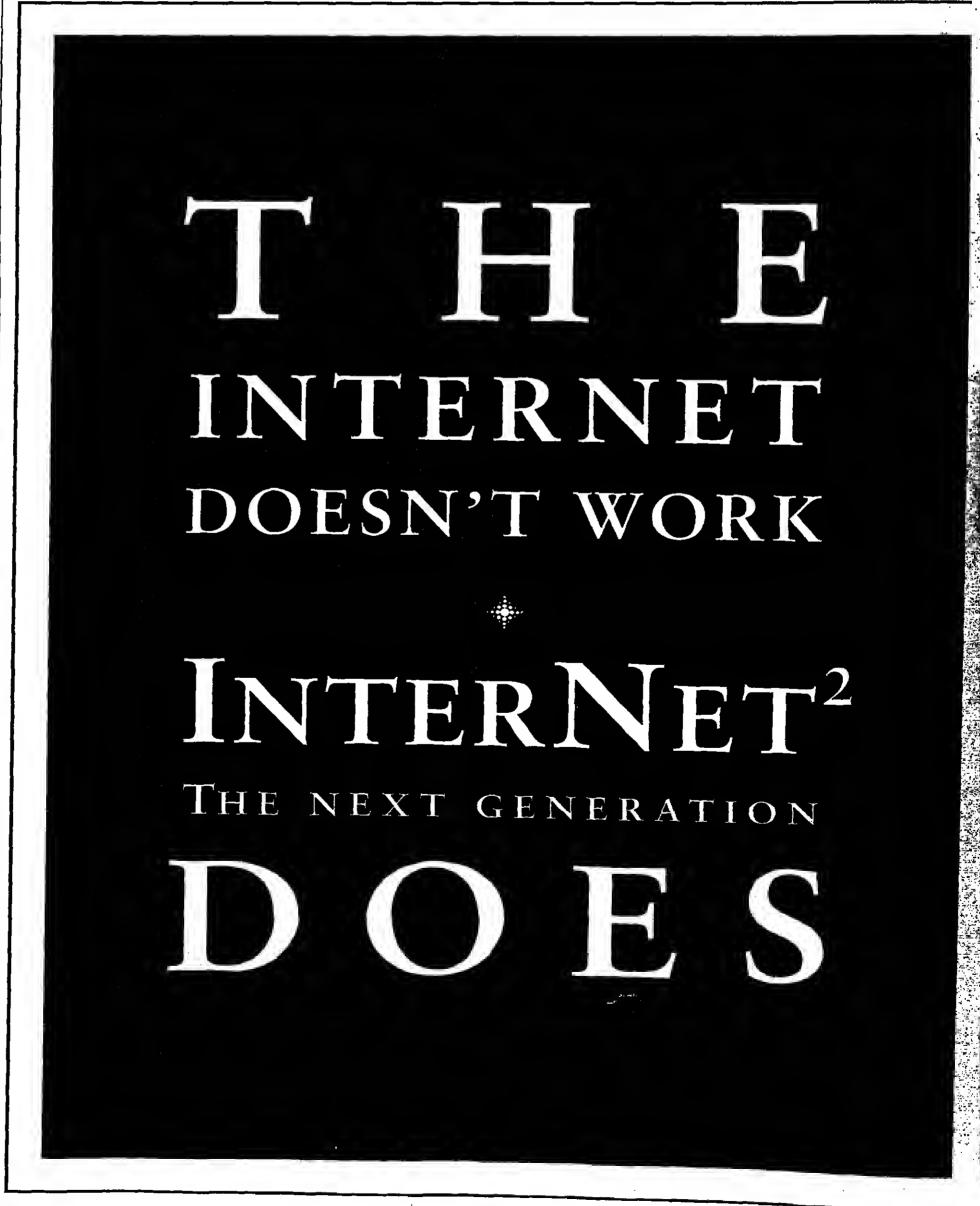
five different corporate governance included:

 Do board committees exist and do they work in a democratic, independent and effective way?

· What is the quality and accessibility of information for institutional and private shareholders?

 Has the company or one of its subsidiaries initiated financial operations against the interests of minority shareholders?

Déminor also compared the corporate governance ranking of each company with its financial performance and found a "slight correlation" only for UK companies



INTERNATIONAL EQUITIES

Banks battle for deals of the decade

The sale of state assets and the dismemberment of conglomerates are creating lucrative opportunities across the world. But, says Richard Lapper, the competition for the best mandates may not be altogether healthy

etter of share of the action in the buoyant. market for international new issues, one of the most rapidly growing sectors of the world's capital markets. For the moment, several big the moment, several big European privatisations and a steady stream of European and Asian initial public offerings (IPOs) are providing plenty of work for every-body but fee and commission levels are already under pressure, and as the number of new entrants increases, margins seem certain to be squeezed further:

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A combination of opportunism and necessity is drivine issuance towards its highest levels this year. Opportunism because valuations on equity markets during most of the year and the prospect of steady or faster economic growth in the OECD economies make this a good time to raise share capital. Necessity because liberalisation and deregulation are introducing new rigours, with privatisation and broader competitive pressures bringing a number of companies to market.

Figures for the first nine months of 1996 from Capital Data Bondware, in London, show that cross border issuance to date has reached some \$45bn, only slightly shy of the total for last year (see chart, right). And with a number of large issues on the calendar, the total seems certain to rise to beyond the \$59bn reached in 1994. Privaisation remains a dominant heme. In Europe, the UK'a pioneering programme has eached its final stages, with he sale earlier this year of Railtrack and British mergy. But elsewhere, gov-

ing fiercely for a Maastricht targets for fiscal deficits ahead of European Monetary Union in 1999.

Dentsche Talekom'e part privatisation next month which is expected to raise up to DM15hn and which will be one of the world's largest ever issues of equity - highlights a European trend that could see the sell-off of up to \$300bn over the next five years. A second tranche in Eni, the Italian oil and gas company, possibly worth about \$3bn, is to be sold later this month. And in the first half of next year the French and Italian governmenta are expected to launch multi-billion dollar telecommunications sell-offs.

Such is the scale of privatisation that a smaller country such as Portugal will double the size of its own stock market if its sales go ahead as planned: Elsewhere, Latin American and east European governments bave ambitious programmes, with the sale of some \$400m depositary receipts in the gas company, Gazprom, being but the first of a series of giant Russian

At the same time, deregulation, greater international competition and shareholder pressure are forcing the pace of corporate restructuring. This is especially true in Europe, where a number of large conglomerates have spun off subsidiaries in noncore businesses. For example, Hoechst, the German chemicals and pharmaceuticals company, last year sold its SGL Carbon subsidiary.

Many smaller, private companies have sought to raise international capital in order to press ahead with expansion plans and deal better with competitive presrnments are under pressure . sures. Ms Camilla Reeves, a o sell state assets - particu. fund manager with and 3 per cent in the last two awarded the mandate to sell utive director equity capital ing it to a third party

anks are compet- larly if they are to meet Hambros, the UK merchant bank, says that a combination of investor pressure and generational change within companies is usbaring in a new European "equity cul-

> With more and more institutional investors convinced of the value of diversifying their holdings across borders, a steady expansion in the international activities of institutional inveators from both North Amarica and Europe has underpinned the trend. US retail investors retreated from international markets after the currency market instability of early 1995, but have now regained their confidence.

Mr Rupert Hume-Kendall, equity syndicate manager at UBS in London, says rapidly growing European global funds have earmarked international primary issues because they are the only way to acquire large lines of stock without moving prices.

"The internationalisation of global portfolios has put a lot of flux into investment patterns, from which these new issues can be tapped,' adds Mr Charles Kirwan-Taylor, managing director. equity capital markets, at **BZW**

This buoyancy in the underlying business regarded as core by investment banks - is continuing to attract new entrants. In particular, several well-capitalised commercial banks have moved in, often making use of their strong balance sheets to build up expensive teams of equity specialists.

inevitably, fee levels have come under pressure. In Europe, fees for privatisation deals have fallen from an average of between 3.5 to 4 per cent of the amount



Source: Capital DATA Bondware

years, while the range on European corporate deals bas dropped to between 3 and 4 per cent.

Fee competition has been even fiercer in the emerging markets, partly because relatively few good deals have surfaced and partly because bankers want to find positions from which they can win business in future. The raised to between about 2.5 Brazilian government

off part of its huge mining company, the Companhia Vale do Rio Doce (CVRD), by offering a commission of just 1.9 per cent of the amount raised. In another example, the Polisb government was able to sell shares in KGHM, the copper producer, by

"It is counter-intuitive," says Mr Dante Roscini, exec-

2.2 per cent.

markets, at Goldman Sachs, "These are less tested and more volatile markets with more regulatory and legal risk, but some banks are attacking them aggressively.

through a so-called "block

trade", or by so-called "hard

underwriting", in which the share is sold through book-

building but for a minimum

price, "More and more peo-

ple who bave capital now try

to make it a competitive

Block trades bave beeo

used most prominently by

the French and British gov-

ernments as ways to sell off

advantage," says Mr Kirwan-

in addition, there are signs that banks are beginning to win mandates by offering to offering banks a fee of just guarantee a minimum price either by taking the stock onto their books before sellSBC Warburg said that it sold a third tranche of shares in Imi, the Italian merchant bank, through "short run bookhuilding". a "fast track" deal in which the normal marketing period is compressed into a few days and other features of full-blown bookbuilding are modified. The competition is being driven at least partly by the fact that most banks in tha market have made big investments in ataff and

minority stakes in Total, National Power and other

companies. Bankers estimate that overall assets worth up

to \$2bn have been disposed of by this technique this year. In another variant,

infrastructure and need to win deals in order to start to make a return.

"If you have a deal that works, everyone is desperate to win it. It could make the difference between breaking even for the year and not making your budget," says Mr John St John, co-head, European equity capital markets, at Salomon Brothers in London.

Bnt, by the same token, the lower fees and margins are undermining the long-term viability of these investments. Bankers predict a shake-out. "The point is that if you cut the margins all these teams don't pay for themselves," Mr St John adds.

Mr Harry Hampson, equity syndicate manager at JP Morgan, expects that the battle between commercial and investment banks will be an increasingly important factor in the market. "In five years' time, the league tables are going to look very difficult." be says.

"The worrying thing is that we are doing to the new equity issue market exactly what we did in the bond market in the late 1970s and early 1980s," says Mr Kir-wan-Taylor. "it was a profitable place to be and then suddenly everybody wanted to be part of it. It became a loss leader product and a bloodbath ensued. As everybody builds up infrastructure cost, the economics start to change - which is very disturbing for the long-term."



The 'family silver' starts to run out

Political sensitivity means Britain has few big sell-off candidates left

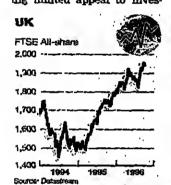
privatisations of this year ~ Railtrack and British Energy are likely to prove to be the last of the big govern-ment issues for the foreseeable future.

Having sold off the stateowned oil, steel, telecommunications, gas, electricity, water and power generation businesses over the past 15 years, the government bas simply run out of other large targets that have both investor and political appeal.

With the government facing a general election within the cext 10 months, politically sensitive privatisation candidates such as the Post Office, the BBC, London Underground and the National Health Service, all of which might head a wishlist for some right-wing Conservatives, are ruled out.

However, smaller issues are being considered for flotation, For example, AEA Technology, the science and technology services company, is due to come to the market next month, with a price tag of about £200m.

But at these sort of values, and with many of the remaining candidates being focused businesses and having limited appeal to inves-



International

4.600,000 Ordinary Shares

Equities

1996

tors, tha government is increasingly considering trade sales for a variety of state-owned businesse

Like many of the previous privatisations, the disposals are proving controversial. The recent sale of the Minis-The two bigb-profile UK try of Defence married quarters for £1.66bn attracted particular criticism from a wide spectrum of political and military interests. The business was eventually acquired by a consortinm that included Nomura, the Royal Bank of Scotland, Hambros Bank, Midland Bank, Abbey National and the AMEC Group.

In September, opposition parties accused the government of selling Her Majesty's Stationery Office, parlia-ment's official printers, too cheaply - it fetched £54m.

Among other businesses put up for sale are the Paymaster General's Office. renamed the Paymaster Agency, and BBC Transmit-

Trade sales appeal to the government hecause of their simplicity and cost effectiveness. However, come flotations can often tease a higher price, particularly in bullish market conditions.

The government recently increased the price range for the AEA Technology float, enabling it to raise between £192m and £216m from Its placing. This is some 10 per cent higher than previous expectations.

Unlike most previous selloffs. this offer will not be available to shareholders in a public offering. Most of the shares will be placed with institutional investors, although up to 10 per cent will be available to wealthy individuals via Intermedi-

Higher-value floats are more susceptible to the vagaries of the market. Railtrack, for example, received a market valuation of £1.9bn, well helow original government

REPIOL

Repsol, S.A.

33,000,000 Shares of Capital Stock

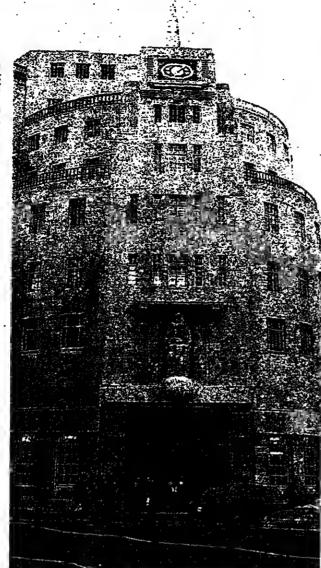
oint Global Coordinator

Ptas 143.06 billion

Tranz Rail

Tranz Rail Holdings Limited

31,050,000 Ordinary Shares



The BBC: to the chagrin of right-wingers, its privatisation is taboo

aroused both widespread two days and have slowly political and public opposi-

The £1.4bn price for British Energy, the nuclear power generator, wae also disappointing, being towards the bottom of the £1.2hn-£1.9hn range put forward by the government. The companv's share price performance has also heen somewhat lacklustre.

The partly-paid shares, which were issued at 105p in estimates after the issue July, dropped to 91p after first four months of trading.

TT JAPAN TOBACCO INC.

272,390 Shares of

Joint Global Coordinator

Yen 222 billion

TOOLEX (X) ALPHA

Toolex Alpha N.V.

11,040,000 Ordinary Shares

recovered to their pre-float level in recent sessions. However, the issue will not have endeared itself to small shareholders, who have become used to making a quick profit from previous

privatisations. Railtrack, on the other hand, has performed better. The shares were issued at 190p to private investors in around the 290p-level in the

Orange plc

357,500,000 Ordinary Shares

Joint Global Coordinator and Joint Bookrynner

STG 732.88 million

PUMA AG Rudolf Dassler

9,080,100 Ordinary Bearer Shares

Bear stalks the bourse Recession has vershadowed yll-off activity of the launch of tew market has been to the state of th

It has been another uninspiring few months for investors in French equities, who have eeen the performance of the key CAC 40 index languish in the face of gloomy corporate results and pessimistic macro-economic outlook

After several years of sluggish economic growth, a number of companies is beginning to show signs of recovery. Yet many of the figures bave proved to be

elow expectations. Domestic interest rates remsin relatively high. investment levels correspondingly low and, against backdrop of substantial unemployment, consumer spending is doing little to help improve the outlook for gross domestic product, forecast to hit barely 1.3 per cent this year and 2.3 per cent

of recovery.

still a matter of debate.

Hardy investors bave not lacked opportunities. The government ceded its major-

veau marché, an exchange for fast-growing small companies, which now quotes a dozen businesses - a number that the authorities say will double in the next few months. It will be joined by an alliance of equivalent markets in Germany, tha Netherlands and Belgium. ity control of Renault following an initial privatisation. not to mention the rival pan-After a two-year delay. European Easdaq market.

A government-sponsored Assurances Générales de committee to revise com-France, the French insurpany law hae called for ance group, was finally prichanges that will help vatised this summer. as improve the ways companies equities showed some signs are managed. Even the Com-mission des Opérations de Pension funds - promised Bourse, the markets watchfor even longer than tha dog, has got in on the act sell-off of Assurances Genérwith a report recommending ales - could help boost the new regulations to help size of equity markets. Mr Alain Juppé, the prime minminority shareholders dur-

ing takeovers.
Meanwhile, a growing ister, has unveiled outline proposals for tax deductions number of French compato those willing to put aside nies has begun paying at the contributions for retirement. The details, however, are very least lip service to sbareholder value, with many abandoning turnover There are other forces at

mix of activities. On the other hand, sha holders in Crédit Foncier France, the specialist pr erty lender, discovered i how limited their rigi were this summer as th struggled to improve t terms of a governme backed takeover packe triggered by heavy loss More generally, rhetoric a promises aside, sharehold

return remains to be provi For those with continu resilience, there should new scope for privatisatic next year. France Téléco should offer up to 40 per ce of its equity to the marke next spring.

In the meantime, it is p haps no surprise that the are signs of a new tre among quoted French co panies - Including Pechine AXA and, most recent. Scor ~ to go elsewhere, a . seek a complementary sto market listing in the US.

Italy: by Andrew Hill

Big sell-offs loom large

Much-trumpeted electricity and telecoms sales may at last be about to happen

Italy's on-off privatisation programme should get under way again this week with the launch of the Italian and international roadshows for the sale of a further tranche of Eni. the oil, gas and chemicals group.

Some 15 per cent of Eni was sold last November, raising L6,300hn for the treasury in the biggest privatisation issue yet. Over the summer, the government also May and have risen to managed to transfer its remaining sharee in the insurance company. Ina, to an innovative \$2.1hn issue of honds exchangeable into ina shares, and placed its outstanding 6.9 per cent holding in Imi, one of the first banking groups to be privatised. with domestic and international institutions, raising a

further L501bn. Demand for new Italian equity has been fed by the big private-sector flotations of Mediaset and Mediolanum, respectively the media and insurance arms of Mr Silvio Berlusconi's business empire. But international investors have been kept waiting for the two juiciest privatisations - the sale of part of the treasury's 100 per ceot stake in Eoel, one of the world's largest integrated electricity companies, and of the 63 per cent stake in Stet, the quoted telecommunications group controlled by Iri, the state holding company.

These big deals - Enel is valued by some analysts at L30,000bn and the Stet stake worth more than L11.000bn at current market prices - bave been delayed

Berlusconi: his mammoth media and insurance sell-offs have fed equity demand

Italy

now for nearly three years. Repeated promises to privatise "by the eod of the year" have come to nothing, derailed by a combination of government crises, internal opposition to privatisatioo and the need to establish regulatory authoritles for

both sectors. The latest government pledge is that Stet's full privatisation will be launched by the end of March 1997. This time, the political, economic and regulatory situation looks more promising than hefore. Iti desperately needs to sell its Stet stake to reduce its looming debt, in line with a 1993 deal between Brussels and Rome over state subsidies. Italy's centre-left government also has a better chance than its predecessors of completing a

full term in office, guaran-

teeing greater political sta-bility. Finally, the outline regulatory system has been approved by parliament, and politicians need only now agree on the specific author-ity that would be the telecoms watchdog.

Nevertheless, given past form, no analysts are hetting against the original offer on a punctual sale, particu- price.

larly as a Stet issue would.

have to be threaded between the privatisations of Deu sche Telekom and Franc: Télécom, risking a glut c telecoms issues. The govern ment is hedging its bets h insieting on the demerge. and sale of peripheral Ste subsidiaries, such as the publishing business, to raise

GEIS A PL

money quickly for Iri. At least the End sale has demonstrated that there is still an appetite for good quality Italian privatisation stocks. It was rushed through in a gap in the cal endar for international issues, and the shares experienced some shaky moments in the days immediately after trading began. but since then have risen by more than 35 per cent

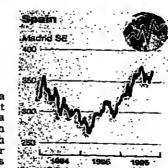
■ Spain: by Tom Burns

Roadshow runs late

The promised privatisation bonanza is being obstructed by corporate politics

Six months after a centre-right government came to power, promising a far-reaching privatisation programme, the Spanish markets are still walting for the action to start. Hopes that the sell-off would begin before the end of this year have been dashed by a mixture of procrastination, new appointments to head public companies, regulatory red tape and what looks suspiclously like government bun-

gling. The spirit was willing nough Mr Josep Pique, the industry minister in the Popular party administration, drew up the first ever comprehensive plan for the disposal of state sbareholdings in June under the title of "modernisation plan for the public enterprise sector". Equity worth an estimated total of Pta3,000bn (\$23m) would be sold off over the next four years and the state would withdraw immediately from the partially privatised crown jewels that it



controls. This was taken to mean that just as soon as the summer break was over the markets would begin to be tapped by Telefonica, the telecommunicationss multinational, 21 per cent stateowned, by the banking group Argentaria, 25 per cent state-owned, by the energy conglomerate Repsol, 10 per cent state-owned, by the tobacco producer and distributor Tabacalera, 52 per cent state-owned and by the brightest jewel of all, the dominant electricity generator Endesa, 67 per cent stateowned.

The flesh, however, proved weak. Roadshow veterans of previous state equity offerings were summarily sacked and new chief executives (in calera, meanwhile, is in no

some cases, close friends of the prime minister, Mr José Maria Aznar, or of economy minister, Mr Rodrigo Rato) were appointed to run the hig public corporations; rather than fostering investor relations, they appeared to prefer setting their own The new chairman of Tele-

fónica, which placed 10 per cent of its state-owned equity on the global markets a year ago, has confused analysts by replacing senior officers who had steered through the group's highly profitable and admired acquisition programme in Latin America. The new chairman of Argentaria has concentrated on clearing up the bank's balance sheet and reorganising its business units, and the new chairman of Repsol has launched a pet-rol price war in the hope of

beefing up falling profits.

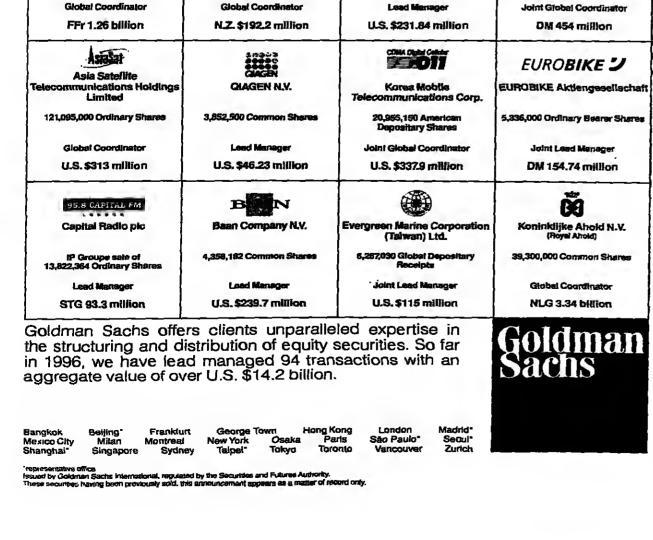
It was expected that up to 20 per cent of Endesa's stateowned equity would be put on the market before the end of the year, but the new administration set about drafting deregulatory measures for the electricity sector that have for the forseeahie future postponed a global offer by the geogrator. Taba-

position to make any disposal because tax increa on tobacco introduced by the incoming government have driven a hole through its share price.

The immediate item on the agenda is a likely block sale of the state's 10 per cent stake in Repsol during February next year after the 12month lock-out period on the last global offering made by the energy group is completed.

There is a possibility, as well, of a Telefonica sell-off at the begining of the year, if the new management at the telecoms group settles down and if the government. which appears to be back-tracking from an original decision to privatise that operator completely, makes up its mind about how much equity it really wants to sell. Timing here is urgent Telefonica needs to go the mar-ket ahead of Italy's Stet and

of France Telecom. "Quite frankly; we're' bewildered and rather fed up about how the privatisation programme is being bandled," says a senior executive of a big merchant bank that had been hoping to bave at least one disposal mandate already under its



BUSINESS LOCATIONS IN EUROPE

Free trade and free thought still count

In a mobile world, competitiveness depends heavily on location. However, a revolution is taking place in the way companies choose to deploy resources, and the old ways of thinking no longer apply, writes Michael Cassell

homework properly. Get it of geography in business." wrong and you will break your career". Mr Wilfried International in Brussels graphically underlines the critical importance of ensuring that companies operating across Europe are in the best place to do business.

Competitive pressures mean that locations chosen hy companies will, more than ever before, have a decisive impact on how well thay perform unsurprisingly, more fine and money is being spent on the deci-sion-making process and there is a growing army of specialists standing by to provide advice.

But what may be deemed appropriate today might not. in a fast-changing business climate, be appropriate tomorrow. Events can conspire to demand new location strategies; if companies find they are in the wrong place, then in an era of increasing corporate mobility they will shut up shop and move on.

As consultants Arthur Andersen point out, the factors influencing the choice. of location are becoming increasingly complex; a revolution is taking place in the way companies choose to deploy their resources.

While physical proximity to the marketplace will always be an important factor, the age of high-technology and electronic communications means it may not be essential. Technology can also be a powerful uniting force within a business, enabling electronic links to bring together operations at remote and far-flung sites. According to Arthur Ander-

Wyou have to make a sen: "Technology, like capi new impetus." location decision today, then tal, is not location-specific you had better do your but it is redefining the role

A new Andersen review of the factors cited by senior Vossen of Plant Location corporata exacutivas as important location determinants provides a clear picture of priorities. Nearly three-quarters cite workforce availability as the most important single issue, though the huge, capital intensive investments now regularly announced hy global players do not necessarily create jobs for large

numbers of people.

Market access is cited as the next most important factor, the driving force behind the continuing influx of foreign direct investment across Europe, which is expected to continue to attract the largest share of world investment. At present, Europe is calculated to account for more than 40 per cent of global FDI. "The tide of FDI into Europe may rise and fall but as long as companies are secure in the knowledge that the region can offer them an acceptable return on their investment, without compromising on critical issues like skills, then they will continue to

come", says Mr Vossen. According to Andersen: "Europe, despite its economic problems, still offers investors an environment in which free trade, free thought and the capacity to create wealth are combined.

"The industries of the future are those of intelligence, communications and technology, fields in which Europe excels. The development of industries in which salaries represent just 5 to 10 per cent of costs, such as the semi-conductor industry. will give European industry

Cost structures remain a critical issue in location decisions, though wage costs form only a part of the equation and, in increasing numbers of cases, are deemed less important than the quality and flexibility of the workforce

Though Britain's success in attracting more than 40 per cent of all FDI into EU member states lies partially in its comparatively low labour rates, these alone would manage to attract few inward investors. Employers are taking full advantage of the UK's flexible employment conditions and lower social costs. "In location terms, the UK offers a good product which is well developed and reasonably priced. It is also marketed extremely

well," Mr Vossen claims. The only clond on the horizon for the UK is the uncertainty over its attitude towards joining in a single currency. Long-term investors instinctivaly dislike uncertainty and although there is as yet no evidence

Availability of land can make or break a location

that the UK's possible exclusion from a single currency could undermine its success in capturing the lion's share of inward investment, the issue is now occasionally being raised by some potential inward investors.

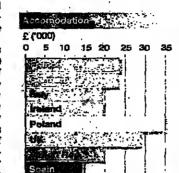
The UK is also credited with offering a hospitable husiness climate, another factor ranking on Andersalary in the country for the job of mananino director bassumino married Dius two children and local social security)

Lecommodation: ennual rank of expatrials dation (typically unturnished three bedroom flati Education: cost for one child to attend an

international action in the host country Car: assessed annualised costs for a car

Local estarjes: national staff gross selent (total of marketing manager, tinencial controller, and one sales representative

in the host country



sen's location check-list. Almost as important when location decisions are being made is the quality of life for employees, followed by high quality transportation and telecommunications infrastructure. The deregulated telecommunications market in the UK is increasingly singled out as an important element in choosing the UK. An important constraint

on relocation activity across Europe, now becoming more serious as economic activity picks up in a number of coutries, is the availability of suitable land. While some countries can offer good business infrastructure, lack of strategic thinking has left them short of the most essential raw commodity. While the French, Dutch and Irish, for example, can supply land to suit most requirements, Italy, Denmark and Greece are seen to he prejudiced by land shortages

Snch failures will leave them even more exposed as call "disaggregating the cor-the emerging economies of poration". there is an seeking to attract other husi-

their attractions,

separation.

As companies engage

new trends are becoming

more clearly established.

and development, operations

central Europe begin to increasing distinction make their mark as alternabetween operational or backtive husiness locations. office functions and those that are strategic. Within While they were not even considered six years ago, each, however, there is a countries such as the Czech powerful momentum for con-Republic, Hungary and solidation.

2 (000).

One clearly emerging Poland are beginning to figure in the European location trend is the concept of the shared service centre in which activities such as equation. With labour costs sometimes one-tenth the level elsewhere in Europe, accounting, invoicing and they will not he without general support activities are gathered in one unit. There is little perceived need the continuous process of for these to be in central, repositioning their centres of expensive locations. management, manufacture Consolidation also continand distribution, one or two

ues in the distribution field. with companies increasingly inclined to contract out to With the business functions specialists operating from of beadquarters, research strategically located centres. Another comparatively new development is the con-

and production centres all having distinct requirecept of "co-siting". Compaments, modern communicanies which are well established in a location and which initially acquired tions technology means they are increasingly capable of additional land around their In what the experts like to operations to take account of

nesses to share their site and services in complementary m this survey partnerships.

the potential benefits avail-

able in the form of location

incentives available to help

influence location decisions

remains fraught. The multi-

plicity of assistance schemes

available across the EU

remains a source of bewil-

dering confusion to many

potential heneficiaries; in

the UK, some grant consul-

tants stand accused of taking advantage of the situa-

tion to offer worthless advice

and assistance. Efforts at EU

level to introduce greater

simplicity and conformity to

The question of financial

incentives.

The chemicals sector is C Regional headquarters: leading the way in this Tha maps that tell the real approach but there are signs page 2 that other sectors are following the example, Incoming O Infrastructure: A matter partners are finding that the of urgency page 6 cost savings to be achieved by entering into such agree O Social costs: Labour ments can easily outwelgh

costs can weigh heavily page 5 Incentives and subsidies: A circle of spiralling payments page 3

Where to go to get good page 3 value C Central and Eastern Europe: The picture is getting brighter page 2

© PROFILES page 6 page 2 page 4 page 4 Germany Ireland

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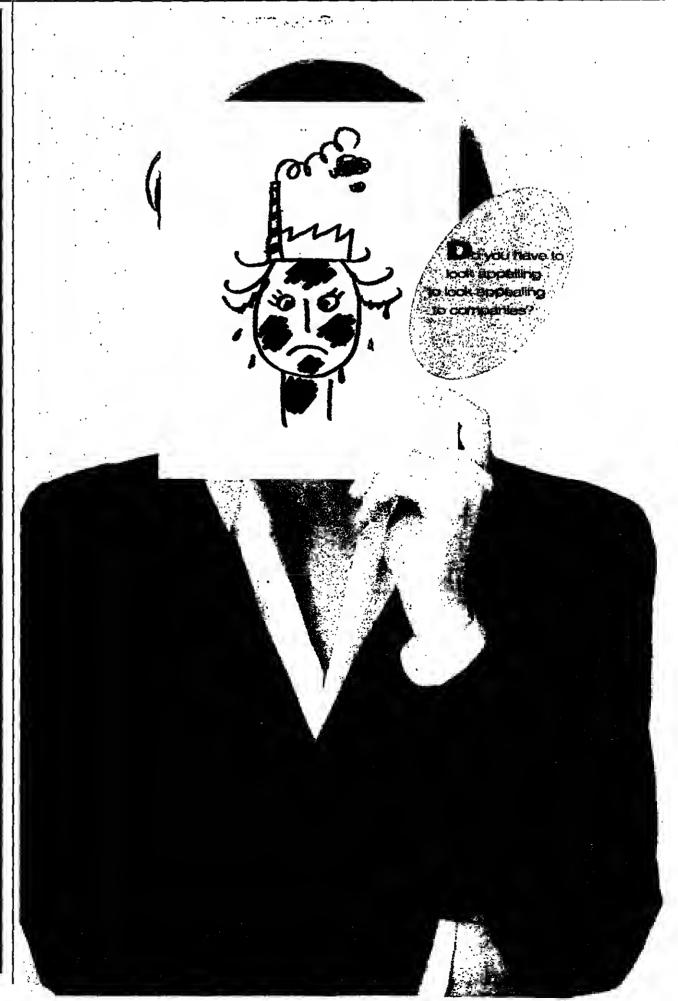
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The sky is getting lighter to the east

With economic reconstruction, the old no-go zones get more attractive

The eaetward shift in Europe's centre of gravity is continuing as economic growth rates in most of central Europe riae to double the OECD average, and the macro-economic foundations for more stable growth are

laid in Russia and Ukraine. In central Europe, real incomes have been boosted hy rising productivity which underlies growth; and by a significant appreciation in the value of the Czech koruna and Polish zloty in particular.

The restoration of official ties between Croatia and Serbia offers better prospects for the economic reconstruction of the now ethnically defined successor states of former Yugoslavia which, if it takes place, will also belp struggling Bulgaria and Romania and the Balkan region generally. Healey and Baker, one of many international property companies ective in the former communist world, note a rising level of inquiries for office space in Belgrade.

As the level of incomes and both foreign and domestic investment rise, so does the demand for new offices, new shops and factories. Modern city centre malls and out-of-town shopping complexes are springing up as the consumer soclety takes off, and modern office space is demanded by the fast-growing banking, insurance, marketing and other service industries.

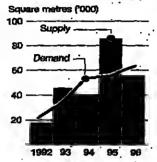
However, rising demand, increasingly, is being met by a growing supply of modern office, retail, hotel and other space, coupled with a signifiand continuing improvement in telecommunications. Greater balance between supply and demand has already helped to rents demanded in the early

tors and companies wanted to find pon-existent modern accommodation in the beautiful but decaying historic centres of central Europe's

cities and the former Soviet Union. The lucky ones were ahle to move into quickly renovated old huildings whose restored owners had been able to prove their own-

ership prior to expropriation. The supply of such space, including villas in the suburbs suitable for small service companies or start-np operations, has grown as rapidly as ownership has been recognised and the rapidly privatised construction sector has been able to gut and renovate. However, city centre development in historic cities such as Prague, Budapest, Moscow, St Petersburg, Kiev and a plethora of lesser-known but equally eplendid emaller towns throngbout the region, is limited hy strict zoning, aesthetic and cultural restrictions, and the finite space

Central Prague modern office accommodation



available. Increasingly the tower cranes have moved to the suburbe of the main cities where land is cheaper and more readily evailable, and where brand new office blocks, shopping centres and factories can be constructed on greenfield sites.

Finance for property development has also become easier to obtain as the banking systems become increasingly confident and skilled at risk assessment and modern lending procedures. The European Bank for Reconstruction and Development was quick to recognise the dampen the skyrocketing deterrent effect of the high cost and shortage of modern stages of the transition to a office accommodation. It has played a catalytic role in At the beginning of the supporting modern office decade most foreign inves- developments in city cen-Finance Corporation and local banks and developers.

erty companies have become increasingly active throughout the region, spreading out from the core central Euro-pean "fast-track" reforming economies such as the Czech Republic, Hungary and Poland, together with Estonia, Slovenia and, to a lesser extent, Slovakia. As strong economic growth has resumed in this core area, property developers have spread out to the bigger pro-

vincial cities, especially in Poland, which boasts five or six fast-developing regional centres such as Wroclaw. Poznan, Gdansk, Szczecin and Lodz. In Hungary, property developers have been particularly active in creat-ing new industrial parks on the buge areas once occupied by Soviet army and air force bases

Some of these bases are now home to the small army of international companies which have invested over \$10bn in Hungary over the last aix years, making this compact, imaginative country the largest single recipient of foreign direct investment in the region to date. A wave of foreign capital flowed into Hungary over the last two years as the cash-atrapped government stepped up its direct sales of privatised assets to foreign investors. The full fruits of such investment have yet to be seen as tha domestic economy has been deliberately depressed to repay foreign deht and improve international competitiveness.

By 1998, however, Hungary is expected to bounce back as a radically slimmed down, privatised and modernised economy delivers both the high exports and the higher real wages to compensate for years of belttightening. But at present Budapest, the former imperial capital city which dominates the economy, is experiencing a rare phenomenon in the region: a surplus of modern office space and falling rentals. It will not last. Once the domestic economy revives on the back of an export-led recovery, demand for new office space is once again expected to exceed supply.

In the meantime Poland, tres, frequently working with a market of nearly 39 with the International million people and rapid million people and rapid growth, has become the main focus of attention for The big international prop- foreign investors.

■ PROFILE: Germany # PROFILE: Poland

Halfway from Paris to Moscow

By the end of the year,

Poland will have overtake Hungary as the main recipient of foreign investment.

A new wave of cash privatisation of some of Poland's most attractive state-owned banks and companies is expected to get under way next year and Warsaw, the capital city, is the place to be for those companies ad in buying stakes in the Polish copper inclus-try, telecommunications, power generation and sup-

The city's strategic posi-tion, half way between Paris and Moscow, is being enhanced by construction of a high-speed railway from Berlin, which will eventually be extended through to Mascow, and by a planned \$6bn investment in new motorways over the next tions have much improved.

and a clutch of new hotels

ply and other sectors expec-

ted to come under the

provide ever improving standerds of food and service. Warsaw's new international airport has become a regional hub for a scon-to-be-privatised national airline, Lot, which has renovated its The city is served with increasing frequency by the main European and some US airlines. As prospects improve for greater political stability and a return to growth in Russia. Ukraine and other former Soviet states, Warsaw Is also

emerging as a regional hub. Citibank, which was the ploneer among foreign banks in Poland and built up a strong clientele among both foreign and Polish companies, is ploneering another new trend by build-ing its new regional banking centre in the city. The Dutch ING bank, which has bought a majority stake in Bank. Slaski, the Silesian regional bank, and taken stakes in other Polish banks, is also building e new headquarters In the city; as are other big investors such as ABB and The south Korean com-

pany has submitted plans for a new akyscraper which will be second only in height to the Stalinist-Gothic pile of the Palace of Culture, the Polish people, which dotted with a growing number of sleeker and more modern office tower blocks. Anthony Robinson

A close to ideal market

For high-tech manufacturers, wages make up 8 per cent of costs

Germany's attractions as a business location have been overshadowed in recent years by one concern: wages wages and more worries about wages.

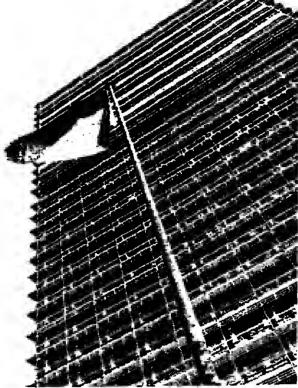
Such anxieties are no doubt justified. According to an April 1996 study by the Institute of the World Economy, e think-tank attached to the Federation of German Industry (BDI), one hour's labour in the German manufacturing industry costs DM45.52 (£19.70). In Denmark the same hour

costs DM36.48, in France DM29.04 and in the UK DM20.96.

However, focusing on wage costs alone means investors risk missing the other attractions of Germany as a business location, eave Armin Reck, the spokesman for the economics ministry in the eastern state of Saxony. These include a highly skilled and productive workforce, good infrastructure and access to a large and affluent market. Saxony is by no means the

biggest of the five eastern German states, but it has succeeded in attracting a number of flagship investors, including two large semiconductor plants from Siemens and AMD, the US group.

Mr Reck says companies making high-technology products estimate that wage costs make up around 8 per cent of their total costs, sug-



gesting that wage considerations are secondary to other factors like the availability of skilled workers.

The Saxons have also attempted to turn around the wage argument by pointing out that if manufacturers want to assemble products at cheaper sites in the Czech Republic, these are within easy driving distance of the border.

North Rhine-Westphalia, the most populous western German state, says it is also continuing to draw foreign investors because of the purchasing power of the local market

QVC, the US teleshopping group, is likely to create about 1,000 jobs in the state when it begins operations in Germany, says Rudolf Deck-ert, spokesman for the eco-

nomics ministry. Talks wif the company are still in progress hut QVC he clearly been attracted by the fact that 18m consumers in in North Rhine-Westphalr alone.

A large affluent consumer market was clearly also market was the month of Eddi Healey, the property deve oper who last month opene Centro, Germany'e bigger ever shopping complex o the site of a former etee works in the Ruhr town o Oberhausen. Mr Healey say 30m people, including thos in Belgium and the Nethe lands, live within two hour

The attractions of a large consumer market are con plemented by the fact tha there is likely to be down ward pressure on propert prices as a large number c German companies lika Deutsche Telekom and Deuts sche Bahn, the railway sye tem, attempt to develop their property assets.

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A three year long reces sion means that the propert market is at present over supplied by up to about 8 pe cent, according to Gu Barker at Knight Frank in Düsseldorf.

That oversupply is likel; to increase, bowever, a these companies pay mor attention to their propert, assets - formerly regarded just as hidden reserves o balance sheets - and turn Germany into more of a buy ers' or tenants' market.

> Michae Lindemanr

■ Growth regions • by Peter Marsh

The investors' map

Ireland and north-west Spain emerge as desirable new

destinations A decade ago, it was fashionable to think of the high-growth areas of Europe from south-east England to Parls and through south-west France, southern Germany and Austria/Swit-

zerland to northern Italy. Today, the banana is no more. It has been replaced by a current bun - indicating the patchy, more complex pattern of European high-growth regions.

Companies involved in decisions over inward investment and siting of administrative or manufacturing headquarters in Europe have to consider "growth maps" are interested in the economic backdrop to the regions for a variety of reasons. Factors such as availability of staff, sverage wages, the provision of services such as accountancy and legal advice, and the quality of living for any new employees will depend at least to some degree on the economic vitality of the

Inward investment can in itself make a big difference to a region's economic characteristics over a relatively short period. The wave of investments in north-east England ovar the past decade - including large ventures from Siemens of both Germany and Japan, and Samsung of Korea have been important in hoosting the region's ecobave been apparent in Ireland, thanks largely to investments by US electron-

lcs and software companies. In Germany, meanwhile, the past few years have seen a movement by companies away from setting up new ventures in what is regarded Sandvik, the big Swedish speciality steels company, recently shifted the headquarters of its automation division from near Essen to Stockholm, while big German chemicals companies including Bayer have shifted many of their large blotechnology research facilities

from Germany to the US. Decisions of this sort are not, of course, solely bound up with economic factors. One reason for the shift in research from Germany is the perception that there is a more positive public attitude to genetic engineering

research in the US. Sometimes, aleo, an inward investor may regard a region which is an economic backwater when measured by conventional statistics, as a more favourable place to site a new plant or office than a higher-growth region nearby - on the grounds that the more economically active area has higher wage and overall administrative costs, or is a less environmentally pleas-

"current bun" look like?

ant place to live. Even so, high growth areas are the ones which attract the most attention. So exactly what does the Parts of the old "banana" survive; but they are joined by other regions previously

not known for being centres

nomic bealth. Similar trends of high growth, Ireland and north west Spain are among the two best examples.

Other fast growing regions which have climbed in the prosperity league table in the past 10 years include Saxony in Germany, south by many as a flagging indus—areas which have slipped don, the region of Finland trial power. For example, back include the Baden just north of Helsinki, Lom-Württemberg/Bavaria area of Germany, which previously was at the centre of the banana, but where prospects have diminished because of overall economic weakness in Germany.

A good attempt at describing the detailed pattern of

The list of high-wealth, fast-growing areas is led by Berlin

the "currant bun" has been made by the European Economic Research and Advieory Forum, a group of research groups around Europe, whose UK member is Cambridge Econometrics. In a report* in May, the consortium analysed two aspects important to a region's economic characteristics: Its economic vitality (measured in grosa value added per capita) as of now, and the degree to which this is likely to change over the next five years.

Out of this comes a description of four types of regions: high-wealth, fastgrowing; high-wealth, slowgrowing: low-wealth, fastgrowing; and low-wealth, slow-growing.

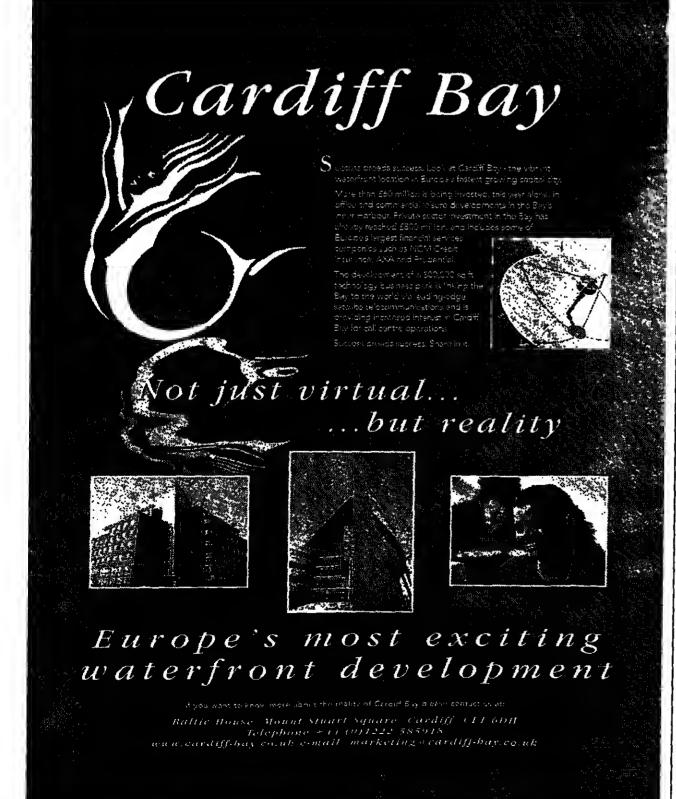
which many would argue it, likely to be the main magne. for new company location: over the next few years, the region ranked as having the best prospects is Berlin, fol lowed by two Italian regions Wales, and the area around (the areas around Bologue Lisbon in Portugal. The and Venice), Greater Lon bardy in Italy, the area around Slagelse in Denmark to the west of Copenhagen, Piedmont in Italy, and the Telemark region of Norway near Oslo.

In the second category, the regions which eeem to be losing their lustre, there are few surprises: the areas around Stuttgart, Freiburg and Cologne which have been hit by the weakened Germany economy are there,

plus parts of France. In category three, the improving regions which might appear increasingly attractive for company locations over the next few years, we have Aregon, Catalonia and the Balearics, all in Spain, the Algarve and Lisbon in Portugal, the whole of Ireland, and in the UK, the West Midlands centred on Birmingham.

The laggards, the regions in category four, include much of southern Italy, the Sterea Ellada region north o Athens, Flevoland north of Utrecht in Holland, Kärnten in Austria, and Languedoc-Roussillon in France.

Prospects, European Economic Research and Advisory Forum, available from Cambridge strics, telephone +44 (0)1223 46-0760 or fax same codes 45-4378.



SURVEYS INFORMATION

Surveys coming up soon which relate to this survey include:

Monday October 21 Slovakia Wednesday October 23 The Netherlands: Business hub October 29 North American business location October 30 Sweden Monday November 4 Tuesday November 19 Belgium Portuga Thursday November 21 Friday November 22 Thursday November 28 Hungary Norway Monday December 2 Czech Republic '96 Friday December 6

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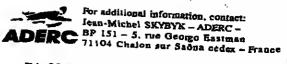
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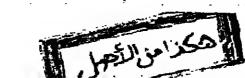


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IN BRIEF

Accor chairmen to stand aside

France's best-known corporate double-act, Mr Gerard Pélisson and Mr Paul Dubrule, joint chairmen of Accor, the hotels group, announced they were stepping down. Mr Jean-Marc Espalioux, executive vice-president and chief financial officer of Générale des Eaux, tha communications and services group, is to take over their role. Page 18

Allianz head sees 6-7% premium growth



Mr Henning Schulte-Noelle (left), chairman of Allianz Holding, the German insurance group, forecast premium income growth of 6-7 per cent in 1996, not taking into account planned changes in the company's structure. Mr Schulte-Noelle said the company planned to expand its life and

health insurance business worldwide to tap the demand created by rapidly ageing populations.

Dresdner and BNP finalise agreement Dresdner Bank of Germany and France's Banque Nationala de Paris signed an agreement formalising a wide-ranging co-operation project.

investor group names under-performers The Council of Institutional Investors, which represents most of the largest public pension funds in the US, published a new "focus list" of 20 companies which it said had consistently under-performed their industry peers. They will now use this list, the sixth since 1991, to coordinate shareholder activism over the next year.

Page 23 SHV in offer for Calor minority Calor Group revealed that SHV Energy, the privately-controlled Dutch group which owns 52 per cent of the UK bottled and bulk gas snpplier, has made an offer to acquire the remainder of the company. The offer values Calor at £506m (\$789m).

48 Voigor Aluminum

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Chief price changes yesterday

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By Robert Graham in Rome

OTHE FINANCIAL TIMES LIMITED 1996

The Italian Treasury yesterday privatisation of Eni, the coun-

Mr Mario Draghi, directorgeneral of the Treasury, said the sell-off of this stake would raise some L5,100bn (\$3.4bn). If the greenshoe - or over-allotment option - were added, the overall amount of Eni stock

biggest privatisation in Europe so far this year, although it is likely to be surpassed by Deutsche Telekom's partial flota-

ary offering was positive, Treasury officials said. The officials

that given the rise in the value of Eni shares since the first flotation last year, combined with the strengthening of the lira, a smaller percentage was

Draghi, "with the Treasury's stake falling to around 75 per cent. But you can't compare year . . . since today the shares are worth 40 per cent more."

quota sold last Eni shares traded actively

trading last week, Eni dropped almost 5 per cent in anticipation of the new tranche. The first portion of 15 per cent of Eni was sold last year at L5,250 a share, earning L6,300bn.

the 700m new shares in the offer, which closes on October 25, 300m would be set aside for local investors and Eni

cent, and would bring in as high as 25 per cent. But 2 per cent. However, they 235m would be earmarked for L5,900bn. This would be the yesterday the Treasury said closed up 0.38 per cent at Italian and US foreign instituinstitutional investors.

Franco Bernahe, Eni chief executive, met with analysts in Milan yesterday. He told them the only problem about the new offering had heen deciding the size of the tranche. At least one analyst was quoted by Ansa, the national news agency, as complaining that the share offer

individual investors.

we will decide."

"I think this is the start of

an agreement," he said. "But

hanks will accept it. And l

French governments have

done nothing to extend the

However Adacte, the more

radical group of Eurotunnel

shareholders, described the

proposals as a "declaration of

war". In a possible prelude to

legal action, the group has

written to the president of the

French commercial court to

Shares in Eurotunnel, suspended on Monday at

113%p, resume trading today.

Analysts expect them to fall,

However, some believe the

market reaction might be mod-

erated by the loyalty of the

largely French retail share-holder base. The deal includes

a £1bn debt-for-equity swap at 130p (FFr16) and a £1bn con-

vertible bond issue, with a con-

version price of 155p (FFr19)

which could leave the banks

owning 61 per cent of the

shares. Both the swap price

and conversion price are below the par value of the shares, of

guarantees the banks part of

the group's cash flow, will

from £650m to about £400m.

reduce its annual interest bill

The proposals also allow the

group to issue bonds, which do

not pay interest until 2006, to

fund interest payments which

cannot be met from cash flow

the lending syndicate and by 75 per cent of shareholders.

Lex, Page 16; Background,

Before it can be implemented, the deal must be approved by all 225 banks in

over the next few years.

complain about the plan.

ness, is to pay some \$800m (£516m) to buy Innovex, a privately owned UK company that last year made estimated

Quintiles

\$800m for

Innovex

profits of just £7m. The main beneficiary will be Mr Barrie Haigh, who set np Innovex as a pharmaceutical industry consultancy in 1979

and still owns 55 per cent of the company. The deal underlines the rapid growth of the contract drngs research business, under which the world's larg-

sbares for all Innovex's stock. The US group's shares were lunchtime yesterday in New about \$60m of Innovex debt.

Marlow, employs 3,200 people. Financial institutions, includ-Banking Corp and Lloyds TSB, own 35 per cent of its shares, and senior managers account for 10 per cent.

Quintiles has acquired six other research companies in the past two years and is currently buying BRI, a US company with sales of \$42.6m last

The package, which also nies in the sector are report-includes a bond issue which ing sales growth of between 30 and 40 per ceot, their profit margins are lower than those in pharmacenticals.

Innovex is estimated to have bad an operating profit margin last year of just under 9 per cent, while Quintiles' was

Clinical ontsonreing is ing to cut costs while acceler-

Eni sale tranche fixed at 8.75%

fixed the second tranche of the try's main oil, gas and chemicals group, at 8.75 per cent of its stock, and held open the possibility of increasing the

sold would be close to 10 per

Ontokumpn warned last

month of lower earnings, but

the 92 per cent deterioration

was deeper than most ana-

lysts' expectations, prompting

the group's sbares to fall

The figures were announced as Kaiser Aluminum, the US

metals company, warned of losses for the third and fourth

quarters. It blamed low prices

for two of its main products -

alumina and primary alumin-

ium - as well as rising pro-

duction costs and weak

demand for aluminium cans.

Kaiser, whose majority owner is Maxxam, the US nat-

ural resources company, said it would report a net loss of 14

-20 cents a share in the third

quarter to September 30, down

from profits of 13 cents a year

ago. Kaiser said if fourth-

quarter market prices of pri-

mary aluminium did not

increase from recent levels, its

net loss in the fourth quarter

could "snbstantially exceed" its third-quarter loss.

Outokumpn predicted stain-

less steel prices would start to

recover this autumn, and said

the outlook for copper prod-ucts was "mainly positive".

But it stressed full-year

results would remain poor,

chiefly because of operating losses in its base metals divi-

A FM304m deficit in base metals pushed Outokumpn

into a FM121m operating loss in the second four months,

against a FM452m profit in January-April. The group, 40

per cent owned by the Finnish

government, said the loss was mainly because of weak mar-

ket conditions and two

extraordinary charges totalling FM204m in relation to its

Group turnover fell only FM70m, to FM11.08bn, as hig-ger deliveries in all divisions

Operating profits in Onto-

knmpn's statuless steel operations, its most profitable.

fell almost two-thirds, from FM1.25bn to FM493m, on sales

down from FM3.8bn to

FM3.1bn. Average prices were

nearly one-third lower, hnt

the company noted some

improvement in demand in

Mr Jan Koskilla, metals and

engineering analyst at Merita

Securities in Helsinki, said the

company was fundamentally

strong in stainless steel, "but

at the moment there are very

few companies anywhere making money in this area". Prof-

its at Ontokumpu's Swedish

competitors Avesta Sheffield

and SSAB have also been hit

by the price slump this year.

London Metals Week,

Page 28

Outokumpo

-share price (merkta)

base metals operations.

helped offset lower prices.

FM0.60 to FM80 yesterday.

Metals

tion next month. Initial interest in the second-

said if the response was strong the offer could be increased even to a considerable extent. Last week, officials in the Prodi sdministration's economic team had indicated the government was considering a

always likely.

"The process of privatising Eni is irreversible," said Mr

The Treasury said that of

ment and at one stage were up price discount. Of the rest,

By Geoff Dyer in London and

Eurotunnel's banks will take a

45.5 per cent stake in the

Channel tunnel operator as

part of a complex financial

restructuring deal announced

The package, which includes

convertible bonds and equity

warrants, will result in a £2bn

(\$3.1bn) reduction in tha

Anglo-French group's £9.1bn

debts and will lower interest

The proposals, which saved

the group from the threat of

bankruptcy, could leave the

banks owning 61 per cent of

chairman, said the deal was an

"acceptable compromise" and

left the group in a "robust"

state for the next seven years.

he is due to retire, Sir Alastair

said of the restructuring: "It is

terribly important that this

He said that as a result of

the refinancing, the group

might be able to begin paying

dividends within 10 years,

although he stressed this was

Speaking in Paris, Mr Pat-

rick Ponsolle, co-chairman,

said the proposals would cost

the banks FFr20bn (\$3.9bn) in

lost interest payments over the

He made a renewed plea to

the British and French govern-

ments to extend the length of

the 65-year concession under

which Eurotunnel operates the

Channel tunnel link. He said

he would like 999 years but

Initial details of the plan

were met by a cautious wel-

come from Mr Christian Cam-

bier, head of the association of

Eurotunnel shareholders, the

largest group representing

would be content with 99.

does not happen again."

not a forecast.

next seven years.

Speaking three weeks before

Sir Alastair Morton, co-

payments on the rest.

the equity by 2004.

Andrew Jack in Paris

yesterday.

closed up 0.38 per cent at Italian and US foreign institu-L7,338. In the last two days of tional investors and 165m for US investors. An additional 105m shares would be available for the greenshoe for To kick off the roadshow Mr

By Jenny Luesby in London Quintiles, a US company which is the world's largest contract drugs research busi-

est pharmaceuticals compawe need to see whether tha nies outsource clinical trials to independent specialists. The note that both the British and Innovex takeover is the largest move yet in the industry's consolidation. Quintiles, which is quoted on the US Nasdaq market, is concession. They must. Then exchanging 10m of its own

> trading at \$774, up \$31/4, at York. It is also paying off The UK company, based in ing Hongkong and Shanghai

> Quintiles' sales reached \$156.4m last year, up 74 per cent on the previous year. Innovex recorded sales growth of 61 per cent, taking turnover to \$129.1m.

year.

However, while most compa-

just under 10 per cent.

growing rapidly because pharmacentical companies are tryating their drug development. The market had sales of \$2hn last year and has potential sales estimated at \$5bn. Lex, Page 20

employees. Italians will he encouraged to huy shares with a bonus scheme (one share for yesterday on the announce- every 10 held for a year) and sell-off of at least a 15 per cent

Banks take Eurotunnel stakes groups hit by price weakness By Greg Mctvor in Stockholm and Laurie Morse in Chicago Steep falls in world stainless steel and copper prices were blamed by Ontokumpn, the Finnish mining and metals group, for a collapse in eightmonth pre-tax profits from FM1.3bn to FM109m (\$23.9m).



Sir Alastair Morton: the deal was an 'acceptable compromise'

Institutions fear France may force Eramet asset sale

By Kenneth Gooding, Mining Correspondent

The board of Eramet, the French nickel and specialist steels group, meets today amid growing concern among some UK and US institutional investors that the French government may force the partially privatised company to sell a substantial asset for political

They are also worried that the government might force through hoard changes to achieve this objective, including either replacing Mr Yves Rambaud, chairman, with someone more "flexible", or at least reducing his power.

Any moves of this sort tions for future French privatisations, analysts pointed out, particularly as it seems the government might use its 55 per cent stake to push them through against the wishes of minority shareholders. Eramet was floated in Paris

Yesterday, its share price fell 12 per cent to FFr266 as speculation spread over an Eramet board meeting called

for today to discuss whether

the company should "consider

potential asset sales". A representative of one institutional shareholder said: "We are very worried that management changes might be forced on Eramet. The management is highly regarded by the market. It also seems doubtful that minority shareholders could block the sale of an important

asset. Mr Emil Morfett, analyst at Paribas Capital Markets, said of ferro-nickel a year.



Yves Rambaud: investors are worried be may be replaced

the proposed sale apparently involved a nickel deposit on New Caledonia in the South would have serious implica- Pacific representing 25 per cent of Eramet's reserves and

> "Who will protect minority shareholders' interests if the French government forces the sale of such an asset and forces board changes? If these are forced through, the market value of Eramet will fall by 25 per cent to 30 per cent. As the government still owns 55 per cent of the company, it is clearly not in its interest to force through this sale."

Among the US and UK institutions with substantial holdings in Eramet are Capital International, Fidelity and

Mercury Asset Management According to French reports the government might sell the deposit to an independent group to placate people in northern New Caledonia.

Eramet intended to start developing the deposit by 2000 to produce about 20,000 tonnes

This announcement appears as a matter of record only

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DSM

US\$400,000,000

Multicurrency Revolving Credit Facility

Senior Lead Managers

Rabobank International Union Bank of Switzerland

ABN AMRO Bank N.V.

Banque Nationale de Paris Citibank, N.A. Credit Suisse Deutsche Bank de Bary N.V. SBC Warburg

Lead Managers

Bank of Tokyo-Mitsubishi (Holland) N.V. Commerzbank (Nederland) N.V. The Fuji Bank, Limited Generale Bank Nederland N.V. Lloyds Bank plc, Corporate & Institutional Banking

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COMPANIES AND FINANCE: EUROPE

Accor chairmen step aside

By Andrew Jack in Paris

best-known France's corporate double-act, the joint chairmen of hotels group Accor, yesterday announced they were step-ping down in favour of a single, younger chief executive. Mr Gerard Pélisson and Mr Paul Dubrule said Mr Jean-Marc Espalioux, executive vice president and chief financial officer of Generale des Eaux, the communications and services group,

would take over their role. The two chairmen, who founded Accor in the early 1960s, will continue to be actively involved in the group through the creation

side over, while Mr Espa- a week" unless they had lioux becomes chairman of a eparate management hoard responsible for day-to-day matters.

The move represents a relatively rare example among quoted French companies of the creation of a Germanstyle two-tier hoard structure. Other instances include Paribas, the financial group, and Plnault-Printemps Redoute, the retailer.

However, the fact that the two existing chairman nominated their successor. although they control only a small proportion of Accor's capital, is more characteristic of recent boardroom changes in France.

in an interview, the two of a supervisory board, men stressed their replace- said it would rise to which they will jointly pre- ment "would not bave lasted FFr1.5bn by the year-end,

approved his appointment. They said it was time to change generation in the group's management.

They also defended the decision to appoint an outsider rather than someona chosen from within the group, stressing they would provide the necessary continuity with Accor's development up till now.

Yesterday's announcement came as Accor unveiled firsthalf net income more than trebled, from FFr29m to FFr104m (\$20.5m), on turnover down slightly from FFr15.99bn to FFr13.84bn. Group operating profit dropped from FFr479m to

within the next five years. Mr Pélisson added that the management and operation of rail services was one area FFr441m, although Accor in which Accor might begin alliance with others.

vear earlier.

share hy 2000.

reflecting the seasonality of the botel business.

Group debt - which has been criticised by analysts -

continued to fall, standing at

FFr19.8hn at the end of June,

compared with FFr21.99bn a

of a return on capital

employed of 15 per cent, and

of doubling earnings per

boped to reduce the propor-

tion of operating income in

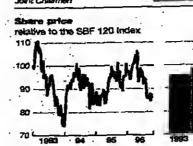
France from about one-third

currently to one quarter

Mr Duhrule said the group

The group also set a target

PROFILE ACCOR Historic P/E Gross yield Earnings per share Paul Qubrule, Gerrard Pélisso Joint Charmen



Gazprom shares slip on pricing details

By Robert Corzine in London and John Thornhill in Moscow

Shares In Gazprom, Russia's largest company, traded lower in Moscow yesterday after details of the price of an international offering were published.

Gazprom's domestically traded shares were quoted at about 31 cents in early trading after closing on Priday at 33 cents.

Western fund managers in Moscow yesterday suggested that the target price of \$1.40-\$1.60 a share for the 1 per cent of the company that will he offered to foreign investors was towards the higher end of expectations, raising questions about how the shares would perform once trading in the stock has begun.

But one potential investor said: "As a play on Russia, and looking at liquidity and ease of settlement issues. then Gazprom is the stock to

The company's roadsbow to promote the offering is in London tomorrow, before moving off to other Euroweek. The two-week roadshow will also include visits to the US and Asta.

Analysts said one concern for foreign investors was whether the company's bnreaucratic traditions would prevent it from following the more commercially driven strategies familiar to investors in

international energy groups. Gazprom officials emphasised that they were committed to hecoming a 'results-driven company".

That, said one executive, included looking at innovative deals that would have a positive impact on the company's operating costs and which could boost profitability. These could include gas reserve swaps with western companies.

"We are interested in the swaps option, and are working along that line," he said, hut added that it was too early to talk about specific deals, which were "still in the R&D phase".

The company said it is also keen to expand its presence in gas distribution in western and eastern Europe, although it accepts that such moves bave unsettled some national gas companies in those regions.

A senior executive said many people did not like Gazprom's strategy to cap-ture a slice of the distributor's margin in its main

EUROPEAN NEWS DIGEST

Samsung revises Fokker plan

Samsung Aerospace Industries, the Korean group, wants to postpone a number of agreements on Fokker, the Dutch aerospace company, according to plans for a phased takeover of the bankrupt aircraft-maker sent yesterday to Mr Hans Wijers, economics minister, according to the evening newspaper Het Parool. However, the ministry said the husiness plan had not yet arrived. "Perhaps the post is taking a bit longer," it said.

In the first phase of the takeover, Samsung only wanted to guarantee production of Fokker's present aircraft types, the newspaper said. Fokker's receivers and Samsung have proposed to the government that questions of development costs, employment and new aircraft types be settled at a later stage, it said.

On the advice of an external consultant, Samsung overwhelmed by a flood of questions and demands from Mr Wijers - proposed to arrange the takeover in two or more phases, Het Parool said.

An informed source referred to a breakthrough in the

talks, with the Samsung plan based on production of 42 Fokker aircraft a year, including Fokker 50, Fokker 70

Samsung was prepared to develop a new aircraft in the Netherlands with a contribution from the economy ministry, hut with production to take place in South Korea. However, this was opposed by Mr Wijers and parliament. Therefore Samsung had also postponed this plan, it said.

Fokker's receivers have invited the parliamentary standing committee for economic affairs for a meeting on Thursday to discuss the plans. AFX News, Amstere

Viag plans expansion

Viag, the German utility group, plans faster international expansion mainly through acquisition of other companies. said Mr Georg Obermeier, chairman. "We are aiming to expand around 70 per cent through acquisitions and around 30 per cent through our own growth," he said. He said the company was in all the key markets but attractive margins depend on a top global market position. Expansion of the company's packaging business is a priority. "We must accompany the large drinks manufacturers, such as Coca-Cola, Pepsi or Nestle in their respective markets."

The company's steel trading unit, Kloeckner, which has a top position in the European market, was now attempting to gain ground in the US and Asia, he said. AFX News, Frankfurt

Popular denies stock split

Banco Popular Español denied market rumours that the bank was planning a stock split. It said the bank had (sharebolder) authorisation to do such an operation but the hoard had not taken any decision." He also denied speculation that the bank has been acquiring treasury stock in the market with the aim of later cancelling it.

Popular's shares closed up Pta230 at Pta24,630, off a high of Pta25,000, on turnover of about 56,000 shares. The stock also went ex-dividend today for Pta245 gross. Dealers said the recent sharp gains in the bank's share price reflected speculation of an imminent share split, which could be expected to increase liquidity and make the stock more attractive to small investors.

They also said rumours the bank had been acquiring its own stock in the market with the intention of cancelling it later had helped boost the share price.

AFX News, Madrid

Galeries Lafayette cuts loss

Galeries Lafayette, the French retailer, said its first-half operating loss was reduced from FFr246m last year to FFr137m (\$86.29m), while sales dipped from FFr13.8bn to FFr13.7bn. The company's sale of assets, as part of its restructuring plan, produced a net gain of FFr526m. The company said it expected to report a substantial

improvement in its pre-tax, pre-exceptional profit for 1996. "After a satisfying level of activity in the summer months and given the second half's traditionally greater contribution, the group's centennial year 1996 should end, barring unforeseen circumstances, with a substantial improvement in pre-tax, pre-exceptional profit," it said. Galeries Lafayette last year reported a net attributable loss of FF7293m, an operating loss of FF7126m and an exceptional gain of FF712m for 1995.

The group announced good sales in the third quarter compared with last year's depressed levels. "We have broken the records of the three-day sales in the previous years," Mr Georges Meyer, chairman, said yesterday, He said he hoped November and December, usually the best months, would not see the same grave social troubles as in 1995, and allow the group to recover from last year's setback. The parent company's net profit was FFr22m in the first half compared with a FFr83m loss a year earlier.

Caisses d'Epargne quits CIC bid Caisses d'Epargne, the French savings bank, said it would

not hid for the 67 per cent of CIC to be sold by GAN, the French insurer. It said that despite the complementary nature of the two group's husinesses, important obstacles remained to the formulation of a firm offer. These obstacles concern particularly the effective implementation of the existing overlaps. AFX News, Paris

TPS signs film deals

Mr Patrick Le Lay, chairman of the digital television network Television Par Satellite, said TPS had signed an agreement with Metro-Goldwyn-Mayer of the US that will give it access to Metro Goldwyn's film archive for five years, at an annual cost of FFT70m (\$44m). Mr Le Lay also confirmed that TPS has signed a similar agreement with Paramount, giving it access to over 1,000 films held in the Paramount archive. AFX News, Carmes

Elf sells Suez stake

Elf Aquitaine, the French oil group, said it had sold its 2.9 per cent stake in Suez, the French conglomerate, to Electrafina of Belgium. It said the operation was carried out on the Paris bourse. Elf said the disposal was in line with its policy of reducing its shareholdings in other companies. Since the beginning of the year it has sold shares in Petrofina, Générale des Eaux and Compagnie Nationale à Portefeuille.

Wolters Kluwer in French buy

Wolters Kluwer, the Dutch husiness, tax, and legal publisher, said it had acquired all of the shares of Groupe Liaisons Investissements, the Paris-based publisher, for an undisclosed sum. The French group has annual sales of about Fl 135m (\$78.67m) and about 400 employees.

Groupe Lisisons is active in the markets for social/ fiscal, transport and pharmacological publications, which fall within the core activities of Wolters Kluwer's French unit. It also has a presence in the agriculture and tourism unit. It also has a presence in the agriculture and tour publishing markets as well as in distribution and audiovisual technology, Wolters Kluwer said. The takeover would offer Wolters Kluwer's French

companies broader possibilities for exploitation of electronic products, and would put Wolters Kluwer annual sales in France at about Fl 350m; it said. Groupe Liaison's best-know publications include the five-times-weekly Liaisons Sociales and Weeklies l'Officiel des Transports and l'Hebdomadaire de Moniteur des Pharmacies, which are market leaders in their respective

Dresdner, BNP formalise co-operation

Dresdner Bank, of Germany, and Banque Nationale de Paris, of France, yesterday signed an agreement formalising the wide-ranging co-operation that the two groups have been developing over recent years.

Each bank bolds 0.9 per cent of the other's shares, a cross-participation which Mr Jürgen Sarrazin, chairman of Dresdner, described as Commission competition largely symbolic, adding that there was no need to increase it as part of their co-operation on other

international operations.

its poorly performing domes-

tic downstream assets while

maintaining its dominant position in the country.

At present the company

enjoys particularly high

returns from its Italian

upstream production busi-

ness, and is dependent on its

domestic market to a much

greater extent than most

other international inte-

Although the domestic

side of Eni contains strong

performers, there are also

more dubious assets which

are a legacy of the compa-

ny's strategic role as a

national provider of essen-

Snam, the gas monopoly.

the company's strengths.

account for s quarter of Italy's domestic gas produc-

tion, are small and cheap by

North Sea terms, and their

simplicity and proximity to

shore make it possible to operate them through

remote control from a tech-

area is mature, the presence

of extensive infrastructure

nical centre in Ravenna.

Corporate jewels include

grated oil companies.

tial fuels.

Under the agreement, they bave will be able to increase this proportion to 10 per cent. However, Mr Micbel Pébereau, chairman of BNP. said there was no intention in the short term to change the current levels.

Mr Pehereau said the two banks had already been working together over many years, but their relationship had been given fresh impetus by approval for their accord by the European authorities this summer.

He added that intensification of the discussions over the creation of the single European currency, to which

Eni investors must take

rough with the smooth

both Germany and France are firmly committed, had acted as a further spur. "What we have achleved together is an original and undoubtedly unique effort in the history of European banking," be said.

Mr Sarrazin said the agreement was based on four principles - long-term durability, equality, exclusivity and universality, it would therefore

cover all their operations. Mr Pébereau said that the accord was modified in discussion with the European Commission out of respect for concerns that its demand for exclusivity would be seen as anti-competitive. As a

result, the conditions were diluted in this area. In the last few years, collahoration between the two

banks has included the joint creation of banks in 11 African countries, a Thrkish bank, institutions in a number of eastern European countries, and a participation in a Swiss financial groum. The most important pro-

jects under way between the two banks highlighted yesterday include use of automatic teller machines by customers at reduced fees: cash management services: low-cost cross-border transactions; and other forms of Africa.

Mr Péhereau said correspondent banking links had

clients.

preferential treatment for

already been established with Midland Bank of the UK, BBL in the Benelux region, and with both a Spanish and a Dutch hank. Negotiations were under way with potential partners in Italy and Austria.

Future co-operation under discussion includes international and structured finance, and the opening of jointly-controlled hanks in Romania, Ukraine, Brazil, Argentina and Colombia. as well as some countries in



Franco Bernabè: has delivered on past promises, but some domestic challenges are out of his control

ne of the main questions for potential Upstream buyers of the 8.75 per strength cent stake in Eni to be contrasts with offered by the Italian government later this month is a mixed bag expected to be how quickly Eni's management will be downstream able to achieve a better bal-

ance between domestic and eries can he quickly and There are also question cheaply tied into the pipeline marks over the ability of the system state oil, gas and chemicals group to eliminate some of contrasts with a mixed bag

of downstream assets. The company refineries bave a good reputation in the industry, but brokers Salomon Brothers recently estimated that Eni would need to close or sell 35 per cent of its refining capacity in order to meet its desire to reduce its "significant excess refining capacity in relation to its marketing activities". The company has also said

it will sell or close several thousand poorly performing service station sites in Italy. But as Mr Jeremy Hudson, oll analyst at the London office of Salomon Brothers, notes: "It's hard to sell the crummy end of a retailing

the low cost gas operations of Agip, the exploration and n Italian roadsbow A for the offering began in Milan yes production subsidiary, and terday, with international The 55 gas production platforms that dot the shallow presentations due to start in waters of the Adriatic sea off Amsterdam in Thursday before moving on to other European and US financial Ravenna illustrate some of centres. The platforms, which

Last year's initial offering amounted to 15 per cent of the company's capital.

The second phase will involve the sale of 700m shares, which, hased on Eni's current share price, would raise about \$3.5hn, making it the largest offer-Although the producing ing in Europe so far this year. It could be increased by 105m sbares if demand

Retail investors in Italy will be allowed to buy up to 300m shares at a discount. with a quarter reserved for Eni employees, Institutions will be offered 235m shares, of which 75m will probably be placed in Italy. US investors will have access to 165m

The price of the Eni offering will be determined later this month after the international book-building exercise ls complete. A maximum retail price will be fixed on October 20, while institutional investors will have to wait until October 26 to find out the price of their offering. After the sale, the Italian treasury will be left with ahout 76 per cent of the shares in Eni.

r Franco Bernabè, the chief execu-L tive, has indicated that there will be more restructuring at the domestic businesses, as well as programmes aimed at increasing the productivity of individual employees through advanced communication and information tech-

nology investments. Mr Bernabè has delivered on his promises in the past and succeeded in cutting more than 50,000 jobs in spite of the political sensitivlty of such radical measures. But Mr Hudson at Salomon Brothers says many of

the remaining domestic challenges involve issues beyond the direct control of the company, such as taxation. Since a successful shift towards more geographically diverse operations will take

some years to implement, he

believes that the sbort-term

attraction of Eni shares "will

depend on an individual

fund managers' view of the Italian market generally". Robert Corzine

Oil majors				_ 0.		
On majors					· .	
		Local o	unency	price/ca	woll day	
Company	1994	1995	1996*	1007*	1008	1000*
Cepsa Eltarquens	6.7	6.2	6.5	8.1	5.3	4.9
	57	2-4-0-5	42	4.0	3.7	33
Em :	62.	5.0	. 55	5.2	- 55	.49 .
OWA HERO	8.2	60	6.1	5.8	- E	5.1
OMV	6.9	4.4	5.4	5.2	4.7	42
Patrotha		O.D.	6.7	89	1.50	4.63
Pepsel Repsel Toker BP Roged Date:	6.2	5.5	6.0	5.8	4.7	42
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BP	9.2	83.	70	72	67:	82
Portor Lander	100	V.00	8.2	8.7		7.2
Shell T & T	10.8	95	70	8 4	7.7	7.3
Cheron	10/2	474	17. A.B.	0.1	1.000	******
Evene	- College C. C.	7.7	7.0	(0,0)	2.00	304.
Exton	1 - 107 pa 350 107 pc	70 H S	T 64 .	2.3	1.9 ·	7.5
Texaco			- (Gel	1.	2 10 50	** ASA !
Source: Selonou Brokers	.8,8	8.5	7.5		7.0	5:4 E2maio

means any marginal discov-Daf takeover shifts pace of consolidation up a gear

Paccar has taken on a truckmaker with a troubled history but a solid sales position in Europe

The consolidation of Europe's truck industry rolls on like a juggernaut careering down a steep incline. But yesterday's announcement of a planned takeover of Daf Trucks by Paccar has very different implications for Europe's truckmakars than

Unlike ERF, Foden or Seddon-Atkinson, three smaller European truckmakers which bave lost their independence in recent years, Daf is a relatively big fish. It built almost 17.000 heavy trucks last year, and sold more than 25,000, including lighter rebadged vehicles hought from Leyland Trucks in the UK.

Although it only ranks seventb among Europe's truckmakers, it is comfortably in the top league, headed by Mercedes-Benz

makers have been swallowed up · most recently ERF, which was bought in May by Western Star of Canada attention has turned to Dat. Uncertainty about its future has been fuelled by its trouhled history and doubts about its ability to finance

Daf's rivals argue the company should not have been allowed to rise from the ashes of its bankrupt name-sake in 1993. Ratbar than being rescued by the governments of the Netherlands and the Flamish region of Belgium, along with sundry banks, dealers and suppliers, competitors argue it should have been allowed to go under, in order to reduce ths chronic overcapacity in the

industry. It is a testament to Daf's management and products that it has not only survived, hig shareholders have been

The state of the s

But as smaller truck- but flourished. Profits and looking for a partner for like a surprise candidate yessales have risen consistently since the rescue. Although its earnings have been sweetened by the fact that its debts were left with credltors, Daf's survival is in itself an achievement. But to remain competitive.

needs hig money for new products. Although heavy trucks are replaced much less frequently than cars, the pace of change in the industry has quickened: this year alone, Scania and Mercedes Benz have launched impressive new vehicles. In spite of the fact that Daf's flagship 95 series is only seven years old, the company will unveil a replacement next January.

Mr Cor Baan, chief executive, and some managers, have campaigned to main-tain Daf's independence. However, it is believed the Dutch government and other jobs.

some time. industry gossip had focuaed on a European truckmakar, which might have wanted to gain Dar's market share, or an amhi-

oth scenarios were Bunconvincing, however. None of Dafs blgger European rivals needed its capacity or dealers - although Renault or Volvo might have toyed with the idea after the collapse of their planned merger. And the Asian buyer never materialised. The scenario was also unrealistic, because neither potential buyer would have wanted to retain much of Dat's production capacity embarrassing for state

always a far more likely buyer. The company started stalking Daf five years ago. It also looked at Leyland Trucks before eventually tlous Asian manufacturer, buying Foden, a smaller UK beavy truck specialist. But Foden'a limited busiattracted by its dealerships. ness was never enough for

Paccar's higger amhitions. South Africa. Buying Daf puts the final piece in place. Transatlantic truck deals shareholders keen to save

The company, controlled by the Pigott family, is the third higgest heavy truck-maker in the US, with sales of \$4.6bn last year. Its aim has been to create an international truck business. with operations in the US. Europe and other big markets such as Australia and

terday, it was, in fact,

have a patchy history. Renault. Volvn and Mercedes-Benz, the three European Although Paccar seemed manufacturers to have

crossed the Atlantic, bave lost a fortune on their US acquisitions in the past two decades, although Mercedes' Freightliner subsidiary is now performing strongly.

Unlike the Europeans in the US, which suffered partly by trying to impose their style of products on unwilling customers, Paccar is expected to be more sensitive. However, it is likely to shift from the European tradition of integrated manufacturing, with Daf-produced engines and gearboxes, to the style at Peterbilt and Kenworth, its US brands, where such components come from specialist suppliers. In spite of yesterday's assurances about independeoce and job security, few observers expect Daf to emerge from the deal unscathed.

Haig Simonian

DIGEST

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COMPANIES AND FINANCE: EUROPE

Allianz chief sees rise in premium income

chairman of Allianz, the German insurance group, has forecast that premium incoma will grow by 6 per cent or 7 per cent this year, not taking into account planned changes in group structure, report AFX News and Renter from

"We have to hold back a bit at the moment, until the [German] cartel office has made all the decisions regarding our planned transaction with DEV, Verelnte and Hermes," he said at yesterday's annual meeting, a few days after

Mr Henning Schulte-Noelle, over of Hermes had been granted. Mr Schulte-Noelle described Allianz's surprise decision earlier this year to take over Vereinte as the ideal solution to its dilemma over how to organise its health insurance interests. Hermes would give Allianz access to the promising field of loan insurance and Vereinte offered strong earnings potential for the group, as well as a good distribution system.

Mr Schulte-Noelle said the company planned to expand its life and health insurance husiness worldwide, to tap the demand created hy cartel approval for Allianz's take- a rapidly ageing population. Alli-

anz's target return on capital was 15 per cent by 2000, up from the current 11.2 per cent, but 3 per cent net return on sales was well below its international rivals, he said.

The chairman expects net profit in 1996 to "not endanger" the payment again of a dividend of DM16 a share. Alllanz said premium income at Its North and South American units rose 9.9 per cent to DM5.9bn (\$3.98hn) in the first half. At its North American units alone, premium income rose 9.4 per cent to more than DM5.6bn, lifted hy a rise of 17.6 per cent at its Allianz Life unit to DM2.1bn.

At its European companies, premium income rose 9.1 per cent to DM12.1bn in the first half, based on local currencies. Converted into D-Marks, the rise was just under 18 per cent, with most companies showing a further improvement in earnings, Allianz said.

Mr Schulte-Noelle said the move towards international accounting standards was a welcome step towards improving transparency for international investors, and the company would switch over as soon as German law made it possihle without ohliging companies to provide separate accounts under of DM47.7bn at the end of 1995.

0.5

existent because of the stut-

tering French economy; and

margins remain anorexic

owing to price competition.

"Most people think the French banking market is

horrible," Mr Bouton con-

on our domestic operations."

extremely productive. The

average cost of transactions

is far lower than its competi-

tors', he claims, "True, the cost income ratio - at 74 per

cent - is poor by interna-

UK. British banks are charg-

ing for things for which I

to expand profits by partici-

pating in the rationalisation

of the French banking indus-

try. "We can increase

market share and replicate

our low cost base in any

Besides, says Mr Bouton,

on domestic

people have concentrated too

only 52 per cent of gross rev-

enues. He stresses three

acquisition."

r Bouton says his

SocGen reaches a crossroad

German standards. The company would also like to present its accounts in euros and not in D-Marks as soon as possible. Allianz revealed for the first time

its shareholdings below 5 per cent, and worth more than DM100m each, in German and foreign companies, with a total market value of DM3.7bm. It will reveal its hidden reserves in 1997, two years before legally required. The company also ontlined its indirect holdings via stakes in a number of investment companies. Total equity holdings had a market value

Online format set for big role in games market

By Alice Rawsthorn

gamea dramatically increase their share of the European electronic games market over the next five years, commanding nearly 20 per cent of revenue in 2000.

A new study by Datamonitor, the market research consultancy, predicts that the entire electronic games market, one of tha fastest growing consumer product sectors of the 1980s, will command revenue of \$4.76hn in Europe during 2000, compared with \$2.8hn this year. Half the increase in revenue will be absorbed by

online games, which can be played over the Internet or on cahle TV systems. This will trigger a significant dicts the console hardware shift in the balance of power within the games industry in Europe during 1996, rising with console games, such as Sega and Nintendo's 16-bit systems, suffering a significant loss of market share.

At present the online market is in a fledgling state in Europe, as it is in Asia and North America. But Internet gaming sessions, whereby people play games such as Doom online, are becoming their games are adapted for increasingly popular.

online games will generate in Europe. Datamonitor, 106 revenue of \$63m this year. Boker Street, London W1M The market's value is expec- 1LA. £1,995.

ted to roughly double each year, reaching \$526m in 1999 will and \$903m in 2000, creating significant new commercial opportunities for telecoms and media companies. The other sector poised for

dramatic growth is sales of games played on personal computers. Sales of PC games have accelerated sharply since 1995, the first year in which a majority of new PCs had CD-Rom drives.

Sales of PC games software should be \$932m this year, according to Datamonitor, which expects an increase to \$1.17hn next year, and \$1.84hn by 2000. Over the same period,

sales of console hardware and software should fall in real terms. Datamonitor preto \$915m by 2000. Console software sales are put at only \$1.1bn in 2000, against \$1.02bn this year. Datamonitor says the com-

panies which cope best with this change in market structure will be those that service their customers most efficiently, and ensure that online applications. Datamonitor estimates The Electronic Games Market

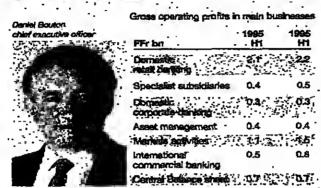
French bank needs to lift return on equity, writes Paul Abrahams

Société Générale is not a typical French bank. Unlike nearly all its competitors it did not lend large sums to Eurotunnel and property companies dur-ing the 1980s. The hank, which was privatised in 1987, aide-stepped auch pitfalls, delivering steady, if not startling, profits growth. This, together with its clear strategy and careful expansion in investment hanking, has made it one of the few bright spots in the dark ahyss of the French banking sector. But the bank is at a cross-

road. Mr Marc Viénot, who has chaired the group since 1986, is to retire soon, handing over the reins to Mr Daniel Bouton, chief executive. Mr Bouton's task is to deliver growth. At 8 per cent, the bank's return on equity is among the best in France, But compared with UK, Irish, Spanish and even Dutch banks, the return is pitiful. Moreover, earnings per share have been disappointing. Last year the bank posted a figure of only FFr43.66, compared with FFr45.66 in 1991.

Mr Bonton admits this is a problem. "Earnings per share is the only meaningful measure of performance," he says. "Our aim is not to grow the business, but to grow earnings."

The difficulty is not net income, which has increased Société Générale



has been issuing ahares to employees and through scrip dividends - a practice which dilntes earnings per share, return on equity and net worth per share. In the first six months this year, for example, net equity increased 6 per cent on the same period last year.

"There are good reasons for this," Mr Bouton explains, "Our capital adequacy ratios were low by international standards. They're now at 5.6 per cent. We'll keep the employee schemes, but as soon as we reach a ratio of about 6 per cent we'll start paying a cash dividend. That won't be in 1997, though."

Increasing the dividend without profit growth will be from FFr3.37bn in 1991 to more tricky. The domestic FFr3.8bn last year. But like market is over-banked; lendmany French banks, SocGen ing growth is almost non-

large investment in this network which now has to produce good profits," Mr Bou-

Société Générale will continue to expand in investcedes. "But we make a ment hanking, Mr Bouton double-digit return on equity says. The group is a latecomer to the sector, but has been luring staff from other banks. It also recently set up d o m e s t i c a joint venture with Crosby V _ operations are in Asia.

"We don't plan any major investments for the next year or two. But we are looking for internal growth and possibly small boutiques in the US and Asia," he says,

tional standards. But the problem isn't costs, it's To fund acquisitions, the group might sell its indus-trial stakes. "We won't be income. Compare it with the linked to this portfolio for decades. It could finance a wouldn't dare. And their hig acquisition," Mr Bouton we're asking between 10 per cent and 13 per cent for a personal credit card, for which has been held back by its FFr20bn stock portfolio

The opportunities for Société Générale are considerable. They include a big acquisition in domestic banking or a US investment bank. But they present dangers too: botched banking acquisitions which stretch financial and managerial operations. These generate resources are all too common. Mr Bonton will need to be as skilful as his predeces-

 The international commercial network. Société Générale has operations in 70 countries. "Until we open on the moon, there'll be no

ton says.

The worldwide franchise in capital markets. "We're among the top five or six in equity derivatives, futures hroking, and swap cap floors. We're among the pric-ing setters and we can develop these activities prof-itably," he explains.

· A shift of resources, from commercial activities dependent on the size of the loan portfolio to added-value services. "We want to expand in businesses that require less capital and more brains," he

the French market.

other areas capable of generating profits growth: sor if he is not to fall into new traps.

EUROPEAN NEWS DIGEST

SCA sells decor arm to Munksjö

SCA, the Swedish pulp and paper group, yesterday sold PWA Dekor, the world's leading producer of decor papers used to surface laminated furniture and flooring, to fellow Swedish company Munksjö for DM85m (\$55.6m) in cash. Munksjö, which is controlled by the Irish group Jefferson Smurfit, will also assume DM75m in deht through the deal. The acquisition of German-based PWA Dekor will lift Munksjö's annual turnover from SKr3.9bn (\$589m) last year to more than SKr5bn this time, and increase its focus on speciality papers. Munksjö said the acquisition would raise earnings per share by about SKr1.00, from SKr10.10 Hugh Carnegy, Stockholm

Telekom may carry Kirch TV

Deutsche Telekom, the state-owned German telecommunications company, said it was talking to the Munich-based Kirch group about carrying DF-1, a digital pay-TV channel, on its cable network. Mr Ron Sommer, chief executive of Telekom, which will be partly privatised next month, told a German newspaper the company was looking for more broadcasters to come on to its cable network, which reaches about half of all German households, or 16m homes.

Telekom was talking to Kirch because with DF-1, which was launched in July, it had the lead in the development was lating and the most in this business," Mr Sommer said. The talks mark a further change in Telekom's pay-TV strategy, which until recently revolved around membership of the MMBG consortium, a rival to Kirch. Last month Telekom left MMBG, whose other shareholders included the German media group Bertelsmann and Canal Plus of France, and said it wanted to concentrate on marketing its cable network.

DF-1 is only available by satellite and is claimed to have 10,000 subscribers. A deal with Telekom is essential if the network is to meet its target of 200,000 subscribers hy the Frederick Stüdemann, Berlin

Sanitaryware deal called off

Sphinx Gustavsberg of the Netherlands and Switzerland's Keramik Laufen yesterday called off a planned deal which would have created Europe's largest bathroom products group. The two sanitaryware makers said that negotiations on "exit arrangements with outside shareholders who currently hold interests in companies to be brought into the joint venture", which was to group their activities in the sector, had "not led to the required results".

The outcome is a blow for Maastricht-based Sphinx, which fell into loss last year after a FI 42.2m (\$24m) restructuring charge. Only two weeks earlier it had said: "Most of the important business issues have been agreed upon in principle." The combined unit would have had annual sales of Pl 1.4bn, absorbing all of Spbinx's revenues - Fl 832,4m last year - except a tile-making operation, which was to have remained separate. Gordon Cramb, Amsterdam

Pechiney warns on earnings

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Mr Jean-Pierre Rodier, chairman of Pechiney, the French aluminium group, said 1996 earnings on ordinary activities were likely to be below 1995 levels. Mr Rodier had already said Pechiney would post a net loss this year because of restructuring provisions of FFr2bn (\$386m). "The level of activity in the second half does not look significantly different from that of 1995 - mode of that there is a further decline in aluminium prices on the London Metal Exchange as a result of the delay in economic recovery in Europe," Mr Rodier said in an interview with the French daily Le Figaro.

"That leads us to say that unless there is a very strong recovery in November and December, we will not reach a net result of the same level as that of 1995, when we made a net profit on ordinary activities of FFr732m." Mr Rodier said the impact of the group's Challenge restructuring programme should be felt fairly quickly in rapidly improving results. As well as cutting costs by a total of FFr4bn by the end of 1998, the programme involved investments of FFr3.5bn to modernise production. The company's wage bill would be cut 17 per cent, with 4,000-5,000 jobs disappearing. AFX News, Paris

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com.

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Rofin-Sinar Technologies Inc.

11,500,000 Shares

Common Stock

Global Coordinator

Deutsche Morgan Grenfell

2,300,000 Shares

This portion of tha offering was offered outside the United States

Deutsche Morgan Grenfell

Alex. Brown & Sons

Lehman Brothers

9,200,000 Shares

This portion of the offering was offered in the United States.

Deutsche Morgan Grenfell

Alex. Brown & Sons

Lehman Brothers

Bear, Steams & Co. Inc. Cowen & Company Donaldson, Lufkin & Jenrette **Dresdner Kleinwort Benson**

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Amhold and S. Bleichroeder, Inc. First of Michigan Corporation

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Piper Jaffray Inc Needham & Company, Inc. **Волеу & Со.** SoundView Financial Group, Inc.

A.G. Edwards & Sons, Inc. Oppenheimer & Co., Inc. Smith Barney Inc. Robert W. Baird & Co. McDonald & Company Ragen MacKenzie Unterberg Harris

Fortis closer to MeesPierson deal

Fortis and ABN Amro Bank said. "The management of have signed a letter of intent on the acquisition of ABN's MeesPierson unit by Fortis. the two groups said, reports AFX News from Brussels.

The acquisition would meet Fortis' growth strategy and offer complementary activities in markets for services for high net-worth individuals, companies and institutions, they said in a joint "ABN Amro is convinced

that MeesPierson's growth potential is best served as a member of the Fortis group and that the transaction will be to the advantage of ABN Amro's shareholders," they

MeesPierson is pleased that the strategic reorientation it has initiated is now resulting in a clear direction that paves the way for further expansion within the Fortis

group." MeesPierson has Fl 50hn (\$29bn) in securities and cash under management and 4,000 employees, including 1,500 outside the Netherlands.

Fortis saw acope for Mees-Pierson activities in asset and fund management for third parties, private banking and corporate banking. the groups said. It would he two months

before a sale agreement can giving financial details. MeesPieraon reported a

first-half net profit of Fl 32m excluding exceptional items, representing a 15.1 per cent return on net equity. A capital increase was not under immediate consider-

ation, Fortis said, clarifying comments made earlier. Any increase was not linked to the planned acquisition, which would be funded by "a reallocation of internal funds and by leverage."

Fortis said, however, that it was considering raising capital at some point: "We are looking at it. It has been

be signed, they said, without is something the markets are expecting.

· Cimenteries CBR, the Belgian cement group, said it had established an international trading company. HC Trading, which would carry out overseas trading for the CBR Group and Heidelherger Zement, reports

AFX News in Brussels The naw company would also direct the export activities of Akcansa, the company produced by the recent marger between Canakkale and Akcimento in which CBR is one of the main

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For the period 7th October 1995 to 5th January 1997 and Conditions of the Notes, notice is hereby given that the rate of interest has been fixed at 0.74218 per cent. per annum and that the interest payable on the relative paymens data being 8th January 1997 will be ¥187.609 per ¥100,000,000

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AND STEEL COMMUNITY FRIF 300, 908, 800 FRM due 2812 Notice is hereby given that the rate of interestor the period from Carober 7th, 1996 of January 6th, 1997 has been fixed at 3,162

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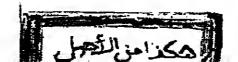


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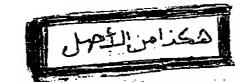
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The above 50,006,534 shares were sold by A B Volvo

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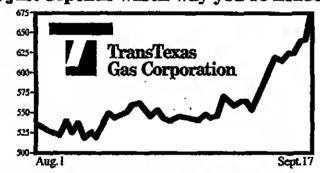
Legal Advisor to the banks Norton Rosc

ING BANK

August 1996

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TransTexas Gas Corp. became the #3 natural gas producer in Texas by increasing gross production 25% since August 1 to 672 million cubic feet/day.

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NASDAQ:TTXG

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£25,000,000

്രൂറ്റ Cheltenham & Gloucester

Floating Rate Subordinated Notes due 2005 Notice is hereby given that for the six months interest period from October 3, 1996 to April 3, 1997 (182 days) the Notes will carry an interest rate of 6.62344%. The interest payable on the relevant interest payment data
April 3, 1997 will ba £3,302.65 par £100,000

IBJ

EXTECAPITAL LIMITED US\$100,000,000 PERPETUAL SUBORDINATED

INCREASING MARGIN FLOATING RATE NOTES In accordance with the provisions of tha Notes, notica is

- hareby given as follows: * Interest period: October 7, 1996 to April 7, 1997
- + Interest payment date: April 7, 1997
- * Interest rate: 6.2875% per annum (including the margin) * Coupon amount: US\$ 31,786.81 per Note of US\$ 1,000,000

BANQUE INTERNATIONALE

MEDIOBANCA

SOCIETÀ PER AZIONI HEAO OFFICE. VIA FILODRAMMATICI IO. MILAN. ITALY PAID-UP SHARE CAPITAL: LIT. 476 BILLION; RESERVES: LIT. 3.332.2 BILLION

Notice of Ordinary General Meeting

Notice is hereby given that an Ordinary General Meeting of Mediobanca will be held at the Company's Head Office in Via Filodrammatici 10, Milan, Italy, at 10.00 a.m. on 28th October 1996 in the first instance, or, if required to be adjourned, at the same nime and place on 29th October 1996, to transact the following business:

1) The Accounts for the year ended 30th June 1996, the Directors' and Statutory Auditors' Reports and resolutions thereon. 2) Election of Directors.

Under Article 8 of Mediobanca's Articles of Association, shareholders who have at least five days prior to 28th October 1996 lodged their shares at the Company's Head Office or at any Branch Office of Banca Commerciale Italiana, Banca di Roma, Credito Italiano or at Monte Titoli S.p.A. (in the case of shares managed by it) shall be entitled to attend the meeting on presentation of an admission ticket. p.p. the Board of Directors
the Managing Director

A second of the s

TO SAVE THE RAINFOREST WE PROVIDE TREES TO CHOP DOWN.

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down for firewood, we help plant fast growing saplings as a renewable ource of feel. This is particularly aluable to the Impenetrable Forest,

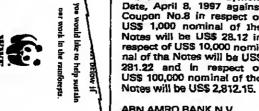
Uganda, where indigenous hardwoods take up to two hundred

The Markhania love trees WWF gave to the local villages are eady for harvesting in only five years

Where trees are chopped

fast growing local pine species.

visely can be used forever. Write to the Membership Officer



COMPANIES AND FINANCE: ASIA-PACIFIC

Loan deal hints | Manila property prices | hit frightening heights As real estate All up in the air move on Astra

Mandala Напјауа Sampoerna, the Indonesian and Crédit Suisse. The deal has fuelled speculation that the company is set to increase its minority stake in Astra International, Indonesia's leading car

At the same time, Moody's Investore Service eaid its Baa3 long-term debt rating for Sampoarna's whollyowned finance company was under review for possible downgrade", following its announcement of an extraordinary general meeting planned for November 2.

Moody's said the EGM, and the loan, "clearly indicate that Sampoerna intends to pursue a much more aggressive diversification strategy away from the company's original plan". HM Sampoerna said the

eix-month loan, for which terms have not been disclosed, was for "corporate development purposes". That includes "appropriate acquisitions in businesses. not necessarily tobaccorelated, that meet our investment criteria", said Mr Jonathan Zax, investor relations manager at HM Sampoerna.

By Gwen Robinson

The listing today of West

Japan Railway, known as JR

West, on Japan's six stock

exchanges will test the mar-

ket's ability to lure individ-ual investors.

Although the public offer

of 950,000 shares was ini-

tially oversubscribed. after

orders were confirmed some

260,000 were left unsold.

Thai Farmers

An item on October 4 quoted

the Thai Farmers Bank as

saying non-performing loans

could grow to between 7 and

8 per cent next year. The

bank has asked us to clarify

that the figure refers to non-

performing loans for the sec-

tor as a whole. Its own non-

performing loans stand at 4.3

CORRECTION

JR West listing

to test demand

would be used to finance a further increase in HM Sampoerna's stake in Astra. The company recently acquired a 2.85 per cent stake for about clove cigarette manufac turer, has secured a \$400m from a \$200m Yankee bond loan from Chase Manhattan issue earmarked for tobaccorelated purchases.

HM Sampoerna's control-ling shareholder, Mr Putera Sampoerna, also recently bought a 9.8 per cent stake in Astra. Mr Zax said Mr Sampoerna's direct stake in HM Sampoerna remained unchanged from earlier this year, at 23.8m shares.

Tha Astra acquisitions have raised questions about a day. Mr Sampoerna's motives and the future of Astra, which faces intensa competition from Indonesia's national car. President Suharto's youngest son, Mr Hntomo Mandala Putra, has heen breaks not available to other carmakers to produce the car in co-operation with South Korea's Kia Motors. Mr Zax said Sampoerna's

investment criteria included "companies with strong balper square metre. ance sheets". This has confused investors hecause Astra, which has a debt-toequity ratio of about 200 per cent, blamed Indonesia'a national car plan when it announced flat first-half net profits in August.

HM Sampoerna shares Mr Zax declined to com-ment on whether the loan low this year of Rp21,125.

The offer followed the auc-

tion in August of some

750,000 shares to institu-

tional investors. Pricing

failed to reach its Y400,000

target, and 74,900 shares

JR West is one of Japan's largest railway companies,

and the second to be priva-

tised since the government's

break-up of Japanese National Railways (JR) in

1987. The first - East Japan

Railway, or JR East - was

listed three years ago in

what analysts billed as a rea-sonably successful sell-off.

The privatisation of both

companies has been over-

seen by JNR Settlement, a

government-run agency. The

body will retain 300,000 of

A survey in August by

SBC Warburg Japan of Euro-

pean and Asian foreign

investors showed that nearly

half were interested in buy-

ing JR West, but would wait

until after the listing.

the 2m shares in JR West.

were left unsold.

values climb above London's many fear the bubble is about to burst

he Philippina Stock Exchange developed jitters last week over romours that the country's three-year property boom was about to juddar to a halt. The panic led to heavy selling of Ayala Land, the country's largest real estate company, pushing its share price down by 4.8 per cent in

hnt the rumours - which suggest that high-end prop-erty prices have reached a peak after almost quadrupling in the past 30 months are likely to intensify. Analysts took fright at news that the Philippine National Bank had sold its 8,000 sq m prime site in Makati, Manila's premier business district, for 3.7bn pesos (US\$140.8m), or 460,000 pesos

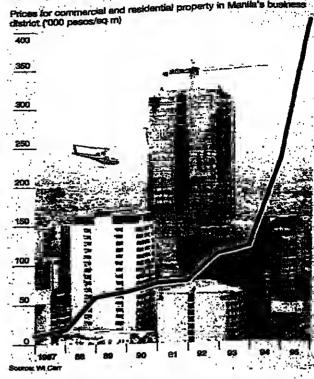
The sale, which reflected 50 per cent growth in land values since the last highprofile transaction earlier this year, rates Manila's property as more expensive than cities such as London and New York. To compound the anxiety, the buyer - a Philippine property devel-oper - told local newspapers that the price was probably National Bank, however, would lend him 80 per cent of the cost, he said.

"A lot of people are saying that what is happening is crazy," says Mr Lucio Soso. chief analyst at All Asia Capital Securities. How can land in Makati be worth 460,000 pesos a square metre? Nobody believes this is sustainable."

With the supply of high-end property and residential space expected to heavily outstrip demand within the next 18 months, some property specialists are predicting that prices will decline by up to 30 per cent. Others predict that high-

plateau for the next 12 line with what took place in Bangkok in 1993 and 1994. "We are already getting anecdotal evidence that condominium units are selling at lower rates than they used to," says Mr Joey Salceda, chief analyst at SBC Warburg. "The peak of the boom has probably already been passed. It is just a question of how quickly the cor-

rection will kick in." In response to the slow-



down in demand, property developers are no longer demanding 30 per cent downpayments in advance on "pre-sales" of units. With the exception of Ayala Land. which still demands a 30 per cent deposit on residential units, most companies now request a 10 per cent downpayment, with another 20 per cent to be paid over 24 months. The remaining 70 per cent is paid off at a substantially lower interest rate than previously.

Another troubling omen is

the slowdown in the "preselling" process, before the property is built. Most Philippine developers sell off 100 per cent of the planned site in order to finance construction. This reduces their exposure to expensive bank loans and enables them to minimise gearing ratios. Companies such as Megaworld, which has posted profits growth of more than 100 per cent in the last two years, are reported to be finding it difficult to sell

space in advance, "The problem is that a large proportion of the demand comes from speculaend real estate prices will tors rather than genuine buyers," says Mr Matthew months and then fall by Sutherland, chief analyst at cent. about 20 per cent. This is in Asia Equity Securities. "At the first whiff of trouble the speculators will disappear."

With more than 30 per cent of the Philippine composite index accounted for by property stocks, and more than 50 per cent of share trading turnover linked to real estate (if downstream cement and construction companies are included), a severe property downturn would almost certainly depress the overall market.

Companies such as Ayala Land, which is trading at a p/e of 37, and Metro Pacific. which has the largest stake "." in the 214 ha Fort Bonifacio development next to Makati would be dangerously exposed. More than 30 per cent of Ayala Land's net. high-end landbank in Makati. Any correction, therefore, would have an impact on its share price.

thers, including C&F Homes and Fil-Estate, both heavily involved in the low to middie-income end of the market, are considered less volnerable to a downturn. Demand for low-income bousing in the provinces is expected to outstrip supply for at least three years. Similarly, the country's

leading banks have minimised exposure to the highend property market and are likely to be less affected by a downturn than their counterparts in other parts of Asia. Property lending takes up about 10 per cent of the average bank portfolio, according to official figures. Unofficial estimates: put

"We do not expect to see a sudden property crash on in the US in the late 1980s, says Mr Soso, at All Asia. "And we do not expect the downturn to knock on to the banking sector or the economy in a dramatic fashion. But we do expect to see a strong downturn, and most property companies will

Edward Luce

IBJ sale hurts Softbank shares

By Michiyo Nakamoto

reached in March.

Shares in Softbank, the Japanese distributor of computer software, fell 3 per cent to a new low of Y9.970 yesterday after a report that the Industrial Bank of Japan, one of the country's leading long-term credit

banks, had sold balf its stake in the company. Tha move by IBJ prompted renewed nervousnass about Softbank's financial situation. The company's share price has fallen from a high this year of Y27,200

IBJ, which had 1.4 per cent of Softbank's outstanding shares et the end of March, said it had sold 220,000

Softbank, but had not made any traditional system," IBJ said. decision regarding the other half. The market interpreted the share

sale as a loss of faith by IBJ in a its spending spree of the past few company which relied less on the bank for loans, and increasingly on the capital markets to fund its growth Japanese banks have traditionally

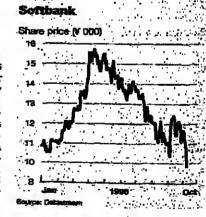
beld shares in companies to cement close relationships. In return for reliance on a bank for funding needs, a company was assured of that financial support and a stable share-

However, Softbank, which is one of Japan's fastest-growing companies, has increasingly turned to direct financing. "It is a company that finances directly from the marshares, or half of its holding in ket, which is different from the

News of the sale renewed concerns about how Softbank would pay for years.

Since paying \$1.8bn to buy Ziff-Davis Publishing in 1995, Softbank has taken a 21.4 per cent stake in a Japanese national network, jointly with Mr Rnpert Murdoch's News Corporation, for Y41.75bn (\$374.2m) and acquired Kingston Technology, a US supplier of semiconductors, for

Softbank has repeatedly said it was able to finance the acquisitions with its own funds and bond issues. However, analysts have expressed concern about the lack of detailed disclosure by the company regarding the financing of its purchases.



The company gives out a lot of information, but they have not provided us with the kind of information we need to rate it," said Mr Minoru Tayama, analyst at James Capel in Tokyo.

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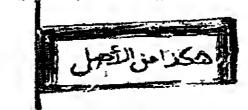
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CA to acquire **Cheyenne Software**

Computer Associates, of the US, one of the world's largest software companies, is to acquire Cheyenne Software, a maker of software for office computer networks, in a cash deal valued at \$1.2bn. The deal is one of the largest of more than 50 acquisitions by CA since it was formed 20 years ago. It is topped only by its \$1.8bn acquisition of egent, a mainframe computer software company. CA, which has annual revenues of about \$8.5bn, will

pay \$30% a share for Cheyenne, a 86 per cent premium over Cheyenne's closing price on Friday of \$22%. In early trading yesterday Cheyenne jumped to \$30. CA was trading at \$62%, down from Friday's close of \$62%. Cheyenne, with revenues for the year to June 30 of \$174m, specialises in software used to manage office computer networks, including a range of anti-virus, storage management and networking communications products. The deal follows Cheyenne's rejection this year of a \$1hn takeover bid by McAfee Associates, which competes with Chevenne in the market for anti-virus

Louise Kehoe, San Francisco

Magellan sells more bonds

Fidelity Magellan, the largest US mutual fund, made further large sales of bonds in August, it announced yesterday. The fund's performance is still suffering as a result of the decision by Mr Jeffrey Vinik, its former manager, to make a hig switch into US Treasury bonds on

the assumption that equity prices would fall.

Instead, equity prices continued to rally, and Magellan is ranked 503rd out of 622 mntual funds aiming for growth over the past 12 months, according to Lipper Analytical Services, the rating agency for mutual funds. Mr Robert Stansky, the fund's new manager, cut its weighting in bonds from 15.6 per cent to 11.8 per cent in August, increasing cash holdings from 1.5 to 4.2 per cent, and equities from 82.8 to 83.9 per cent. John Authers, New York

HFS in timesbare buy

HFS, the hotel franchise operation, has agreed to acquire privately held Resort Condominiums International for about \$625m, plus future contingent payments of up to \$200m over the next five years. HFS said \$75m will be in common shares and the remainder will be paid in cash. Resort Condominiums, based in Indianapolis, is the inventor of vacation exchange and a provider of exchange programmes for 2m timeshare owners and about 3,000 resorts. It is also engaged in publishing related to the timeshare industry and provides other travel-related services, integrated software systems and resort management and consulting services. AP-DJ. New Jersey

FCC to sell TimberWest

Fletcher Challenge Canada, a leading pulp, newsprint and coated paper producer, has put its 52 per cent stake in the TimberWest saw milling and logging subsidiary up for sale. TimberWest, which has extensive cutting rights on Vancouver island and in the British Columbia interior, operates five saw mills. In the year to June 30, it earned C\$15.5m, or 51 cents a share, on sales of C\$460m against net profit of C\$69.7m, or C\$2.25, on sales of C\$495m a year Robert Gibbens, Montreal

US West revises deal terms

US West, the US local telephone company, yesterday changed the terms of its \$5.3bn acquisition of Continental Cablevision to save the deal from collapse in the wake of: a fall in US cable-TV share prices. The cash-and-stock price for shares in US West Media, the group's separately quoted cable company. Last week the company's stock stood at \$16%. Continental, a private company, had the option to scrap the deal if the stock fell more than 15 per cent below \$24.50. Continental has agreed to value US West Media's stock at \$21 a share for the purposes of the deal - putting it within the 15 per cent band,

Richard Waters, New York

Oil refiners step up drive towards restructuring

By Christopher Parkes in Los Angeles

After a hesitant atart, leading US oil refiners and petrol marketera hava shifted their restructuring drive into top gear. Squeezed hy low margins, prone to periodic houts of cyclical depression - and confronted by looming excess refinery capacity - they have decided that salvation lies in joining

Yesterday's announcement of plans by Texaco, Shell Oil and Star Enterprise to pool their refinery and retailing assets is expected to send other groups scurrying to the negotiating table.

Phillips Petroleum and Conoco, which recently abandoned a similar \$5hn scheme because of a squabhle over the value of the assets involved, will now have fresh incentive to try again. Ultramar and Diamond Shamrock, which last month announced plans to merge into a group with \$8bn annual revenues, will have good reason not to fall out before the deal is consummated.

Integrating the trio's networks of 19 refineries, pipelines, storage facilities and petrol stations would give the partners 10-30 per cent of densely-populated regional markets spanning the US.

The talks mark a determined effort by the oil majors to reassert control in their most important market, where refining margins last year dipped to 33 cents a barrel, the lowest level on record.

The project also amounts to an acceptance that efforts to avoid the vagaries of the spot oil market by forging international alliances -Texaco with Saudi Aramco and Shell with Mexico's market - seems already to Pemex - are no substitute bave been resolved.

for resolving their difficulties at home.

As one official noted: "This is an industry where no one is making any money. It is time to look for Although observers say

excess refinery capacity is less of a problem than across the Atlantic, capacity has crept up and there have been no significant closures. Nor are any expected from

the latest merger negotia-tions. With almost 30,000 owned or affiliated retail outlets, and sufficient feedstock huying power to keenest prices both in the oil market and at the pump, tha new combination will make optimum use of its refineries.

Bankers do not expect difficulties with antitrust authorities, which have shown an increased tolerance for large-scale mergers. Chevron, they add, already controls more than 30 per cent of the West Coast petrol market.

However, they admit there is room for dissent over future branding policy. Since projected cost savings of up to \$2bn a year are likely to include a sharp reduction in promotional and advertising expenditure, the maintenance of three brands is likely to be seen as a luxury the partners cannot afford.

Texaco and Shell are both well-established across the US, while Star - product of the joint venture between Texaco and Saudi Aramco is limited to the east of the country.

The prospective partners have given themselves an open-ended timetable to deal with such sensitive matters, although the main issue - a wholesale restructuring of the US petrolaum product

COMPANIES AND FINANCE: THE AMERICAS

Investors' council renews attack on US companies

By John Authors in New York

Institutional investors yesterday aroused controversy by launching their annual attack on underperforming US companies.

The Council of Institutional Investors, which represents most of the largest public pension funds in the US, published a new "focus list" of 20 companies which it said had consistently underperformed their industry peers. They will use this list, the sixth to be produced aince 1991, to co-ordinate

the next year.

Appearance on the list can be damaging for companies' management, and the council said nine of its underperformers had appointed new chief executives in the past three years. Two changed chief executives within two weeks of being told by the council that they

The pension funds made clear the list would be used to sustain pressure on direcexecutives, and pointing out

would appear on the list.

that five from this year's list have been in position for a

funds said they would pursue, while 12 of them are protected by "poison pills".

for what the council called year, pension funds submitto nine of the companies on tors, publishing details of the 1995 list, but six were the length of tenure of chief withdrawn after "constructive" discussions.

Worldwide ATM

Projected revenue (\$bn)

decade or more

Six companies do not have a majority of "independent" directors on their boards, an issue which the pension The list will also be used

"quiet diplomacy". Last tad sharebolder resolutions 31 a magical day."

nies' records over the oneand five-year periods to the end of July this year being industry group mediana. Those which underper-

formed the S&P 500 index

over five years, and whose

returns were furthest below the average for their sector, were selected for the list. Some companies on the list reacted angrily. Mr John Wbitacre, chairman of Nordstrom, said: "We do not understand what makes July

performance, with compa- tive of Kmart, the retailer, said 20 of the 28 senior officers in the company had joined within the last 20 comparad against their months and were "the hest and hrightest retailing minds in the industry".

The council defended its tactics, pointing to academic research which showed that "this type of activism adds value". It said research hy Southern Methodist Univerperformance by the compa-1991, 1992 and 1993 was sig- com and Unisys.

Mr Floyd Hall, chief execu- nificantly better than that both of their sector competitors and of the S&P 500 index.

The full list of companies on the list includes: A&P (Great Atlantic & Pacific Tea), Advanced Micro Devices, Autodesk, H&R Block, Community Psychiatric Centers, Dillard Department Stores, Fleming, Giddings & Lewis, Kmart, Ohio State University and Moore, Navistar International, Niagara Mobawk, sity showed that share price Nordstrom, Novell, Oryx Energy, Outboard Marine, nies named in the lists of Shoney's, Stride Rite, Uni-

Newbridge profits from switch towards ATM

Canadian group has become a leading supplier of communications equipment and software

pleas to hurry to his I next appointment cannot put the brakes on Mr Terry Matthews, as he extols the virtues of X25, VIVID, TDM and ATM, industry jargon for communications protocols.

Waving s felt-tipped pen as he bobs and weaves in front of a large writing board, Mr Matthews is determined to tell the full story of how Newbridge Networks has hallooned into a leading supplier of high-speed switching equipment and software for telephone and data communications net-

Mr Matthews, wbo made his name in the 1970s and 1980s as founder of Mitel, the of frame-relay products, Canadian telephone equipment maker, set up Ottawabased Newbridge in 1986. He remains chairman and chief executive, with a 25 per cent shareholding.

More than two-thirds of Newhridge's revenues. which will easily pass C\$1bn (\$740m) this year, comes from time-division multiplexers (TDM), a core component in most telecommunications switches.

Newbridge has garnered about 34 per cent of the world TDM market. Its customers include many big North American and European telecommunications carriers, and it has a strong position in Latin America and China.

future is increasingly tied to 'grow at a compound annual

faster frame-relay and ATM (or asynchronous transfer mode) switches used in high-speed data networks. Frame-relay increases the transmission speed of data networks.

The newer ATM technology transmits very large volumes of digital data by breaking them into small. uniformly-sized "cells". ATM switches can he used to transmit voice, data and images simultaneously.

ATM technology is still in its infancy, with total sales last year estimated at less than US\$250m, hut Newhridge is hy far the higgest ATM supplier, with a market share of about 40 per cent. It is the third-biggest supplier after two US companies. Cisco Systems and Cascade.

ut Mr Matthews Sclaims that all the world's hig telephone companies are installing ATM technology, many of them secretly.

"You'll see a total overhaul of public switched seryears," he predicts, adding per cent, on a 46 per cent that the recent wave of mergers and acquisitions among phone companies "doesn't represent anything but good news for us". Many others share his

enthusiasm. International Data Corporation, a US mar-ket research group, predicted in a recent study that ATM's capacity or flexibility. However. Newbridge's the frame-relay business will

1995 98 97 rate of 20.4 per cent until service providers are now 2000. ATM revenues are forerealising that only a hroad-

cast to soar 60 per cent a

year, to \$2.5bn by the end of

the decade.

Newbridge is virtually debt-free. Its cash reserves totalled C\$486m at the end of July, and it pays no dividend. Earnings have soared from less than C\$10m in 1992 to C\$302.9m, or \$2.37 a share. in the fiscal year ended April 30 1996. Income for the three vices over the next 10 months to July 31 climbed 65 advance in revenues.

Mr Richard Woo, analyst at Thomson Kernaghan in Montreal, forecasts earnings per share of C\$3.04 in the current fiscal year. "ATM is here to stay." Mr Woo says. adding that no other switching technology can match According to International

Data Corporation, "Internet

band infrastructure will be sufficient to support the current and future users of Internet resources. However, A'TM's growth

COC

has so far fallen short of optimists' expectations, and some analysts remain cautious about its prospects. Mr Michael Gordon, of Alex Brown & Sons, in San Francisco, said in a report in July that "we do not believe final judements can be made at this time on the performance of any equipment vendor's ATM switch under heavy

loading conditions". Newhridge's shares have dipped periodically amid investors' fears that rival technologies, such as Fast Ethernet - a faster version of the protocols used in many office networks might compete with ATM.

Even if ATM's future is assured, competition could intensify as newcomers. especially makers of traditional telephone switching equipment, swarm into the

40.5%

The spate of mergers among telecommunications carriers may also create tougher conditions for some suppliers, as the enlarged companies seek to standardise their equipment. Newhridge's gross margins have slipped from almost 69 per cent in 1994 to 65.3 per cent last year.

To keep up with the fast-evolving market, Newhridge earmarks almost a third of its 4,000-strong workforce to research and development. It acquired a 15 per cent stake last month in Broad-

nipeg-based company which

band Networks, a small Win-

mens, the German electronics group. Each company has assigned 50 engineers to the

broadband technology for

Newbridge's prospects

could hinge on a partnership

formed this year with Sie-

wireless communications.

other, mainly to develop a new generation of ATM switches, which Newbridge hopes will lift its market

share to 50 per cent. Mr Matthews also wants Newhridge to build on its commanding position in ATM switches by pioneering

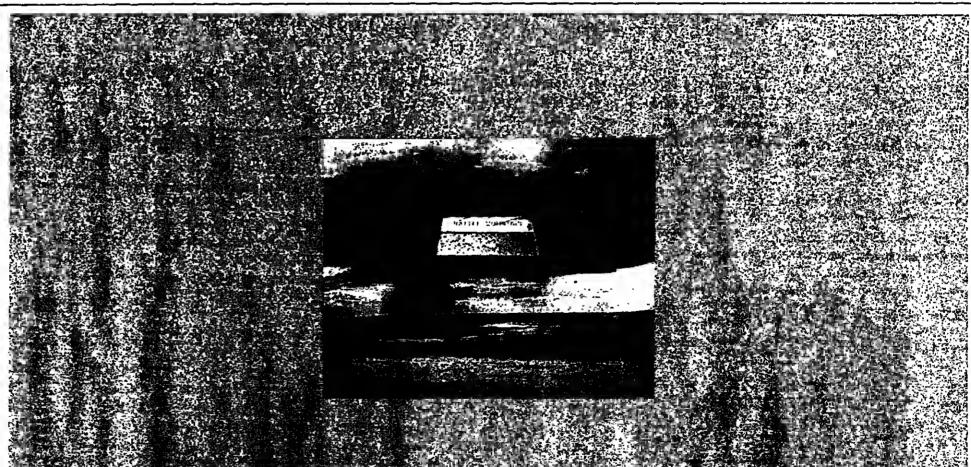
software applications for broadband networks. He has set up about a dozen partly-owned "affiliates", each working on an innovative software product. For instance, Televitesse has begun trials on a "televi-

sion news alerting" software. The system alerts a computer user whenever a preprogrammed word, such as a company name, is mentioned on a TV channel hooked up to the computer. In spite of the uncertain-

ties and a volatile share price, an investment in Newhridge has so far proved well worth while.

Those who invested in the company a year ago have more than doubled their money. A two-for-one share split - the second since Newbridge went public in 1989 took effect last week.

Bernard Simon



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SHV makes offer for rest of Calor

By Patrick Harverson

Calor Group yasterday revealed that SHV Energy, the privately-controllad Dutch group which owns 52 per cent of the UK bottled and bulk gas supplier, has made an offer to acquire the

remainder of the company. SHV plans to buy the rest of Calor because its long-term strategy of invest-

ing the company's heavy pany outright, eliminating lifted Calor's shares 6½p to cash flow in its growing the conflict with other shareoverseas business had begun to clash with the shorterterm demands of minority shareholders for higher divi-

Against this background. SHV - which also wants to increase investment in Calor's fledgling UK mains gas business - decided it was best to acquire the com-

Calor said its non-executive directors would recommand that the minority ahareholders accept SHV's offer of 300p a share in cash, which includes a 40p-a-share special dividend. The offer values the company at concerning the purchase of £506m (\$790m).

News of SHV's proposal

The changing debt burden

Although the company shares by a senior executivs

tha proposal offered share-

holders a premium of more

than 20 per cent on the price

of the shares in mid-Septem-

Mr Jan de Klenver, a board member since earlier this year and the director responsible for group finance, acquired 10,000 shares at 243p each on Sep-tember 20. Calor said yesterday neither it nor Mr da was unwilling to discuss Rieuver - who will make a details, it issued a statement profit on the shares of £5,700 if he accepts SHV's offer was then aware of SHV'a

which will pay 6.25 per cent

until the end of 2003, when

the rate will be adjusted to

ensure a margin over gov-

ernment bond yields.

rate plus 1.25 per cent.

which guarantee the banks

part of the group's cash flow. The bonds pay an initial 1 per cent interest rate, as well

as 30 per cent of cash flow

after operating and capital

The £400m senior debt, on

which the group has contin-

ued to pay interest through-

out the talks, is unaffected.

ing plan will not be com-

pleted before next spring,

the new financing terms apply from October 15. The

proposals must be approved

by all 225 banks in the land-

ing syndicate and 75 per cent

Although the restructur-

costs have been paid.

TI pays £189m to buy Forsheda

London and Hugh Carnegy

TI Group, the specialist engineering and aerospace concern, plans to double the size of its polymer engineering business through the £189m (\$294.8m) cash acquisition of a Swedish group.

Forsheda, based in Goth-enburg, is a world leader in pipe sealing systems. The purchase will lift sales from TI's polymer engineering operations to £300m a year.

"This is very much an The remaining £4bn junior debt will also pay a 6.25 per cent return until the end of acquisition for growth," said Mr Tony Sumner, corporate affairs director. There was 2003, when the interest level will become the inter-bank virtually no overlap in the products, and TI would be able to expand the market A further £1.2bn will be for Forsheda's range exchanged for "participating loan notes", which have a throughout the world from modest minimum return but its Scandinavian base.

Mr Sonny Lindquist, chief executive of Forsheda who is staying on with TI, said the taksover would "complement and strengthen Forshe da's own manufacturing."

The deal, which is expected to be earnings enhancing in the first 12 months, fits Tl'a strategy of using its strong balance sheet to make bolt-on acquisitions.

In August the group said it was considering several opportunities for John Crane, the seals and polymer engineering division, which contributed profits of £47.9m to an interim total of

The acquisition will leave the group, which had £71m cash at the end of the first half, with gearing of about 30 per cent at December year-end. Mr Sumner said there was plenty of scope for further acquisitions.

Over the past two years Forsheda has been boosted by the weakness of the Swedish krona, achieving a gross profit margin of 18 per cent in 1994 and 15 per cent last year. But its performance has since slipped back as the krona has strengthened.

The B shares, listed in Stockholm, ross steadily from SKr105, at the end of last year, to SKr162 (£16) at the end of September, just before they were suspended pending the bid.

TI is paying SKr247.5 for each Forsheda A share, and SKr225 for each B share. The 10 per cent premium for the 1.13m unlisted A sbares - all owned by Agora Group, the founding family's holding company - reflects the higher voting rights.

Agora, which also has 648,000 B shares, has given an irrevocable undertaking to sell all its holding to Ti. The Agora stake represents

20.6 per cent of the shares and 63.6 per cent of the voting rights. **Bristol** Aerospace

By Bernard Simon in Toronto and Ross Tiernan in London

for sale

Rolls-Royce, the UK aero engine group, is to sell Bristol Aerospace, a wholly-owned Canadian subsidiary which employs 960 people in

a range of overhaul and manufacturing tasks. The disposal will extend the restructuring launched by Mr John Rose, the former head of R-R's aero-engine

business, since he became group chisf executive in April He has already put the group's UK-based Parsons steam turbine business. which employs 2,500, up for Bristol, based in Winnipeg, Manitoba, has annual sales

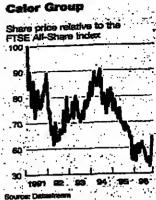
of £55m and makes np roughly a third of R-R's operations in Canada. The company declined to disclose Bristol'a earnings, beyond saying that it is profitable. Bristol's business includes aircraft maintenance con-

tracts with the Canadian armed forces; production of rockets for the US National Aeronautics and Space Administration (Nasa); and the manufacture of missiles and of military targets,

which are exported. Mr Stan Todd, president of the Canadian subsidiary. said yesterday the divergence of Bristol from R.R's core business "has reached a point where we now believe it is in the best interests of [Bristol] for it to be owned by a company more focused on these products".

LEX COMMENT Calor/SHV

Calor's independent investors have reached the point most minority investors face evantually: the choice between an unattractive bid and an alternative that looks even worse. The £506m offer for the bottled gas company from its majority owner SHV is not generous. Subtract Calor's £50m of cash and tha £40m it has invested in emerging markets like Brazil and the core UK gas business is being bought out at just 13 times next year's forecast



earnings – barely a market average rating. Granted, the UK bottled gas market is highly competitive and in gentle decline. But with a 50 per cent market share and margins of 15 per cent, this business throws off cash. The fact that part of the offer is in the form of a special dividend shows the scope for returning money to shareholders if the management chose to do so. In addition, SHV's bid places little value on Calor's growing overseas involvement or a promising joint venture with Texaco in the soon-to-be-deregulated UK gas market

SHV argues, correctly, that these interests will not produce a cash return until early next century and will require mors investment. But its conclusion that 'short-term" UK investors will not therefore want to be bothered with them is shallow. However, SHV's real trump card is that if investors turn down Its offer, it has the power to take away their dividend. Minority holders have little choice but to grit their teeth and accept.

Proposal prompts guarded approval

By Geoff Dyer

Having presided over two previous financial restructurings at Eurotunnel, Sir Alastair Morton, co-chairman, was adamant yesterday that this new set of proposals would be the last.

For the group's 225 banks and 750,000 shareholders wondering when they might receive a dividend payment, this is the kay question will the revised balance sheet provide a stable platform for the Channel tunnel

Although some analysts thought the complex package involved too much tinkering, the initial reaction from most was of guarded approval.

The group will face an annual interest bill of about £400m as a consequence of the proposals. Some analysts estimate that hy the end of the century Eurotunnel should bave operating cash flow of nearly £500m, which might just give it room to begin paying modest dividends by 2004 the target date in the 1994 rights issue prospectus.

Although it is expected to the next few years, it can fill the gap by issuing np to £1.85bn of "stabilisation notes", which initially do not pay interest.

further insurance to protect capital structure, RESULTS through converting the £1bn equity notes and the stabilisation notes into shares

However, the problem with the refinancing is that there are so many variables that will affect future cashflows, including bow the Eurostar rall service will perform.

Therefore, If events move against Eurotunnel it could still face a funding shortfall by the end of 2003, when the terms of the refinancing deal become tougher.

According to Mr Richard Hannah, analyst at UBS: "It is not obvious to me that this will the last refinanc-

Eurotunnel to cut debt by £2bn

refinancing package, one of the most complex in corporate history, involves an immediate £2bn (\$3.1bn) reduction in the group's £9.1bn debts, writes Geoff

Dyer. Yesterday's deal includes a Elbn debt-for-equity swap, which results in 769m shares being issued at 130p and will give the banks 45.5 per cent of the equity.

The proposals, which took more than a year to negotiate, will also give shareholders the chance to subscribe for new shares at 130p, prior to the banks' debt swap. A further £1bn of debt is to be exchanged for "equity notes" which have a conversion price of 155p and which pay a 4.5 per cent return until December 2003.

In parallel, the group will issue shareholders free equity warrants on a 1-for-3 basis, which can entitle holders to buy shares at 150p until the end of 2003.

If these warrants are converted, the proceeds will be used to redeem the convertible bonds, at a retrospective Participating inen notes: minimum 196 interest rate

annual yield of 6.5 per cent. However, if the banks convert the bonds into equity, they will end up owning 61 to be reduced. Loans worth per cent of the shares in the £1.5bn are to be exchanged

TGV lines, But it blamed the

Channel tunnel operator. The interest on the remaining £6.7bn of debts is

line faster than comparable the TGV line as well as will use the tunnel next some of the problems of year, little more than a

> The SNCF is also reprimanded for the sloppiness with which it managed construction contracts, in par-

criticised for estimate

France's public accounts Although it is expected to watchdog yesterday sharply face a funding shortfall over criticised the SNCF national rail company for overestimating the profitability of the high-speed northern TGV link to Calais and to

Even if revenues do not plck up as expected, the proposals give Eurotunnel some technical feat in building ishing the Channel tunnel

company for exaggerating the return on the FFr18bn (£2.27bn) the line and rolling stock cost. The real rate of return turned out to be 6 per cent, or half the SNCF original estimate.

side SNCF's control. But it cast. said even at the outset the rail company had used outdated figures to predict the volume of traffic. The number of passengers on the TGV Nord in 1994 was only acknowledged the SNCF's conceded that delays in fin-technical feat in building ishing the Channel tunnel predicted. SNCF is now fore-by ground FFr750m.

Eurotunnel itself were out- third of the 18.2m once fore-

BARLOW LYDE & GILBERT

SOLICITORS

ticular allowing contractors to rig prices and so raise the overall cost of the rail line

			Pre-tax C			Current	Date of	· Dividends · Consequence				
	Turno	W (Day)	profit (Crs)		F	EPS (p)		payment	(BAtlend	yes'	Appril.	
Arcadian inti	12.44	(9.4)	0.502	(0,221)	0.31	(0.1)	0.12	Nov 12	0.1		1	
9isichi Mining 6 mths to June 30	1.51	(0.28)	0.75♥	(0.55)	0.73	(0.39)	-	-		-	0.75	
Capital & Reg 5 mths to June 24	7.93	(4.9)	2.52	(2.04)	5	(3.7)	1	Nov 22	0.8	•	2.5	
introscience 6 mits to Aug 31	4.74	(2.11)	7.32L	(5.52L)	9.4Lt	(B.1L)	-	-	•	-	•	
obham 6 mins to June 30	132	(111)	20.8	(14.1)	15.17t	(12.39)	3.5	Dec 12	3.05	•	9.65	
Acom &	11.4	63	0.928	(-)	10.7	(-)	0.75	Dec 2	•	-	-	
oeflex 6 mths to June 30		(27.3)	2.46	(1.52)	11.82t	(9.89)	25	Nov 22	21	-	6.7	
urlong flower 6 miths to June 30	4.59	(2.08)	0.208	(0.006)	3.81	(0.1)	1.4	Nov 4	1.2	-	2.5	
da & Assed Props _ 6 mins to June 30		(2.83)	0.821	(0.803)	0.89	(0.8)	0.05	Dec 30	0.05	-	0.72	
langamene Bronze Yr to July 31	S7.3	(86.3)	6.2	(4.24)	26.81	(15.53)	4.5	Oct 22	3	7	5	
loss Bros 6 mths to July 27	48.5	(36.1)	4.94	(3.21)	18.34	(12.83)	6.5	Nov 12	š	ì	18	
EA Holdings 6 mths to June 30		(48.8)	0.778	(0.658)	4	(3.7)	•		Ţ	-	7	
Evernaines 6 mths to June 30	27.5	(26.8)	1.53	(1.31)	1.72	(1.63)	0.35	Nov 7	0.30		1.15	
ay Homes		(117.7)	1.09	(7.06)	24	(15.9)	5.45	Nov 25	5.45	7	7	
vestment Trusts	MA	MAY (p)		patebia ga (E)A)	87	i (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for	Total lesi year	
European Smaller	165	(137.3)	0.273	(0.215)	0.77	(0.6)	0.7	Nov 30	0.58	0.7	0.56	

NEWS DIGEST

Utd Utilities in £125m disposal

United Utilities' disposal programme took a significant step forward yesterday when the multi-utility announced the sale of its process equipment division for £125m

(\$195m). The sale to US Filter, which provides water and waste water treatment services, is the first since United announced its intention to dispose of non-core businesse

worth at least £350m in March. The speed and price of the deal pleased UK analysts, who had expected the division to fetch about £75m. A number said they now expected the disposals totals to

exceed the original target.

Mr Brian Staples, United chief executive, said the group was "still very comfortable" about gaining "at least 2350m". The disposal programme was announced follow-ing North West Water's £1.8bn takeover of Norweb, a regional electricity company last year. Mr Richard Heckmann, chairman of the fast-growing

US Filter, said the purchase was part of the move towards a "one-stop shop of choice for the industrial and municipal user of water and waste water treatment equipment". The company will pay £100m in cash and £25m in shares. United, which is understood to have paid more than £125m for the businesses during its post-privatisation diversification, had previously written off goodwill of

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Rights to finance Cairn bid

£125m for the division.

Cairn Energy, the independent oil exploration and pro-duction company, has launched an agreed bid for Com-mand Petroleum of Australia which could value it at £202m (\$315m).

The cash and/or share deal will value the combined group at £600m, according to Société Générale Strauss Turnbull, Cairn's house broker. It will elevate Cairn to third place in the UK's exploration and production sector, behind Enterprise and Lasmo.

Cairn aims to finance part of the cash offer with a l-for-3 rights issue at 360p, its second in three months. The bid will unite the Australian group's 22.5 per cent interest in the Indian Ravva oil field in the Bay of Bengal with Cairn's own substantial gas exploration and development assets off Bangladesh. Mr Hamish Grossart, Cairn deputy chairman, said the merger would make the group the largest non-state energy company in the Bengal basin. Command's shareholders have been offered cash, shares or a mixture.

Cairn already has an option to buy 64m Command shares - or 19.9 per cent - from Snyder Oil Corporation, a US group which owns 32.6 per cent of Command, in exchange for Cairn shares.

Command, which last month announced it was in merger talks and asked for its shares to be suspended, is. the seventh largest oil and gas independent in Australia. Its shares were suspended at a year high of A\$0.97 on September 25, to which the cash offer represents a 13 per cent premium. Jane Martinson and Nikki Tait

Cobham second-half warning

Shares in Cobham fell 37p to 630%p yesterday after the engineering and aviation services group signalled that second-half profits would be below expectations.

Brokers shaved their full-year pre-tax profits forecasts by £1m-£2m to about £41m (\$64m) because its Westwind subsidiary has been hit by a slowdown in electronics markets.

Westwind, bought last November for £75m, makes components used in fabricating plastic circuit boards, and specialised spindles for photocopiers. Aided by Westwind, Cobham lifted pre-tax profits by 47

per cent to £20.8m in the six months to June 30.

The order book rose by £110m to more than £400m, aided by Ministry of Defence contracts. Last week, a partnership embracing Cobham, Bristow Helicopters and SerCo won a £400m, 15 year contract to train helicopter pilots for the UK armed services.

Cobham will reap £100m of work over the next ten years on modernisation of Nimrod maritime patrol air craft for the Royal Air Force. Its Flight Refuelling subsidiary is also expecting a phased £110m order to fit fighter refuelling pods to 75 US Air Force KC-135 tanker aircraft.

Chiroscience to start trials

Chirosclence, the UK biotech company, said ye that it intended to hold 15 new clinical trials on its local anaesthetic in the next six months.

anaesthetic in the next six months.

The shares rose 8%p to 407% as the market reacted, favourably to the development of Levobupivacaine, a long-acting anaesthetic which is based on an existing treatment. Dr John Padfield, chief executive, said a successful meeting had been held with the US Food and Drug Administration enabling phase III trials of the drug to Administration enabling phase III trials of the drug to start. The company has five products to treat cancer, asthma and arthritis in clinical trials.

Pre-tax losses deepened to 27.32m (£5.52m) in the six months to August 31, mainly from an increase in research and development spending. Costs were up rose 45 per cent

INTERNATIONAL COMPETITIVE BIDDING

Tamilnadn Industrial Development Corporation Ltd (TIDCO) Madras, India invites proposals from prospective promoters to setup

A. Small Capacity Multituel Power plants

The capacity of plant is between 40-150 MW size with only new equipment.

 The choice of technology and the type of fuel (Naphths, LSHS/FO/I-FO) to be decided by the bidder. 20 project locations identified by TIDCO, 10 of them are located in the industrial complexes. TIDCO would provide

the land and other infrastructure such as water supply and evenuation facilities for power. TIDCO would seekt in obtaining all the statutory approvals. Details on the focations can be furnished on request. The proposed power stations should be commissioned within 21 months after the letter of award. A further period of 7 months given for conversion of open gyale configuration to combined cycle in case of Gas. Turbines

Electricity Board would purchase the entire power and enter into Power Purchase Agreement (PPA) for 15 years. A minimum off take of 80% Plant Load Factor is guaranteed. Payments will be made by a letter of credit and this is backed by State Govt guarantee. A suitable escrow mechanism is also being evolved. Protection against exchange rate variation for foreign capital including foreign equity would be given. Bid document can be obtained by sending a Demand Draft for USD 290. The bidder can bid for any number of sites with the purchased of one document and bids submitted only by parties who have purchased bid documents from TIDCO shall be considered. A non-refundable processing fee of USD 4500 per bidder in respective of number of locations bid for towards evaluation of bids and an EMD of USD 29000 per site bid for should be enclosed along with bid. All the payments should be sent in the form of demand draft in favour of Tamilnadu Industrial Development Corporation Limited payeible at Madras, India.

The sale of bid documents are open upto October 25, 1996 and the interested parties should submit their bids on or before 13.30 hrs (IST) on November 28, 1996. Volume I and II of the bids will be opened on

TIDCO reserves the right to reject all or any of the bids without assigning any reasons thereof. For further details contact : The Power Cell, TIDCO, Phone : 91 - 44 - 8553113

B. Jayamkondam Lignite Mine Development - Pre-qualification Tender

The Government of Tamil Nedu, India through Tamil Nedu Industrial Development Corporation Ltd (TIDCO) proposes to develop in places a lightle nine of S million ton capacity per annum in the private sector for supply to the proposed power plant of total capacity 1500 M/V at the pit head of Jayamkondam mines in Tamil Nadu. Initially it is proposed to start with a mine to deliver 4 milliation tons of lightle to cater to a pit head power plant of 500 M/V. On behalf of the Government of Tamil Nadu, TIDCO Invites investors for development & operation of this mine in Jayamkondamoholopuram and supply lignite to the pit head power plants. (Tender for the power plant will be floated separately).

Mineable power lignite reserve over an area of 30sq km is 280 million tonnes - Lignite to over burden ratio 1.7.8

Lignite seam thickness varies from 4 to 15m at a depth of 60m to 100m - over burden comprises laterite, argiffecacus
and ferrugeous and stones imbedded with clays and sand clays associated with major fresh water acquirier.

Already a lignite mine of 10 million tons capacity is in operation successfully for many years in the nearby area. Prequalification bids are invited from experienced contractors, mining groups and their associates who can invest and develop the Jayamkondam Lignite deposit, under a long term (30 years) banksise delivery contract.

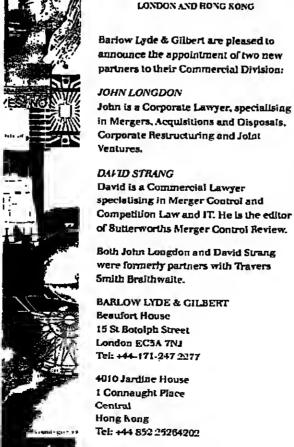
Land for mine will be owned by TIDCO and will be subleased to the mining contractor before and 1997.

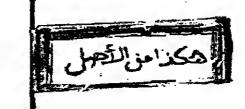
Considering the investment level, the bidder is expected to have a credit rating of AA (Standard & Poors) or

Interested parties meeting the above requirements shall submit their prequalitication ofter giving the lots in triplicate along with a bank draft in favour of "Tamit Nadu Industrial Development Corporation Ltd "art Madrae for Re. 15000 or US\$ 500 on or before 30,10.96. Past experience in mining of lightte/coar with a minimum capacity of 4 million tone/annum (ii) Annual Report of the Company for the past 3 years (iii) name and location of the existing mines, which are in operation and their total annual production. (iv) Financial capability for investment and funding and ability to undertake a project of this magnitude.



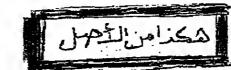
For further details contact : THE EXECUTIVE DIRECTOR TAMILNADU INDUSTRIAL DEVELOPMENT CORPORATION LTD 19-A Rukmini Lakshmipathy Road, Egmor CHENNA! (Madras) - 600 008, INDIA Ph : 91 - 44 - 855 3991 / 855 4133, Fax : 91 - 44 - 855 3729 / 855 3343 Email:edtidco@glasmd61.veni.net.in





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requirements may not be taken into account when designating defining EUROPEAN the boundaries of an environmental Special Protection Area, the European Court of Justice ruled

recently. The case arose out of a judicial review application in the UK brought by the Royal Society for the Protection of Birds (RSPB) against the environment secretary. The RSPB challenged the environment secretary's decision to designate the Medway estuary and marshes in Kent as a Special Protection Area. hut to exclude from it a mudflat known Lappel Bank.

The environment secretary took the view that the need not to inhibit the economic viability of the Port of Sheerness, which adjoined Lappel Bank, and which planned to expand into that area, outweighed its nature conservation value.

The RSPB applied to the English High Court to have the decision of the environment secretary quashed on the ground that he was not entitled by virtue of the European Birds Directive, to have regard to economic considerations when classifying a special protection

The RSPB failed before the Righ Court and the Court of Appeal, but on appeal to the House of Lords proceedings were stayed pending a preliminary ruling from the European Court of Justice on two questions concerned with the extent to which member states were entitled to take account of economic considerations during the classification process.

By its first question, the whether the birds directive on the conservation of wild birds was to be interpreted. as meaning that a member state was authorised to take account of the economic requirements mentioned in the directive when designating a special protection area and defining its boundaries.

protection Having considered the purpose and structure of the dirscrive, the European Court rejected the argu-

ments of UK and French governments and ruled that the ecological requirements in the protection regime of the directive did not have to be balanced against economic requirements. Only the ornithological

criteria laid down in the directive were to guids the member state in designating and defining the boundaries of a protection area.

The court also ruled that economic requirements could not on any view constituta a general interest superior to that represented hy the ecological objective of the directive. The court then went on to

consider that part of the second question which asked whether the relevant provisions of the directive were to be interpreted as meaning that a member state might when designating a special protection area and defining its boundaries, take account of economic requirements to the extent that they reflected imperative reasons of overriding public interest of the kind referred to in another, later, directive. That legislation - the

Habitats Directive - dealt with the conservation of the natural habitats of wild fauna and flora, and had to be implemented in the UK in June 1994, after the date of tha decision at issue in these proceedings. The UK government therefore argued that it was unnecessary to answer this question.

The court pointed ont that a request for a preliminary ruling from a national court could only be rejected if it was clear that the interpretation of the European law requested bore no relation to the true nature of the case House of Lords asked or subject matter of the main action.

> C-44/95: R v Secretary of State for the Environment, ex parte Royal Society for the Protection of Birds, ECJ FC, July 11 1996.

BRICK COURT CHAMBERS. BRUSSELS

Danisco's new chief executive

Alf Duch-Pedersen, chief executive of the Danish company Tryg Insurance, takes over next May as chief executive of Danisco, the Danish sugar, spirits, food ingredients and packaging group.
Duch-Pedersen, 50, was a

machine worker before taking an engineering degree, and later a husiness degree. After a spell as managing director of APV Pasilac, the Danish dairy equipment subsidiary of Britain's APV. be became chief executive Tryg Insurance in 1991.

Last year Tryg changed its name to Tryg Baltica and became Denmark's largest accident insurance company when it took over most of the accident business of the former Baltica Insurance Company, which ran into trouble in the early 1990s. Duch-Pedersen had been expected to stay on for longer, but has been unable to resist the lure of an industrial joh again.

Danisco, with turnover of about DKr16bn (\$2.7bn), is one of Denmark's half dozen higgest industrials and one of Europe's biggest beet sugar producers. Ducb-Peder-

retires on reaching the age of 60. Marcus become chief executive st Danisco in 1989 when it was formed from a merger of Danish Sugar, Danish Distillers and food ingredients specialists Danisco. Since then turnover has increased by 36 per cent and profits by 58 per cent. Hilary Barnes

Italian rail chief

Glancarlo Cimoli has taken over as managing director of Italian state railways Ferrovie dello Stato. replacing Lorenzo Necci. He formally resigned on September 26 and is under arrest as part of an investigation into corruption.

tion as a tough manager, but his appointment bas been welcomed by two of the three major trade unions involved in the railways. He had a successful early career in the privete sector, in textiles,

Cimoli, 56, arrives with a reputa-

before moving into the chemicals industry, an area in which his two immediate predecessors at Ferrovie dello Stato - Necci and Mario Schimberni - were also active. Since 1991 Cimoli has been man-

aging director of the energy group Edison, turning it into the major Because of Menard's experience in

replaces Juan Villarzu, who

Eduardo Frei's chief-of-staff.

John Morgan, president of

BP Exploration (Alaska) and

former general manager of

BP's North Sea activities, is

January. His successor will

has become President

retiring at the end of

Colombia. Richard Thomas,

he Richard Campbell, a

senior manager for BP in

president of COMSAT RSI

since 1994, bas retired.

vice-president, has been

■ Vincenzo Damiani is

retiring as president of

Corporation, He joined

Digital in December 1993

appointed president and

chief executive of AVIS

FLEET SERVICES, the

■ Simon Williams bas been

Pan-European business unit

of GE Capital Fleet Services,

a wbolly-owned subsidiary of

General Electric Company.

He replaces Dan Mudd wbo

is promoted to president of

Pierre Jungels, managing

ICV

director, exploration and

GE Capital in Asla.

Digital Equipment

from IBM Europe.

appointed acting president.

DIGITAL EUROPE, part of

Raymond Thomas, e

sen succeeds Palle Marcus, who revenue earner for the bolding company Montedison. Jermifer Grego

INTERNATIONAL PEOPLE

Hydro-Quebec

Jacques Menard, 50, Quebec vice chairman of Nesbitt Burns, the brokerage arm of the Bank of Montreal, has been appointed board chairman of Hydro-Quebec, Canada's second biggest electric power utility, succeeding Yvon Martineau, s corporate lawyer who resigned late this summer. His appointment closes 18 months of turhulence in Hydro-Quebec's higher echelons, and follows that of André Caillé as president and

chief executive Menard will devote one day s week to Hydro-Quebec and receive C\$50,000 s year in salary. He will keep his position at Neshitt Burns. "I won't be using a limousine that goes with the job." be says, "André Caillé is running the show". Martineau, by contrast, considered the chairman senior to the president and took a prominent role in Hydro-Quebec's day to day affairs.

Nesbitt Burns is one of Canada's two higgest investment banking and securities trading firms.

underwriting, it has also raised speculation that the Quebec government, Hydro's sole shareholder, may be ready to consider partial privatisation. Neighbouring Ontario-Hydro has already considered this. Robert Gibbens

French waltz

The departure for personal reasons of Bernard Pierre from his post as president of Alcatel Alsthom's cable unit has prompted a round of musical chairs in the upper echelons of some of France's largest industrial companies.

Gérard Hauser, 54, previously of Pechiney, the aluminium and packsging specialist, steps into Pierre's shoes on the telecoms and sngineering group's executive committee, from November 1. He is succeeded, as director of Pechiney's beverage can operation, by Edward Lapekas, a 53-year-old Amsrican who joined the group in May and was previously with Continental Can Europe, one of its principal European competitors. Lapekas Will remain based in Chicago

Pechiney has also appointed a new finance director. Jean-Dominique Senard. 43, to replace François Newey who is leaving the group on October 31. Senard has been with Saint-Gobain, the glass and building materials group, since 1987. David Owen

Elan founder retires

Don Panoz, founder of Elan Corporation, is to retire as chairman of the Irish drugs company at the end of the year, to be replaced by Donal Geaney, the president and chief executivs. The move is the final piece in a management reshuffle following the company's merger with Athena Neurosciences, the California based research group.

Panoz, an American who started the company in 1969 while a research student at Dublin's Trinity College, was a key figure in the company's development as a leading manufacturer of drug delivery systems. He stood down as chief executive in 1994, but is to remain a non-executive director.

Under the Athena merger, John Groom, the founder of Athena and a former director of Smith-Klins Beecham, will handle day to day operations. The combined board also includes Dennis Selkoe. Harvard professor of neurology, the cofounder of Athena. John Murray Brown

ON THE MOVE

 A reorganisation of ANGLO AMERICAN'S technical director's office sees Robin Mills, group deputy technical director (mining), going to Brazil for the next five months to assess the forthcoming privatisation of CVRD, the country's largest mining and industrial group, Nap Mayer former managing director of the gold and uranium division, takes on his role,

deputy technical director (projects). John Mack adds the title chief executive to his existing role as president of MORGAN STANLEY Croup, from June 1 next year. Richard Fisher continues as

along with that of group

chairman. Christopher Jolly rises from bead of corporate banking, to deputy chief executive of the London branch of France's SOCIETE

GENERALE.

■ Fernando Antonio de Carvalho Paes de Andrade bas resigned as chief executive of Brazil's COPENE-PETROQUIMICA. He is succeeded by Vicente Perrone Perrone. Marcos Lima, previously

vice-president for finance

and administration, has been production for British Gas, is named executive president appointed chief executive for of CODELCO, the Chilean ENTERPRISE OIL from state copper company, He

January. Patrick Kelley has been appointed managing director, hrewing strategy. for THE MOLSON COMPANIES. ■ Jeff Williams becomes

executive vice-president, global markets and strategic development at MCGRAW-HILL He joins after a 17-year career with Morgan Stanley. Robert Evanson becomes presiden

of a new higher education and consumer group. ■ Paul Lustig, senior vice-president of corporate strategy, has been appointed to the additional role of chief executive, SARA LEE Personal Products, Pacific

■ Joseph Colosimo joins WESTINGHOUSE **ELECTRIC** as senior vice-president, human resources. He was previously with Utlilicorp United. ■ Takebiko Kawano has resigned as president of GREEN CROSS, Japan's top supplier of blood products, over an HIV infection scandal Vice-president Kazunari Doi replaces him. ■ Bruce Bowman, BEN &

JERRY's senior director of

operations, has been given

husiness. He has been president and chief executive of Barclays Bank of Canada for two years and before to that was chairman and chief executive of Barclays in New Zealand

the additional title of chief

operating officer, pending

the appointment of a new

chief executive to replace

■ Graeme Hansen, a New

appointed chief operating

officer at BARCLAY'S

PRIVATE BANK global

Robert Holland.

Zealander, has been

and Australia. ■ Matti Viljo, a Finn, has been appointed head of IBM's operations in the Baltic States, taking over from Angelos von Martens who bas transferred to South Africa.

■ Pormer cabinet minister S. Dhanabalan has been appointed chairman of TEMASEK HOLDINGS, the Singapore government's investment holding company. He takes over from finance ministry permanent secretary Lee Ek Tieng. Dhanabalan is the company's third chairman since it was formed in 1974. ■ John Ralph fills the vacant slot as deputy chairman at PACIFIC DUNLOP, the Australian

conglomerate. He has been a

director of the company since 1994. He is also chairman of Foster's Brewing Group and deputy chairman of the Commonwealth Bank of

Australia. Alex Sau-Hung Yeung has been appointed managing director of DEUTSCHE MORGAN GRENFELL Securities Hong Kong, reporting to Hung Tran head of equities Asia-Pacific. Previously be was deputy chairman of SBC Asia at SBC Warburg.

■ Robert Barbera has joined HOENIG & CO, providers of global securities brokerage. as chief economist. He was previously chief economist at Lehman Brothers. ■ Harry Swain, former deputy minister of the Canadian Department of

industry, joins the board of HAMBROS BANK. ■ Chris Mandell becomes deputy bead of global foreign exchange in New York for BANK OF AMERICA. Tom Binks becomes deputy head of global financial engineering and risk

■ Andrew Leithead has been appointed managing director and bead of equities, north America, for BZW, the global investment banking division

■ BARCLAYS GROUP in Japan has appointed Eishi Suzuki as joint head of the newly combined fixed income and derivatives sales group. Suzuki joins from from Morgan Stanley, as does Keith Jenkins, as head of yen bond trading in London, Selichiro Muta joins from Deutsche Bank, Tokyo. as head of global market risk

James Wrigley has been named chief executive of PAXAR'S European operations. Paxar is a leading manufacturer of identification products and systems for the clothing and textile industries.

management.

■ Chuck Redman, 58, has joined BECHTEL as senior vice-president and manager of public relations. He was US ambassador to Germany from 1994, and was chief spokesman for George Shultz during his tenure as US secretary of state.

International appointments

Please fax information on new appointments and retirements to +44 171 873 3926, marked for International People. Set fax to 'fine'.

¥ ''-



New Zealand

US\$ 1,000,000,000 Floating Rate Notes due 1999

In accordance with the Terms and Conditions of the Notes notice is hereby given that for the interest Period from October 08, 1996 to January 08, 1997 the Notes will carry an interest Rate of 5.47266 % per annum.

The Coupon Amount payable on the relevant Interest Payment Date, January 08, 1997 will be US\$ 139.86 per US\$ 10,000 principal amount The Reference Agent of Note and US\$ 1,398.57 per US\$ 100,000 principal Kredietbank amount of Note.



MBE FINANCE N.V.

U.S. \$30,000,000 GUARANTEED DUAL BASIS BONDS DUE 2004

In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows:

 Interest period: October 7, 1996 to April 7, 1997 (182 days) * Interest payment date: April 7, 1997

* Interest rate: 6,1375% per annum * Coupon amount payable per Note of US\$ 1,000,000:

BANQUE PRIFERNATIONALE BANGUES

USD 10,000,000,000 EURO MEDIUM TERM NOTE
PROGRAMMS OF SOCIETE GENERALE,
SGA SOCIETE GENERALE ACCEPTANCE N.V. AND
SOCIETE GENERALE AUSTRALIA LIMITED
SERIE N°16695-1, TRI
SGA SOCIETE GENERALE ACCEPTANCE N.V.
FRF 1,500,000,000 FLOATING RATE NOTES DUE 1998
ISIN CODE: X5005510583 For the period July 12, 1996 to October 14, 1996 the new rate has been fixed at 5,36328% P.A.

Next payment date: October 14, 1996

Amount: FRF 1400,41 for the denomination of FRF 100 000 for the denomination of FRF 1 000 000 THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST LUXEMBOURG

The Financial Times plans to publish a Survey on Polish Service Industries

on Wednesday, October 30.

Focus on increasing change towards a service and custome driven economy, analysis of banking and finance sectors, review of retail sector and property davelopment, in-depth report on advertising and marketing, electronic media & tourism.

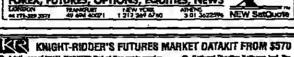
For any further information please contact wa Pieczek Neves Tel: +44(0) 171 873 3725 Fex: +44 (0) 171 873 3934 Nina Kowalewska or

Maclej Sitnicki Overseas Tel/Fax: +48(0) 22646 2676/2052 Or your usual Financial Times representative

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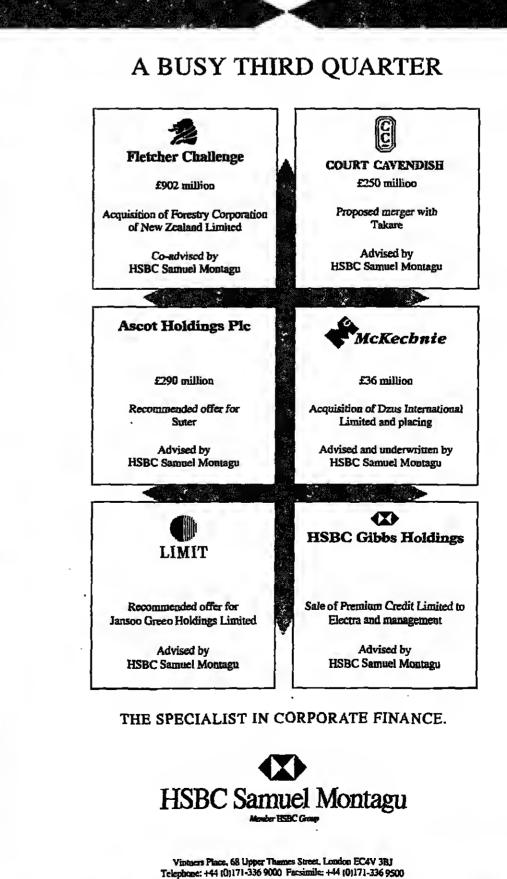
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INTERNATIONAL CAPITAL MARKETS

Mexico tempts buyers with step-up structure

INTERNATIONAL BONDS

The eurobond market saw a sprinkling of deals in a wide variety of currencies amid

quiet trading yesterday. The United States of Mexico cashed in on the relative scarcity of emerging market paper in the D-Mark sector, and investors' continued appetite for high-yielding investments, hy increasing a recent DM1bn offering of eight-yaar bonds hy another DM500m.

Lead manager Dresdner Bank said investors were particularly attracted by the the step-up structure of the

This sees the coupon rise first five years to 10% per

cent thereafter, unless investors put them at par after five years. There is no call option. Dresdner said it placed bonds mostly with mainstream fund managers in London and continental

In the dollar sector, Wachovia Bank of North Carolina launched \$250m of 12-year bonds priced to yield 43 basis points over Treasuries.

The AA+/Aa2 rated issuer is a relative newcomer to the eurobond market, having tapped it for the first time in May, but an official at Lehman Brothers, the lead manager, said its latest deal got a strong reception.

"Investors have bean attracted by the high credit quality of the issuer and the from 8% per ceot during the yield spread on the bonds," the official said.

Moreover, he added, the issue provided some muchneeded supply to the long end of the yield curve. "After the weak [US] jobs data on Friday, the market is bullish and people have heen looking to extend duration.

Lehman Brothers was also lead manager on a \$150m offering of subordinated floating-rate notes for Allied Irish Banks. The notes pay a coupon of 30 basis points over Libor for the first five years, which rises to 80 basis points unless the notes are called by the issuer - which is likaly given the sharp

jump in the interest rate. There is no other subordinated product rated A2/A in the five-year sector which offers 30 over Libor," a Lehman syndicate official said. There has been a marked

Borrower	Amount m.	Coupon	Price	Maherity	Fees	Spread	Book-namer
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Wachovia Bk of Nith Carolina Alled Irish Banksjalt	150	7.00 (a1)	99.706R 99.963	Oct 2008 Oct 2006	0.40R 0.40	+43(VI 1Dyr)	Lehman Brothers Inti Lehman Brothers Ind
E D-MARKS					.5.		
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YEN SAN TO SEE							
Samsung Trading	12bn	1.50	100.00R	Oct 1999	0.258	-	Nomura International
STERLING							
Bradford & Bingley B/S(c.s)	125	8.375	99.719R	Dec 2011	0.50R	+85(71/2%-06)	HSBC Mids/SBC Warbu
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Crédit Local de France	500	6.375	101.85	Dec 2003	1,875	· ·	Bank Brussels Lembert
INEW ZEALAND DOLLARS	3						
Develope of Afronia	100	9.00	400 80	OH 1008	1.25	-	Toronto Dominion Bank

increase in suhordinated from huilding societies prehond issuance in recent months, spurred in part hy investor demand for higheryielding product.

also seen heavy subordi-

subordinated debt. Bradford & Bingley Building Society's £125m issue of The sterling sector has

ing to refinance maturing bonds, which are callable in 2006, saw strong demand from UK insurance companies and and some offshore subordinated bonds, funds, lead manager SBC nated issuance, much of it isunched yesterday, fit into

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. ‡ Floating-rate note. Rt fixed re-offer price; fees shown at re-offer level. a) Callable from Oct 81 at par, at) 3-mit Libor +30bp to Oct 01, then +60bp. b) Fungible with DMIbn. Plus 32 days accrued. Puttable on 10/9/01 at par. b1) 8½% to 10/9/01, then 18½%, c) Callable on 27/12/06 at par. if not called coupon is reset at 185bp over the then 5-yr gilt. c) Callable on 7/11/01 at par. d1) 7.80% to 7/11/01, then 7.80%, a) Short 1st coupon.

the latter category. Yielding paring for flotation or need- 85 basis points over gilts, the

European high-yielders continue to outperform

GOVERNMENT BONDS

By Lisa Bransten in New York and Richard Lapper in London

Bond markets paused for breath yesterday after last waek's strong rally, with prices drifting lower in the US and Germany, Europe's high-yielders, however, continued to outperform.

■ Weakness in the dollar and some profit-taking on the heels of last week's rally sent US Treasury prices lower in early trading.

mark 30-year Treasury was down is at 99% to yield 6.766 per cent, while at the short the market yesterday. By end of the maturity spectrum, the two-year note fell & to 1004, yielding 5.863 per cent. The December 30-year bond future settled 😫 lower

WORLD BOND PRICES

The long bond yield edged supply set to come on to the p 3 basis points yesterday market today when the Treaup 3 basis points vesterday after falling more than 17 points last week as traders the Federal Reserve would raise interest rates this year.

Mr Richard Gilhooly, international bond strategist at Paribas Capital Markets in New York, said he expected profits as the market returned to the highs it hit on Friday, after the Labor Department said 40,000 nonfarm jobs were lost in September.

Near midday, the bench- the value of the dollar against the Japanese yen added to the bearish tone on midday in New York, the yen was changing hands at Y111.30 compared with 111.80

sury Department auctions \$10bn in 10-year notes. Existwrote off the possibility that ing 10-year notes were & lower at 1031, to yield 6.495

■ In Europe, the prospect of founder membership of European monetary union investors to continue to take continued to henefit the high-yielders, with Italian, Spanish and Swedish 10-year yield spreads over Germany falling, respectively, from 240 to 232 basis points, from 185 to 175 basis points and

Also, he said, a decline in from 126 to 119 basis points. Gains were particularly pronounced at the short end of the yield curve, partly on hopes that currency strength could pave the way for further interest rate cuts.

Yields on benchmark twolate on Friday.

Another factor weighing on bonds yesterday was new year Italian paper fell by 12 into negative territory again, to trade as wide as minus 10 basis points."

10-year sector, for example. Yields on henchmark Spanish three-year paper fell hy 12 basis points, compared with a 7 basis point fall in

the 10-year area. In the futures markets December 10-year BTPs and bonos gained 0.22 and 0.30,

French bonds also outperformed, with the 10-year vield spread over bunds falling to zero from 2 basis points. Mr David Brown, chief European economist at Bear Stearns, expects the spread to fall back into negative territory as a result of

the currency strength.
"We reckon it is only a matter of time before D-Mark/FFr breaks down to 3.36 and the 10-year OATbund spread breaks back

On the Matif, the Decem-125.84, down 0.04, hut December Pibor rose 0.02 to 96.390.

■ Belgium, which has been helped hy Emu-related hullishness, also did well, with its 10-year yield spread over Germany falling from 12 to 10 basis points. Two months ago the spread stood at 37

basis points. But Mr Michael Burke, senior economist with Citibank, said that spread "Is not yet justified by anything seen on deficit reduction. It assumes that Emu is a done improvement in the relative

■ Gilts, which rose sharply on Friday, opened lower and then traded in a narrow Liffe the December long gilt lower at 99.33.

Price Indices UK GEts

1 Up to 5 years (22) 2 5-15 years (19) 3 Over 15 years (9) 4 Irredeemables (9)

6 Up to 5 years (2) 7 Over 5 years (10)

FTSE Actuaries Govt. Securities

122.04 151.76 197.74 193.79 145.38

Mon Day's Oct 7 change %

-0.03 -0.10 -0.15 0.42 -0.08

Oct 4

122.07 151.92 158,00

credit quality of Belgium."

traded in a narrow range her notionnel settled at hefore settling a quarter point down at 110%.

Data indicating a fall in manufacturing and industrial output should have been positive for the market. but had little impact. Even so, the 10-year yield spread over Germany ended the day at 154 basis points, down 3 points on the day. Over the last two weeks the spread has come in from about 180

hasis points. Mr Simon Briscoe, chief UK economist at Nikko Europe, said: "It is reasonably encouraging that it has deal, and a significant managed to hold these higher levels, it was always anomalous to be out at 180 basis points versus bunds.

■ Germany drifted lower. On Liffe the December 10range. Activity in the cash year futures contract settled market was thin, while on more than a third of a point

7.89 5 yrs 7.96 15 yrs 9.63 20 yrs 6.63 irred.† 6.35

Up to 5 yrs

CAPITAL MARKETS DIGEST

China, UK sign accord on listings

China and the UK yesterday signed an agreement aimed at facilitating the listing of Chinese companies on the London Stock Exchange. Sir Andrew Large, chairman of the UK's Securities and Investments Board, said the agreement with the China Securities Regulatory Commission was an important step towards preventing abuses of the system.

aguses of the system.

Sir Andrew predicted the agreement would "pave the way" for access by the world's fastest-growing large economy to UK financial markets. Representatives of the London Stock Exchange said the first China stock could be listed by early next year, possibly in the form of a Global Depositary Receipt.

Mr Zhou Dajiong, chairman of the CSRC, said the agreement would "provide a channel for co-operation" between Chinese and UK securities and futures regulators and lay a foundation for Chinese enterprises raising funds

in the UK securities market".

The accord between the CSRC and SIB mirrors similar agreements with the US, Hong Kong and Australia, where Chinese companies are listing in increasing numbers, albeit with mixed results. Mr Zhou said that since China began developing its own stock markets in the early 1990s, some 82 Chinese companies had issued B-shares for foreign investors, raising \$2.8bn. Some 24 companies had been listed outside China attracting capital of \$4.4bn.

LCH members back change

The London Clearing House said yesterday that a large majority of members had accepted plans to reorganise its capital, financial backing and ownership. A total of 126 members, responsible for 96.3 per cent of clearing activity, accepted the proposals – which transfer ownership from six UK banks to London's derivatives exchanges and their clearing members. As part of the change, the LCH is also raising some £50m in new share capital. The proposals become effective on October 10. "These proposals represent a logical evolution for the London Clearing House, providing an ownership structure which is more representative of the user community," said Mr David Hardy, chief executive.

Liffe relaunches APT Plus

The London International Financial Futures and Options Exchange has relaunched APT Plus, its electronic options trading system, which was originally launched in January but was suspended before any trades took place. It allows Liffe members to trade German government bond options from their own offices between 4.28pm and 5.53pm. At present, dealing takes place by open outcry. Explaining the earlier suspension. Liffe said "price movements in the underlying bund future contract coupled with a software bug in the system's reference pricing models caused an excessive number of pricing messages to be generated." Richard Lapper

- Low coupon yield - Medium coupon yield - High coupon yield - Oct 7 Oct 4 Yr, ago Oct 7 Oct 4 Yr, ago Oct 7 Oct 4 Yr, ago

6.88 7.68 7.75

2.09

7,63 6,28 8,33

Oct 7 Oct 4 Yr. ago

2.11

6.98 7.73 7.81

7.63 8.91 8.25 7.68 8.29 7.77 6.37

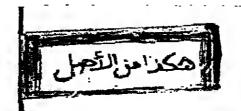
6.83 7.66 7.78 7.89

2.73

Oct 7 Oct 4 Yr. ago

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KETS DIGEST

CURRENCIES AND MONEY Calls for interest rate increase boosts yen On listing MARKETS REPORT a level that has previously seen the French central seen the French central seen the French central for interest rate increase boosts yen The central Adams The survey found that the Description of the economy will suffer if a insisted on interest rate increase boosts yen Application of the process of the control of the economy will suffer if a insisted on interest rate increase boosts yen The survey found that the survey found that the process of the prices down a property appropriate to the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices down a property to the source of the prices of the prices of the prices of the prices down a property to the source of the prices of the prices

INEED 41. OCTOBER

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PROPERTY OF THE PARTY OF THE PA

The Japanese yen firmed against the US dollar and mark contracts edged downthe D-Mark on currency mar- wards during the day but calls for interest rates. The yen ros kets yesterday following with low volume. calls for higher Japanese

polinical parties — I don't see too much increase in interest rates — I don't see too much after the coming general throw it around, be said election.

US retail sales figures for the continuous are due out to contember a after alection.
The y

against trading in London the currency had reached Y111.260 against the dollar. The same of the sa State Me Y111.560 at Friday's close. Against the D-Mark the yen strengthened to Y72.71, from lira to stay buoyant over the

Fisewhere in the markets there was little movement.

The lira continued to gain from 1.5836

The D Mark, ending 3 min 1.5828

1.5836 Elsewhere in the markets | Pound in New York against the Dissandary at L991.6 from L995.0. bers back chang The French franc reached

Short sterling and euro-

One London dealer described the day as "just a interest rates.

The yen rose after senior hangover" from the cause officials from two of Japan's ment of the previous week.

The yen rose after senior ment of the previous week.

The previous week.

The previous week. officials from two of Japan's ment of the previous week political parties called for an "it's going to be a quiet week micrease in interest rates — I don't see too much to micrease in interes

election.

The yen reversed its September are due out or recent downward trend Friday. The consensus view is for a 0.3 per cent rise last month, against a 0.2 per cent recent downward trend Friday. The consensus view against the dollar. By the is for a 0.3 per cent rise last close of trading in London month, against a 0.2 per cent increase in August.

> Nearly 60 per cent of senior foreign exchange dealers expect sterling and the

-- Prev. close ---1.5845 1.5636 1.5621 1.5610 1.5685.

most chief dealers expect sterling to remain above DM2.38 through to the end of

The majority of chief dealers also thought the lira would remain strong. More than 40 per cent of respondent's said there was a possibility that the lira would the D-Mark.

But one senior dealer in New York described the D-Mark/lira rate as "a house of cards." The survey also forecast

continuing weakness for the

yen before elections in the US and Japan. Some 34 per cent of the dealers surveyed thought the dollar-yen rate would move above Y114.

■ The New Zealand dollar followed New Zealand government bond prices down in the run-up to Saturday's

election, the country's first using proportional representation. The Kiwi fell against the US dollar, from NZ\$1.4294 on Friday, to NZ\$1.4446.

The govarning National party's election campaign has so far been a disaster, with its poll ratings slumping from over 40 per cent to below 35 per cent. Mr Jim Bolger, the prime

minister, has attempted to

DOLLAR SPOT

been unconcerned. Labour land, the major city. introduced many of the economy's fundamental reforms means they are unlikely to be tampered with, even if the left-wing Alliance party is a member of a Labour-led coalition.

More worryingly for inves-tors, the New Zealand dollar Three-month Treasury bills currently carry an interest rate of 9.60 per cent but inflation has settled well

	ER CU	-		=	-	
Oct 7		£			3	
Crech R	42,6588	-	42.7406	27.2880	-	27.3260
Hungary	249.077	-	243,499	155,480	-	155,580
Iran	4582.30	-	4590.20	30000,00	-	3003.00
Aust	0.4690	-	£4700	0.3000	~	0.3005
Poland			4.4036			
Pussia	\$472.06	•	8480.55	541B.00	•	5422.00
HAE	5.7400	-	5.7442	36715	•	3.6725

The central hank has the economy will suffer if a insisted on retaining high centre-left coalition, led by interest rates to keep import the Labour party, is elected. prices down and to restrain But so far investors have a property boom in Auck-

But both National and Labour have promised to reforms while in government ease monetary policy after between 1984-90. The strong the election. As a result, the consensus supporting those Kiwi looks set to fall further, regardless of the outcome of Saturday's election.

The European Union monetary committee meets today, and may discuss the entry of the lira and the appears to be overvalued. Finnish markka to the exchange rate mechanism. Ms Arja Alho, a Finnish finance minister, said there were no obstacles to linking the markka to the ERM. "From Finland's point of

view, there are no obstacles to fix the currency to the ERM," she said.

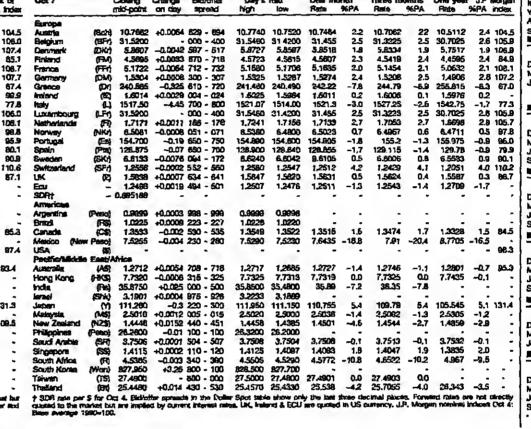
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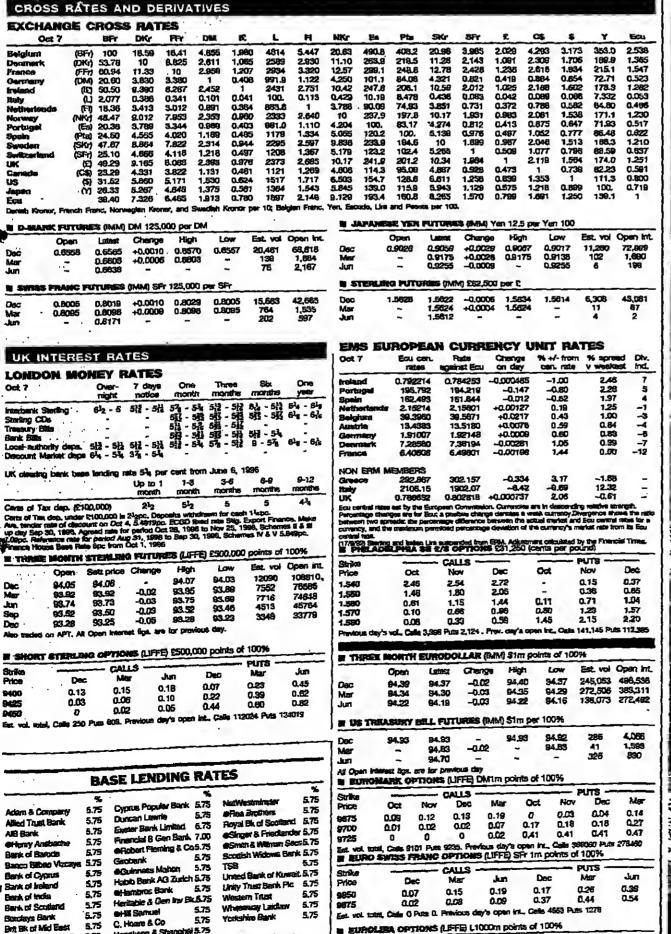
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France week ago		3 <u>4</u> 3 <u>4</u>	3 <u>7</u> 3 <u>7</u>	3 <u>7</u> 3 <u>12</u>	34. 3 <u>7</u>	32 32	3,35		4.75
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Short term rate THERESE	tes are ca	of for th	e US Do	der and	Yen, oth				
IMEE									
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טעון	96.34	96.	34 1	EQ.()	96.35	96.32	2,6	552	28,500
- Tunber									1000
THREE									
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Mar	96.83	96.8		0.04	98.84	96.80		356	218201
lun Sep	95.75 95.57	96.7 96.5		0.04 0.04	96.75 96.59	95.70 96.54		9 56 237	182741
THREE!									
	Open		rice Ci		High	Low		_	Open int.
Dec	92.38	92.3	7 -	0.01	92.30	92.36	85		87476
Mar Jun	92,96 93,21	B2.9		0.01	92.99	92.95 93.20	57- 24	42	40487 30877
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THREE M	DALLH ER	RO SW	nes PAJ	INC PUT	URES (JPFF) SPrin	n points	of 100	196
	Open	Sett p	rice Ci	ange	High	Low	Est,	vol	Open Int.
200	98.43	98,4		0.04	98,43	98.38	38		40994
Mer Jun	98.42	98.3		0.03 0.03	98,42 98,31	98.36 99.27	16 91		2170 3 11251
Sep	98.08	98.0	7 -	0.04	98,10	98.04	71	13	2921
THREE		_	-						
	Open	_	rice Ci		High	Low	Est.		Open int.
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Aun	99,19	99.1	_	0.03	99,19	99,18	25		n/a
THREE	HONTH				FE) Ecu	1m points	of 100	×	
	Open		rice Cl	_	High	Low			Open Int.
Dec Mar	95.88 95.90	96,8 95.9		0.01	95.89 95.90	95,87 95,88	51		8813 4250
Jun	95.88	95.8	9 -	0.01	95.90	95,88	2:	53	2587
		DE 7	n .	0.01	95.81	95,79	10	00	2045
Sep LIFFE future	95.80	95.7		W-01				•	20-0

WORLD INTEREST RATES

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COMMODITIES AND AGRICULTURE

London Metals Week: Kenneth Gooding, Mining Correspondent, reports on the analysts' two-year forecasts

Copper an exception as most prices set to rise

on the London Metal the next two years, according to analysts at a Metals Week seminar in London, organised by the exchange yesterday.

The exception is copper. where a substantial supply surplus is expected to build in the next year or two. Nevertheless, Mr Malcolm

Southwood, analyst at broker J B Were, suggested that broadly consistent with our

copper had fallan eo far already in the wake of tha Sumitomo scandal that its price next year would not be much different from the present level and average about \$1,896 a tonne.

Mr Southwood said the copper supply surplus was likely to be 300,000 tonnes in 1997 but "in effect, the forecast mova into surplus is already priced into the market. The current price is

market balance" Aluminium prices, which yesterday dropped to their loweet level for 21/4 years. were also out of line with the fundamental market situation, according to Mr Kevin Crisp, analyst at J P Morgan, the financial aer-

vices group. "Prices will rise

- and more so in 1998." He

suggested the market would

show a alight eupply surplus this year, of 182,000 tonnes

a tonne this year (down from \$1,805 last year), rise to \$1,680 in 1997 "and this rising trend is sustainable at least to early 1999". According to Mr Rohin

Bhar, analyst et Brandels ted to rise strongly next Brokers, a Pechiney subsidfary, the nickel market was ply deficit, said Mr William likely to remain in balance Adams, analyst at Rudolf

expectations for next year's compared with e deficit of for the next two years so 671,000 tonnes in 1995. He stocks would stay at relaforecast a 32,000 tonnes defi- tively high levels. He forecit for 1997. Aluminium cast that average LME prices should average \$1,524 nickel prices would be \$7,826 a tonne this year, \$8,598 next year and \$9,370 in 1998. In spite of the balanced market, nickel prices would remain

volatile, he warned. Tin prices could be expecyear, driven by a bigger sup-

Wolff, a Noranda subsidiary. In 1997 tin prices would range between \$6,000 and \$7,300 a tonne and average about \$6,800.

Ms Claire Hassall, analyst at the Brook Hunt & Associates consultancy organisa-tion, suggested the lead market was moving closer to balance and a supply deficit of 90,000 tonnes would shrink to about 17,000 tonnes next year. The main uncertainty was the level of

be about 200,000 tonnes this year. Ms Hassall forecast tin's price would rise from an average of \$793 a tonne this year to \$793 in 1997.

Zinc prices were forecast to reach \$1,320 a tonne by the end of next year. According to Mr Tariq Salaria of Metal Bulletin Research, this would be triggered by zinc stocks falling to critical levels - equivalent to about six weeks of consumption.

Vietnam hopes to **ship 40%** more rice

By Jeremy Grant in Her

Vietnam, the world's fourti largest rice exporter, hope to export 3m tonnes of ric this year, a 40 per cen increase from last year 2.15m tonnes, the Ministry c Agriculture said yesterday. Bumper harvests in the northern Red River delta and in the main rice producing belt in the Mekong basin are one reason behind the rise.

Commodity analysts said improved rice quality wa. also a factor. The climate in the Mekong delta, which pro duces about 50 per cent o the country's rice, allow three harvests a year - bu there is growing acceptance among farmers of new vari eties designed to boost yield

"They have been introduc ing new varieties all the time. I think they'll continue to improve [ontput]," said Mr Don Puckridge, Vietnan liaison ecientist at the Inter national Rice Research Insti tute's Bangkok office.

Vietnam aimed to harves about 25.8m tonnes of padd or nnprocessed - rice thi: year, up from 24.8m tonne last year, the ministry said Most of Vietnam's export: are destined for the Middle East, Latin America and Africa. The communist-rule country was a net importe of rice until 1989 when i implemented far-reaching reforms de-collectivisation. Agricul ture is the backbone of Viet nam'e economy and employ: 70 per cent of the labou:

market. However, the rice marke bas yet to be fully liberal ised. Maintaining self sufficiency in food is a mair priority for Hanoi which con trois exports to prevent too much being sold abroad in case domestic prices rise and cause hardship.

L REPORTS :

fall to \$7,600 next year and to

Sumitomo's rogue trader, Yasuo Hamanaka, whose fall

Turmoil far from finished, says Black

By Kenneth Gooding

Mr Herbie Black, whose buge copper ealee earlier this year helped topple Sumitomo'e rogue trader, Mr Yasuo Hamanaka, yesterday drew a full house to a presentation entitled: "Copper: Whet I knew and how I knew it."

He eaid at the meeting organised by the American Metal Market publication tbat copper market turmoil was far from finished because he estimated Sumitomo still had at least 500,000 tonnes of copper, either physical metal or futures

positions, to dispose of. Sumitomo and/or its agents were atill active in the market which was being squeezed and was far from normal. Recent moves by the Chinese to take copper out of London Metal Exchange stocks and place it in dutyfree warehouses had all the signs of a "support opera-

He predicted thet, when retire on," he said. the dust settled Sumitomo's

"true and legitimate" losses would be seen to be "closer to \$4bn" than the \$2.6bn Sumitomo had admitted. Mr Black, chairman of the

Montreal based Amarican Iron & Metal group, confessed to making \$30m in one day during the hectic trading and hig price elump that followed Mr Hamanaka'e fall from grace. However, he refused to reveal just how much his total "winnings" might be. "I made enough to He suggested the "big win-

ners" in the copper market were the US producers who had taken advantage of pricee inflated by Sumitomo'a actions. They had hedged large chunks parts of their output and this hedging had proved very profit-

Mr Black said he was still e "short" of copper - betting market for some time. "They that the price had further to look for quicker, faster fall - hut his positions were now relatively modest. The copper price might spike in the short term to \$2,000 or

\$1,400 in 1998, he predicted. He said that, because there was relatively little room for further falls, the investment funds who had played a vital part in defeating Mr Hamanaka'a attempts to keep np tha copper price, were unlikely to return to tha

Asked if "another Hamanake out there", be replied: "Yes, but \$2.100 a tonne but it would he is only five years old."

returns."

as well as local aboriginal groups.
"We're hopeful that we'll get cabi-

net approval in early October," BHP

said yesterday. "We're disappointed



preceded hig gains by US producers

De Beers warns of delay in diamond deal with Russia

By Kenneth Gooding

De Beers of South Africa might not be able to agree the terms of a new diamond marketing deal with Russia for several weeks, or even months, delegates at the first Financial Times diamond conference were warned ves-

A memorandum of understanding was signed between Russia and De Beers' Central Selling Organisation, which controls about 60 per cent of world trade in rough or uncut diamonds, in February but the government has since rejected preliminary

COMMODITIES PRICES

Frustrated BHP steps up pressure on Ottowa for decision on new mine

BHP, the Australian mining group, has become increasingly impatient with delays in securing government approval for a C\$750m (£350m) diamond mine in Canada's Northwest

versions of the detailed con-

tract, said Mr John Helmer,

Moscow correspondent of

Diamond International and

the Journal of Commerce.

Toronto writes. Senior BHP officials with various levels of government flew to Ottawa last week to press the government for a quick decision so that construction can begin this winter. They have expressed frus-Territories, Bernard Simon in tration at protracted negotiations that we have to jump through these into production in late 1998.

terms, he euggested. Thie for De Beers' Russian partwould involve an indefinite ner Almazy Rossii-Sakha. It ting annual output at about

This is not bad news for The government could the international diamond well take several weeks or markets. But if the predic-

between the partners.

extension of the previous may not be able to survive marketing agreement such a time in limbo intact," said Mr Helmer.

He said there were indications that Russian diamonds able to accelerate deliveries stocks were low and that to the CSO in the final quareven months to "review" the tion is correct, it is had news ARS'e production was fall- ter of this year, it is now

13.5m carats worth between \$1.2bn and \$1.3bn and annual growth of about 5 per cent, But "unless ARS is

Det Dec Feb Apr

drop below last year'e level". Mr Helmer added: "Russian diamond politics remain as complicated and as unpre-

extra hoops." The mine site is

located in the remote Lac de Gras

area, about 190 miles north-east of

the Yellowknife, BHP, with a 51 per

cent stake, aims to bring the mine

dictable as ever. What is new is that stocks are lower and the domestic supply problems

spondingly greater. Because the proposed trade contract confers monopoly power on ARS - and indirectly President Nilolaev of Sakha resistance to them perforce turns into opposition to the contract, and to the principles of the memorandum of understanding." Mr Peter Miller, president

of St Genevieve & KWG Resources, pointed out that ARS needed a huge injection of western capital, for refur-hishment and to develop new diamond deposits, if it was not to fall into terminal

JOTTER PAD

BASE METALS LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

III ALUMINIUM, 98.7 PURITY (5 per torne)

1325-26 1357,5-58 1931,5-2.5 AM Official Kerb close Open int. ALUMINIUM ALLOY (S per torine 1180-90 Open int. ■ LEAD (\$ per tonne) 770-1 Kerb close 38.823 4,409 ■ NICKEL (\$ per tonne) Close Previous 7045-55 7150-60

Kerb close III TIN (\$ per torine M ZINC, special high grade (\$ per tonne) 1001/1000.5 1029/1023 High/low AM Official

M COPPER, grade A (\$ per tonne) 1915-7 High/low AM Official 1932 1931.5-2.5 1922-3 1905-6 LME Closing 2/\$ rate: 1,5843

PRECIOUS METALS III LONDON BULLION MARKET as supplied by N M Rothachild 3ald(Troy oz) \$ price \$ equiv \$Fr equiv 380.10-380.50

Loca Lda Meen Gold Lending Rates (Vs USS) 327,56 £ equiv. 247-249 385.10-387.55

Precious Metals continued M GOLD COMEX (100 Troy oz.; \$/troy oz.)

- 379.7 379.7 18 33 - 383.8 381.8 16,100 1,1094 - 385.8 384.3 1,383 15,546 - 388.0 387.0 456 10,764 105 4,111 19,428 194,088 PLATINUM NYMEX (50 Troy 02; \$/troy 02) 365.8 +0.9 386.5 386.5 34 216 383.6 +0.6 388.0 387.5 1,308 19,852 391.3 +0.5 391.7 390.5 69 7,312 394.3 +0.5 393.2 383.2 421 918 M PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 119.75 --1.85 121.70 119.00 213 7,608 120.75 --1.85 -- 122.75 1 184 121.80 --1.85 -- - 115 SILVER COMEX (5,000 Troy oz.; Cente/troy oz.) 484.0 +1.4 486.0 482.0 28 16 488.8 +1.3 491.0 486.0 12,567 68,957 481.0 +1.3 - 2 26 486.9 +1.3 498.0 495.0 1,471 11,070 Oct Dec

ENERGY 23 23 +0.23 23.34 23.09 4.622 28.468 22.56 +0.18 22.72 22.54 3,429 17.328 22.18 +0.15 22.28 22.10 1,376 15,183 76,869 412,691

21.52 +0.37 21.61 21.30 1.476 16.532 HEATING OIL HYNEX (42,000 US galle; c/US galle) - POTATOES LIFFE (E/Lonne) 35,572 145,929

prior change High Law vm ext 247.25 +1.75 250.00 24.09 9.472 15,560 240.75 +5.25 243.00 236.50 11.493 22.25 231.00 +4.25 232.75 227.00 3.263 21.079 220.75 +3.00 223.00 218.25 799 3.484 211.00 +2.00 203.00 199.25 560 445 3.541 201.00 +2.00 203.00 199.25 560 4450 M NATURAL GAS MYLEX (10,000 magets; Simmetal) price Change High Low Wat net 2.340 -0.056 2.420 2.315 21,717 30,183 2.535 -0.021 2.575 2.500 10,850 22,085 2.500 -0.005 2.575 2.510 4,799 18,377 2.405 -0.015 2.445 2.400 2.380 11,043 2.285 -0.025 2.320 2.290 976 7.420 2.135 -0.035 2.150 2.130 405 5,324 45,152 157,879

NYMEX (42,000 US pails.; cAUS pails.) 88.80 +1.30 64.10 62.85 1,984

GRAINS AND OIL SEEDS WHEAT LIFFE (E per torme) Sett Day's price change trigh Low Yel 102.20 - 102.20 101.50 165 1,595

104.10 - 104.10 103.30 105.45 -0.05 105.50 104.75 273 1,967 238 1,467 61 1,101 - 107.20 106.50 - 109.00 108.20 107.20 - 100.00 98.75 100.00 WHEAT CBT (5,000bu min; cente/600 busine) 422.50 +1.5 423.50 418.50 11,684 43,438 423.0 +1.5 423.0 483.0 11,884 43,88 409.00 +0.5 410.00 405.50 4,996 15,823 387.00 -1.25 390.00 385.50 407 1,556 367.75 -2.5 377.50 385.50 1,191 7,294 370.00 -3 371.50 383.75 61 145 MASZE CBT (5,000 bu mirt; cents/56th bushel) 292.75 +3.25 293.25 2890.00 39,429171,257 300.00 +3.5 300.50 2980.00 14,008 70,912 303.75 +3.25 306.00 302.75 6,704 32,302 308.75 +2.75 309.00 305.00 5,249 28,225 290.75 +0.75 291.50 289.00 548 2,871 267.50 +0.75 287.75 288.00 3,477 17,415 68,452 321,334 M BARLEY LIFFE (C per tonne) 100.85 +0.35 100.75 100.25 38 862 102.50 -0.50 101.90 101.90 - 706 104.00 +0.65 103.85 103.85 - 175 105.50 +0.50 104.50 104.50 - 70 SOYABEANS CET (5,000bu stie; capty/500 bushe) 734.25 +7 735.50 725.90 66.588 85.537
742.25 +8.5 744.00 734.00 14.132 31,573
749.25 +5.75 751.00 744.00 9,297 20,886
750.75 +5.5 752.00 745.00 4,902 14,295
751.75 +6.75 783.50 745.00 4,117 10,571
744.50 +3 747.00 743.50 14 307 190,256 179,824

M SOYABEAN OIL CST (50,000fbs: cents/lb) 23.56 +0.24 23.62 23.30 1,017 1.055 23.86 +0.23 23.96 23.57 15,435 52,117 24.14 +0.24 24.20 23.85 3.498 13,330 24.46 +0.2 24.55 24.32 2,064 14.023 24.75 +0.2 24.53 24.63 1,457 8,164 25.90 +6.17 25.10 24.85 382 2,183 24,202 87,297 SOYABEAN MEAL CET (100 tons; \$/ton) 245.2 +2.1 246.6 244.1 3.027 7.526 243.1 +1.7 243.7 240.1 19,702 44.328 241.9 +1.8 242.5 239.9 3,501 10,069 239.3 +1.3 239.7 238.2 4,155 13,756 236.2 +1.3 236.9 235.0 2,130 7,840 235.5 +1.5 235.8 234.0 450 3,386 33.86 32.5 -2.5 35.0 35.0 73.2 +0.2 - -72.7 -0.2 74.0 72.5 83.4 +0.2 - -91.9 +0.2 - -56 1,394 - 17 - - -

FREIGHT (BIFFEX) LIFFE (\$10/index point) -9 1140 1135 -13 1210 1202 -16 1236 1222 -14 1250 1250 -7 1135 1202 1222 1244 1098 1235

SOFTS ■ COCOA LIFFE (C/tonne

958 1,250 32,035 965 1,853 40,146 967 224 19,981 +13 1031 1012 113 11,454 1055 +12 1050 1060 ■ COCOA CSCE (10 torries; \$/torries) +16 1373 1345 2,000 29,641 +15 1398 1375 1,066 18,414 +14 1412 1405 126 8,231 MI COCOA (ICCO) (SDR'a/tornel) 1010.04

+13 1530 1512 1,053 13,383 +16 1461 1441 845 9,812 +20 1423 1399 867 5,054 III COFFEE 'C' CSCE (37,500/bs; cents/ibs) 112.70 +2.90 113 96 110.25 6.455 14,582 105.25 +2.10 105.40 104.80 1,886 8,033 105.75 +2.00 105.75 104.80 512 2,427 105.50 +1.90 105.50 104.80 57 241 105.50 +1.90 105.50 104.80 1 241 106.15 +1.90 105.50 104.75 45 311

Mary Jai Sop Total

3,810 24,436 E COFFEE (ICO) (US conts/pound) Oct 4 WHITE SUGAR LIFFE (S/tonne)

325.5 +0.4 326.2 325.4 415 10,626 321.7 -0.1 322.0 320.5 402 9,789 321.1 +0.3 322.0 320.5 402 9,789 322.8 +0.2 324.0 322.1 130 1,623 314.9 -0.1 315.9 314.4 74 384 317.1 -0.1 316.5 316.5 9 265 SUGAR '11' CSCE (112,000ths; cents/fbs) 10.88 -0.05 10.94 10.83 6.087 84.802 10.80 -0.04 10.84 10.77 982 24.534 10.87 -0.02 10.88 10.83 859 16.779 10.82 -0.01 10.82 10.85 824 10.845 10.54 -0.02 10.56 10.50 392 3,341 10.48 -0.03 10.57 10.47 84 502 77.65 +1.60 77.45 78.50 168 516 77.65 +0.82 77.74 78.80 4,711 31,485 78.72 +0.83 78.75 78.00 594 10.887 79.40 +0.80 79.40 78.75 133 8.447 79.70 +0.80 79.70 79.30 50 4,805 78.15 +0.55 78.50 78.50 31 1,018

EF OFFANGE JUICE NYCE (15,000/bs; cents/bs) 114.50 +1.40 114.90 112.50 701 6.912 107.20 -0.20 106.00 106.65 339 6,148 109.20 -0.20 109.75 108.25 131 2.839 111.20 -0.05 110.50 110.50 64 874 113.20 -0.05 - 20 343 114.20 -0.05 - 234

INDICES

■ REUTERS (Base: 18/9/31=100) топіл адо уват адо 1944.9 2081.65 CRB Futures (Base: 1967-100) Oct 4 Oct 3 month ag 245.97 245.84 GSCI Spot (Base: 1970=100)

MEAT AND LIVESTOCK ■ LIVE CATTLE CME (40,000lbs; cents/lbs

72.200 +0.275 72.275 71.500 5,736 17,278 72.201 +0.42 68.750 68.775 12,105 38.950 68.405 +0.425 64.525 63.775 2,355 17.883 66.225 +0.45 66.300 66.550 786 8.721 66.225 +0.45 66.300 65.560 786 8.721 63 825 +0.475 63.950 63.275 222 4.067 63.700 +0.425 63.750 83.250 133 4,302 ■ LIVE HOGS CME (40,000Hbs: cents/fbs) 59.025 -0.2 59.175 58.700 2,414 5,364 57.475 -0.325 57.700 57.200 3,172 19.058 78.075 -0.125 78.200 77.500 1,133 6,936 73.350 -0.05 73.400 73.100 754 2,814 77.075 -0.225 77.075 76.950 233 2,930 74.400 - 74.400 74.150 84 660 IN PORK BELLIES CME (40,000 tos; cents/fbs) 75.150 -0.9 7E.900 76.100 1,398 5,490 76.275 -0.925 76.900 76.250 113 78.000 -0.85 78.150 77.550 27 78.500 -0.9 78.350 77.600 10 77.500 - 77.600 77.600 2

LONDON TRADED OPTIONS Strike price S tonne - Cells - - Puts

1400 . LONDON SPOT MARKETS

\$248-250 \$117-116 \$222-224 MATURAL GAS PE

■ OTHER Gold (per troy oz) \$
Silver (per troy oz) \$
Platinum (per troy oz.)
Patadium (per troy oz.) Copper Lead (US prod.) Tin (New York) 89,0; 45,00c 14,86r 282,50

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E per tonne unless otherwise
r ringgil/lig. //ii Maleysion ou

CROSSWORD



1 A second helping, say? No. once, with cheese (6) 4 Redging for stopping vehicle? (8) 9 Push on after cooking a big

Put round in statement (8) 12 Pope not disturbed about new rival (8) 18 Part of theatre set for the 18 Part of theatre set for the Ring (6)
15 Small island has working one in Inner Hebrides (4)
16 The French train provides space where members move comfortably (7) 20 Elegant and slim in scarlet

21 Some pity people of this 14 sort (4) 50rt (4)
25 Put something on paper for auditor and fed in turn (6)
26 Boring people in Derby?

26 Boring people (4,4)
28 Desert transporter to be sick round the shrub (8)
29 Girl mostly appears in firm sort of fabric (6) 30 All and study but always an unknown number (8) 31 Catch men she disturbed

1 Chap gathering nothing up 2 Grew carnation in shade 3 Old boys collapsed in maul 5 Ticket seller'e time not worth considering (4) Sweet sound of money cov-

ering crack (8)
7 Untouched during diplomacy (6)
8 Bird found in Newfoundland and in northern part of Germany (6)
11 First class average is going up after a bloody problem (7) Well-behaved attendant in

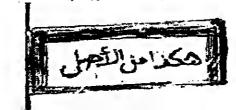
hospital (7) People keep score in their heads (8) Someone eating could produce sound like explosive (8) 19 Is male insect a beastly giant? (8)

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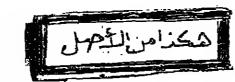
giant? (8)
22 Indians eurrounding church nursery (6)
23 Prevent my ties getting muddled up (6)
24 Labour go all out for family tax (8)

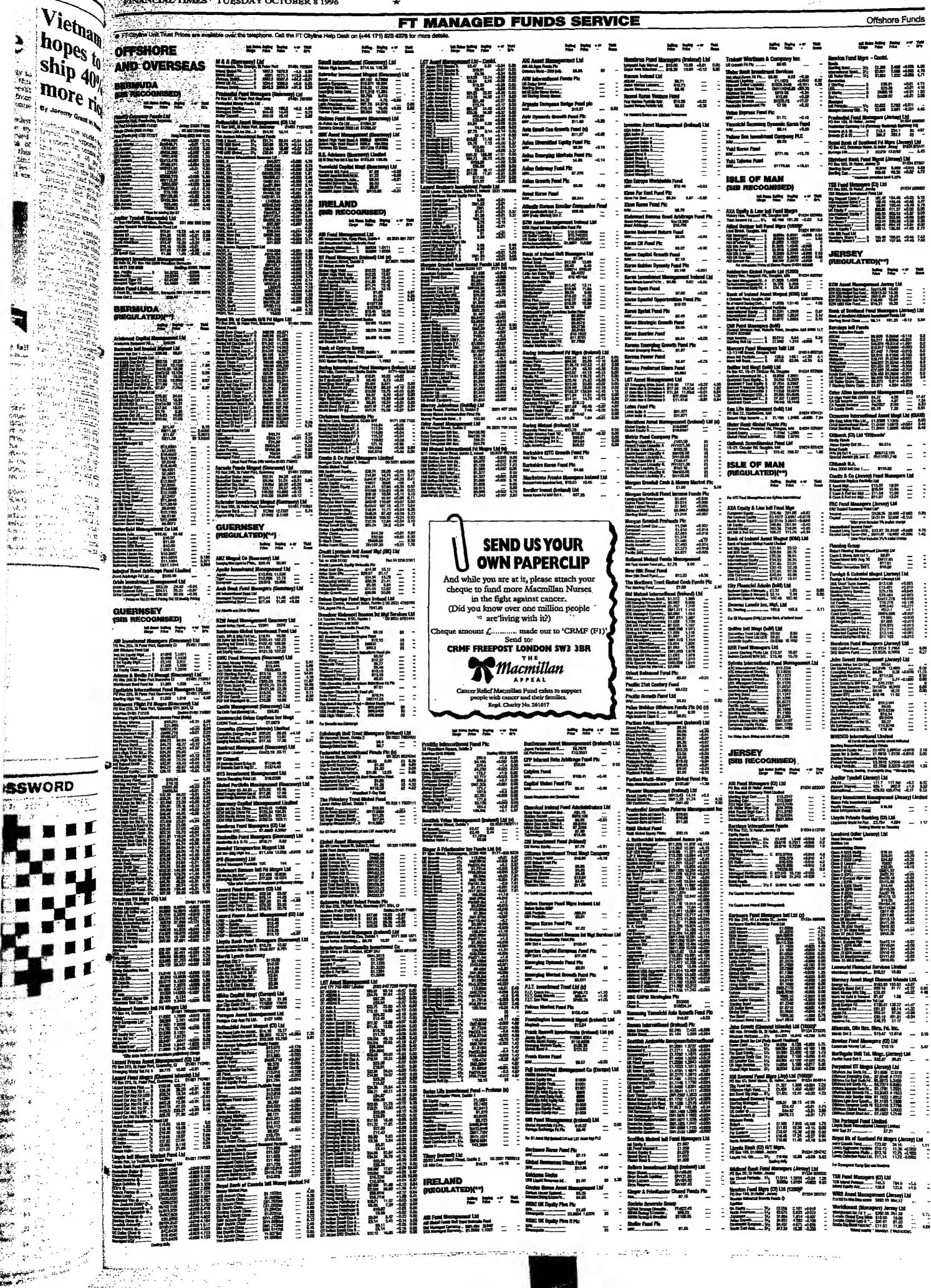
Solution to Saturday's prize puzzle on Saturday October 19. Solution to yesterday's prize puzzle on Monday October 21.



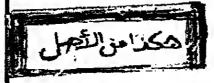
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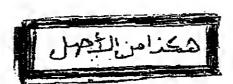




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CESDAY OCTOBERS FINANCIAL TIMES TUESDAY OCTOBER 8 1996 FT MANAGED FUNDS SERVICE Offshore Insurances and Other Funds e FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Dask on (+44 171) 873 4978 for more details. 4444 PRS Ambarmelifonel PRS Capital National PRS Capital National PRS Capital National PRS School National PRS School PRS Committee PRS School PRS Committee PRS Capital National PRS Pand Ryan National PRS Pakistra Fund Crystal Fand Managers Ltd Domining increasing Transic Co Ltd. Domining increasing the Transic Co Ltd. Second Years 1999 (See 25. 925.44 Second Years 1999 (See 1 - 927.26) Domining Increasing Cort 1 - 92.02 Domining Anni Her Cort 1 - 92.02 Domining Second Education 1 - 92.03 Domining Second Education 1 - 92.03 Domining Second Education 1 - 92.03 Domining Second Increasing Second 1 - 92.03 Domining Second Increasing Second 1 - 92.03 die Life Assurance Ltd (2) Asset Learning Committee C BZW WOLLOW BS IT Julius Boor Bank & Treet Co Ltd. Every day, we help thousands of Bank of America World Banks (Sands people like ### Depart Health | ### De Zoe fight CONCINGUAL AND ADDRESS OF THE PARTY OF THE P Peringen Ferrope (36) Errop Him Set. Errop Into Set. High her (1984) (2) International Fund Give people with cancer a fighting chance | The FTES | The | Affairs Capital Management Ltd Coast Annal Management Corporation Annal man and Dat Trees Coast Annal Management Corporation STRUT SE STRUT SE TO STRUTT SE TO ST

| Section | Sect AND THE WASHINGTON TO SELECT THE SELECT OF THE SELECT T INSURANCE Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance.

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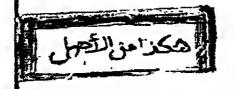
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FINANCIAL TIMES TUESDAY OCTOBER 8 1996 TELECOMMUNICATIONS - Cont. Gra PE

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16 12 18 FT Cityline service. See 12 12 Monday's share price pages for details.
18 AT Call 0171 873 4378 for more information on FT 21 185 Cityline.

LONDON STOCK EXCHANGE

FTSE 100 closes below new intraday high

MARKET REPORT By Steve Thompson, UK Stock Market Editor

Leading UK shares hit further highs yesterday. But there were distinct signs that the market could be running out of steam after its receot breathtaking run. There was a big gap between the opinions of various market-

makers with some taking the view that London was displaying signs of fatigue and others unperturbed at the market's rather slow performance yesterday, putting it down to the usual market lethargy at the start of the week. The FTSE 100 ended a net 6.7

up at a peak closing level of Dow, following the surprising fall 4.031.5 - Its third record in four in September's non-farm payroll. trading sessions - but well below its intraday best of 4,046.8 ebortly after the start of trading.

Other FTSE indices also struggled to make real progress, with the FTSE 250 managing a meagre 3.1 gain at 4.441.0 and the FTSE SmallCap finishing 1.6 up at

An uncertain opening by Wall Street - it gyrated within 10 points either side of the 6,000 level on the Dow Jones industrial Average shortly after the opening - did nothing to boost confidence in London.

But the influence of last Friday's 60-point upsurge in the

had been much in evidence at the

Although nowhere near as strong as some market optimists had expected, the FTSE 100 kicked off the session over 18 points higher and hit Its all-time intraday high within 30 minutes of the opening.

But with gilts slipping away and never looking like making any progress, support for equities began to wane. Share prices consequently came well off their best levels and finished the day struggling to stay in positive territory. Dealers said London's problems were political rather than ecoSeptember, released yesterday orning, came in much lower than forecast, and were interpreted as lessening the pressures for a UK interest rate rise.

The shadow of the "cash-for-questions" affair, the defection of Lord McAlpine, former Conservetive party chairman, and reports of a simmering dispute among leading members of the cabinet over the single European currency, were all said to have unsettled the market.

The oil majors came to the market's rescue, with Shell and BP both hitting new all-time highs, helped by keen interest day was valued at £1.94bn.

csutical companies" ahout

potential alliances for devel-

took the knife to their profit

forecasts. Williams de Broe

reduced its current year esti-

Blick, the electronics group, tumbled 103 to 425p

after warning of a slowdown

mate by £4m to £40m.

in current year growth.

stands at £132m.

general election.

111/2 higher at 407/4p.

shares the heaviest in the

Calor Group improved 61/2

to 297p after SHV, which

already owns 51.9 per cent,

announced its offer to hid for

the rest of the equity, offer-

ing a cash and dividend deal

worth 310p a share to gross

Some analysts felt the

Dutch company could go

higher. "If SHV wants to

speed up the pace of Calor's

international expansion it

ought to pay a proper pre-mium for control," said ABN

Chemicals group Court-

aulds dipped 71/4 to 463p after

Merrill Lynch lowered its

rating on the stock to

"reduce" from "neutral" fol-

lowing recent outperform-

ance. The Merrill move fol-

lows recent downgrades by

Kleinwort Benson and SBC

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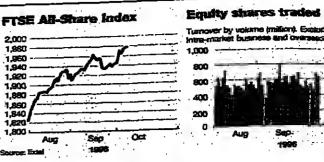
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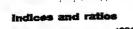
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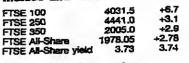
funds.

nomic. Industrial prodoction and from the US. Shell's confirmation manufacturing output data for of a potential merger of its refining and marketing operations in the US with those of other oil groups put the seal on another scintillating performance by the shares which closed comfortably above £10. BP also hit a new record.

Turnover in equities was only 583.6m shares at the 6pm count, with the big UK institutions once again refusing to get involved too heavily in the market at the start of the week. "It's typical, the fund managers want to see which way Wall Street goes before they commit themselves," said one trader. Customer husiness on Fri-







2848.4 18.25 FT 30 FTSE Non-Fins p/6 FTSE 100 Fut Dec 4069.0 10 yr Gilt yleid

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Best performing sectors .+0.9 Renks: Merchant

FUTURES AND OPTIONS

FISE 100 INDEX PUTURES (LIFFE) \$25 per full index point

Worst performing sectors
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Major Stocks Yester

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Oils surge on merger talks

By Peter John and Lisa Wood

Leading oil stocks led the market as expectation of a big alliance encouraged a rush of buying and pushed the majors to new highs.

Sbell Transport hit a record close with a gain of 17 to 1016p on the back of a US news report, later confirmed by the companies, that Shell Oil and Texaco were in talks on merging their US refining and marketing businesses. The deal is expected to cut operating costs hy pooling more than \$10bn of assets.

Potential cost savings were difficult to estimate. A BP-Mobil alliance earlier this year represented assets of \$5bn and a saving of \$500m. While Shell and Texaco are not expected to reduce costs by as much in percentage terms, the final figure could be similar in real terms.

One analyst said the move also "lent weight to the expectation that Shell would do something significant in Europe".

The potential for savings was only icing on a cake provided by rising underlying oil prices. Oil futures quoted in Singapore were pricing Brent crude at more than \$24 barrel. Consequently. Shell's gains were almost matched in percentage terms by BP which has seen strong while United News and

US buying over the past two trading days and lifted 12 to 699p, also a new closing

Stagecoach, the rapidly expanding bus and rail group, was one of the market's strong performers. climbing 211/2 to 555p on the back of details of a UBS "buv" note.

UBS forecast that earnings should grow at more than 50 per cent per annum over the next two years as Stagecoach brought to maturity underperformers which it has acquired over the last

It said: "Given the prospect of improving operating margins, along with a growing contribution from South West Trains and Porterbrook, we believe that a discount to the market of 15 per

cent looks too low." UBS, taking into account the recent acquisitions. upgraded its forecast for 1997 by 106 per cent and that for 1998 by 72 per cent.

Blenbeim was the best performer on the FTSE 250, advancing 22 to 435%p on continuing hid hopes with Reed Elsevier the name being mentioned across the market. United News & Media is believed to he another contender.

Reports have suggested that Reed may be offering about 480p per sbare. In August, Blenheim ended talks with both Reed and United because nelther were prepared to meet the asking price - believed to be over 500p a share. Reed International, the UK arm of Reed Elsevier, fell 414 to 1183p

Media fell 5% to 659%n United is also understood to be flirting with ATV

Group, but the lack of any news on a hid was responsible for HTV falling 10 to 374 4p.

Burmah Castrol slipped as SGST moved the stock from "undervalued" to "hold" and Kleinwort Benson downgraded to "hold" from "buy". Ms Irene Himona of SGST pointed out that while the fundamentals were strong the shares had risen 20 per cent since July. The shares, slipped to 1141%p xd.

British Gas was the higgest faller in the Footsie. The shares hit a near threemonth low as a report of possible imports of Norwegian natural gas added to the downward pressure on the stock following last week's row with Ofgas, the regulator. The stock dropped 61/2 to 181p on turnover of 13m

FT 30 INDEX Oct 7 Oct 4 Oct 3 Oct 2 Oct 1 Yr ago "High "Low 2848.4 2857.8 2853.8 2865.8 2861.7 2598.2 2888.2 2668.8 3.97 3.96 3.97 3.95 3.97 4.13 4.22 3.76 17.39 17.42 17.38 17.48 17.37 15.61 17.46 15.80 17.23 17.26 17.22 17.30 17.21 15.43 17.30 15.71

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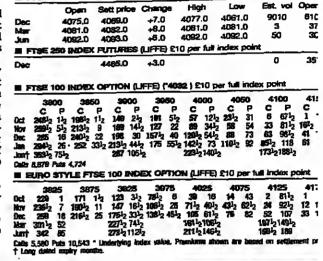
52 Week highs and lows LIFFE Equity option

651%p on reports that it specialist, fell in early trading after reporting wider might acquire Norweb's retail outlets. first-half losses. However, Big rises in international the shares perked np later after the group had talks with "many leading pharma-

equity markets gave a boost to the heavy institutional investors such as insurers and fund managers. Among them, Mercury

opment of its novel drugs for cancer, asthma and arthritis. Asset Management stood out The shares ended the day after heing pushed even higher by a squeeze in the shares. Some dealers said a Cobham, the aeronautical reiterated buy recommenda-tion from SBC Warburg last components supplier, fell 38½ to 629p. A 47 per cent jump in profits masked a flat week had left them short of performance at Its Westwind stock. The shares rose 34 to Air Bearings arm. Analysts

Elsewhere, Schroders gained 1175 to 1,455p, Commercial Union 10 to 617p, General Accident 13 to 715p and Legal & General 15 to

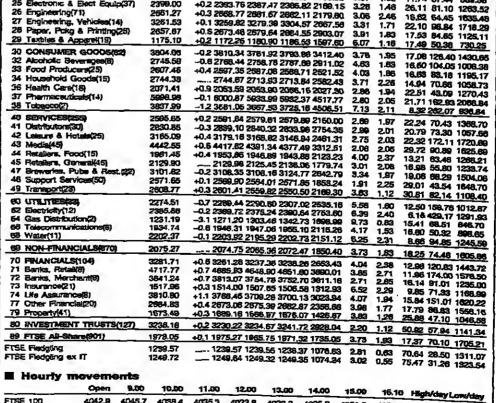


TRADING VOLUM FKI, the diversified engi-LONDON RECENT ISSUES: EQUITIES neer, edged higher to 2111/2p as analysts returned from a Net Div. Gra P/E div. cov. yld net four-day trip to the compa-ny'a US operations with suf-L7.5 3.3 2.B 13.6 enthusiasm to increase forecasts by around +1 WB.45 2.0 6.2 10.1 9 per cent. The consensus W2.75 28 2.0 15.9 forecast for the current year is now £112m and next year's Next was the best performer on the FTSE 100. houncing 13 to 570%p nn thin 21 -25 -05 9.1 23.8 Analysts rejected suggestions that Next's improvement was because of a report by Verdict, the research organisation, suggesting its high-street recovery would last for three years. One said

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Acest i atessic a. (64	2093.04	+0.1	2090.88	2362,30	265	20.48	2927.34	2005.75
North America (12)	1689,48	0.0	1689.57	1575.49	0.78	64.DB	2186.39	

this was too long, given so many variables, including a Moss Bros climbed 55 to 1350p after a rise of 53.8 per cent in Interim profits while Thorn added 111/2 to 3631/4p after weekend press reports that it had been oversold nd any possible downside from the US was now in the Kingfisher added 21/4 to

FTSE Actuaries Share Indices Oct 4 Oct 3 Oct 2 ago FTSE 250 FTSE 250 ex IT FTSE 250 FTSE 350 FTSE 350 Higher Yield Tribe Actuaries Industry Sectors Day's Oct 7 chge* Oct 4 Oct 3 Oct 2 sigo yield* cover 10 MINERAL EXTRACTION(24) 12 Extractive Industries(6) +1.2 3918 09 3976 29 3911.30 2920.14 3.51 1.63 21.63 128.01 1731.60 -0.1 4242.90 4241.66 4262.00 4151.50 3.83 2.69 12.26 161.60 1262.72 +1.6 4042 29 3994 53 4031.04 2902.27 8.64 1.45 23.71 135.16 1840.41 15 Oil, Integrated(3) 18 Oil Exploration & Prod(15) ___. 2982.84 2933.83 2937.80 1911.69 1.76 1.67 20 GEN INDUSTRIALS(278) 21 Building & Construction(S4) 22 Building Matts & Merchs(29) 23 Chemicals(25) 22 Burna 23 Chemicals(25) 24 Diversified Industrials(15) 25 Electronic & Elect Equip(37) 26 Electronic (71) 25 Electronic & Elect Equiplor 26 Engineering (71) 27 Engineering, Vehicles (14) 26 Paper, Pckg & Printing (28) 29 Taxhles & Apparel (19) +0.2 1172.25 1180.90 1185.53 1597.80 6.07 1.16 17.49 50.38 730.25 -0.2 3810.34 3761.92 3793.86 3412.40 3.76 1.95 17.08 126.40 1430.85 -0.6 2768.44 2758.76 2787.66 2911.02 4.63 1.83 16.60 104.05 1008.38 +0.4 2597.35 2587.08 2588.71 2521.52 4.03 1.86 16.68 83.18 1195.17 ... 2744.67 2713.93 2713.84 2582.49 3.71 2.26 14.94 70.86 1058.73 -0.1 6000.87 5633.99 5982.37 4517.77 2.80 2.86 1.82 251 43.09 1270.43 -0.1 6000.87 5633.99 5882.37 4517.77 2.80 2.05 21,71 162.83 2068.84 -1.2 3681.06 3667.53 3725.16 4506.51 7.13 2.11 8.32 262.07 836.84 30 CONSUMER GOODS/8 33 Food Production 33 Food Production 34 Household Goods(15) 36 Health Care(18) Characteristics(14) 37 Phermaceut 38 Tobecco(2) 42 Lessure & Hotale(25) 43 Media(45) 44 Retailers, Food(15) 45 Retailers, General(45) 47 Broweries, Pube & Re 48 Support Services(50) 49 Transport(23)



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NAME CHANGE: Rank Organisation (42) & (FTSE 100) now Rank.

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REPUBLIC OF POLAND THE MINISTER OF STATE TREASURY

INVITATION TO NEGOTIATIONS

The Minister of State Treasury, on behalf of the State Treasury of the Republic of Poland and under the provisions of Article 23 of the Law of July 13, 1990 on the privatisation of state-owned enterprises (Dziennik Ustaw - Journal of Laws - No. 51, item 298 as amended), invites to negotiations all parties interested in purchasing no less than 10% of shares in:

ZAKŁADY TŁUSZCZOWE "KRUSZWICA"

Społka Akcyjna seated in Kruszwica

("Kruszwica" Edible Oil Company a joint-stock company)

Under the provisions of Article 24 of the Law on the privatisation of state-owned enterprises, the Minister of State Treasury is obliged to offer up to 20% of the Company's shares on preferential terms to persons employed with the state-owned enterprise Kujawskie Zaklady Przemyslu Tłuszczowego w Kruszwicy as of the date of the transformation into a joint-stock company and up to 20% of the Company's shares to agricultural producers who are permanently bound with the enterprise through contracting or co-operation.

In accordance with Resolution No. 86 of the Chamber of Ministers of October 4, 1993 (MP No. 52, item 482 as amended) the State Treasury holds back 5% of the Company's shares as a reserve of State Treasury property for re-privatisation purposes.

The present invitation refers also to the Company's shares that fail to be purchased by employees or agricultural producers under Article 24 of the Law on privatisation and those failed to be utilised for other purposes. The Minister of State Treasury reserves the right to sell a part of the shares through a public offer.

All entities interested in purchasing the Company's shares and in obtaining an Information Memorandum should contact:

Business Analysts & Advisers Ltd. Sp. z o.o. 00-515 Worszawa, ul. Zurawia 22

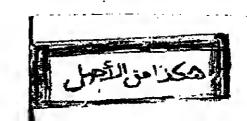
tel. +48 (0) 22 621 4167, 625 4526; fax. +48 (0) 22 628 5835, 625 4596

contact person: Ms Grazyna Majcher-Magdziak

In order to obtain the Company's Information Memorandum all parties interested shall be required to sign a letter of confidentiality.

Preliminary offers for the purchase of the Company's shares should be delivered to Business Analysts & Advisers Ltd Sp. z o.o. no later than on October 31, 1996 (address quoted above).

The Minister of State Treasury reserves the right to extend the period for the submission of preliminary offers, to cancel the invitation and to refrain from undertaking negotiations without stating a reason for the above.



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US shares retreat from 6,000 level

The Dow Jones Industrial Average twice pushed momentarily through the 6,000 level at midmorning vesterday, but it was unable to hold those levels as profittaking and worries abont earnings hurt cyclical shares. writes Lisa Bransten in New York.

Just hefore and just after 10 am, the Dow moved above 6,000 for a few minutes each time, reaching an intraday high of 6,002.17. By 1 pm. however, the Dow had retreated into negative territory with a loss of 6.71 at 5,986.15, primarily because of its heavy weighting toward

The Standard & Poor's 500 rose 1.14 at 702.60 and the American Stock Exchange composite added 2.11 at 582.00. NYSE volume came to 216m shares

Meanwhile the technologyrich Nasdaq rose 1.61 to 1,249.17, putting it on course to close just over the record high of 1,249.15 it set in early June. The Pacific Stock Exchange technology index was nearly flat as investors awaited an earnings report from Motorola, due out after

the market closed. Early last month Motorola unsettled the technology sector when it warned that Its third quarter earnings would he helow the unexpectedly weak profits it reported in the second quarter.

investors yesterday were

Analysts attributed the fall in the Dow to a pause after the strong run last week, when it gained nearly 120 points or 2 per cent. About half of that gain came on Friday after the Lahor department issued a weak report on September employment that suggested to many

interest rates at all this year. The Morgan Stanley index of cyclical shares lost 0.3 per cent compared with a 0.2 per cent rise in the counterpart index of consumer shares.

investors that the Federal

Reserve would not raise

A profits warning issued on Friday by Aluminum Company of America (Alcoa) continued to worry holders of some cyclical issues. Alcoa, which is a component of the Dow, lost \$1% at \$5814.

Shares in Texaco, which is also a component of the Dow, jumped \$1% at \$97% on news that it was discussing the possibility of merging its US refining and marketing husinesses with those of

Royal Dutch Shell. TORONTO tracked Wall Street throughout the morning. At noon, the 300 composite index was up 10.50 at 5,426.21 in moderate activity.

Golds featured, the sub-index gaining almost one per cent after the bullion price, which lost ground in London, showed signs of improving in New York.

TimherWest Forest jumped C\$3 to C\$20 on the news that the group, which optimistic. After falling is controlled by Fietcher nearly 30 per cent since Challenge of New Zealand. June, sbares in the company had been put up for sale.

Caracas extends rise

run to an eleventh consecutive session in response to electricity rate rises, approved over the weekend, leader, Electricidad de Caracas, higher.

The IBC index picked up another 23.07 to 6,414.08 as EDC rose 1.50 bolivars to reduce labour costs and 582.50 bolivars.

CARACAS extended its bull profit-taking after seven consecutive sessions advances which took the market 6.5 per cent higher. The Merval index eased 0.23 which took the market to 577.39 as the market awaited an expected presideotial decree deregulating union-run health care plans which was expected to make locally produced prod-BUENOS AIRES ran into ucts more competitive.

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Belglum	+1.07	+3.88	+21.22	+12.11	+3.98	+4.68
Denmark	+1.75	+4.10	+22.13	+19.10	+11,79	+12.54
Finland	+3.48	+7.68	-7.13	+24.00	+17.14	+17.92
France	+1.88	+6.02	+19.91	+17.17	+9.91	+10.65
Germany	+1.04	+6.29	+19.15	+16.89	+8.64	+9.38
reland	+1.95	+8.01	+25.14	+20.97	+19.84	+20.64
italy	+0.09	+7.94	+0.27	+3.68	+7.36	+8.07
Netherlands	+2.37	+5.96	+27.21	+20.23	+11.57	+12.32
Norway	+2.41	+4.23	+15.09	+15.58	+11.48	+12.23
Spain	+1.84	+7.67	+27.99	+17.51	+10.00	+10.74
Sweden	+2.20	+6.21	+17.55	+23.92	+23.21	+24.04
Switzerland	+2.74	+4.46	+24.95	+14.43	+4.15	+4.85
UK	+1.66	+2.92	+12.95	+9.11	+9.11	+9.85
EUROPE	+1.74	+4.84	+17.11	+13.67	+9.36	+10.10
Australia	+1.42	+3.99	+8.94	+3.68	+9.38	+10.12
Hong Kong	+1.16	+6.86	+16.85	+16.52	+15.74	+18.52
Japan	-1.81	+3.48	+9.18	+0.64	-7.56	-6.94
Malaysia	+2.34	+5.21	+17.82	+17.45	+18.49	+19,29
New Zealand	+1.03	+0.79	+5.29	+2.74	+9.19	+9.92
Singapore	-2.52	-0.07	+4.02	-3.89	-4.31	-3.87
Canada	+2.18	+5.63	+22.74	+16.87	+16.63	+17.41
USA	+2.17	+6.94	+20.04	+13.78	+13.02	+13.78
Mexico	+4.40	+0.79	+47.20	+21.64	+23.64	+24.47
South Africa	+1.33	+2.83	+23.77	+13.54	-9.42	-8.82
WORLD INDEX	+1.14	+5.42	+16.67	+10.60	+6.92	+7.64

FT/S&P ACTUARIES WORLD INDICES

Hard work attends another string of highs

Rourses registered another eight new all-time highs. most of them by the merest fraction. Switzerland joined Germany, the Netherlands and Sweden in the hlg league, with Denmark, Nor-

supporting roles.
AMSTERDAM owed much of its huoyancy to excitement in Royal Dutch, which helped mask a day of generally nervous trading.

way, Turkey and Hungary in

At the close, the AEX index stood at 587.46, up 2.53. and a Fl 5.90 surge to Fl 278.90 at Royal Dutch Shell accounted for more than half the upturn. Volume was dull.

The strong performance hy the oil leader was sparked off hy a US press report that the company was about to merge the refining husiness of Shell Oil, its US subsidjary, with that of Texaco. After an active morning for the shares, the two groups confirmed eventually that joint venture talks were taking place.

Elsewhere, the copier and printer maker, Océ van der Grinten, soared F18.30 to Fl 194.40 on indications that it might replace CSM, the food group, in the AEX

FRANKFURT took the Dax

THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourly changes FTSE Eurotrack100 1782.28 1782.55 1782.52 1782.61 1763.05 1764.26 1763.08 1763.68 FTSE Eurotrack200 1815.56 1815.35 1814.82 1814.22 1814.53 1815.22 1814.94 1816.22 Oct 2 Oct 4 Oct 3 1745.79 1803.57 1754.03 1808.10 1749.01 1863.74

This-indicated 2,705.21, turn- 1.14 at 2,151.55. over falling from DM9.6bn to DM8.5bn.

Chartists said that in an overbought market the key index could fall tn 2,600, before rallying tn reach 2.850 hy Christmas. Meanwhila Mr Gary Dugan and Ms Caroline Meroz, strategists at JP Morgan, raised their end-1997 Dax forecast from 2,900 to 3,100, keeping the bourse at "overweight" hecause nf encouraging growth prospects and, they said, because the restructuring theme is "set to run and run".

Among individual blue chips, Mannesmann and Veba climbed after a report said that the two companies were best placed to compete with Deutsche Telekom's fixed network after market liberalisation at the heginning of 1998: the shares rose DM10.05 to DM585.50, and 88 pfg to DM81 respectively.

Base sabili 1000 (25/1690); Highitier, 100 - 1764.44; 200 - 1917.28 Livettay 100 - 1761 75 200 - 1812.74. † Partial O FTSE International Limited 1998. All Auris reserved. index just 0.96 higher to an close with the CAC 40 down

> UAP ran into profit-taking and shares in the insurance group fell almost 4 per cent as nervousness built up about tomorrow's interim figures. They ended down FFr4.40 at FFr108.

Bouygues, the construction group, added FFr3.60 to FFr475.60 ahead of an analysts meeting tomorrow. Among second liners, Casino continued to rise

sharply on hid hopes, and

Ski Rossignol, which suffered a severe shakeout recently following a profits warning, found favour among index-tracking funds. Casino added FFr6.90 at FFr226.60 for a two-day advance of FFr18.60. Skis Rossignol, which has moved

Into the SBF-120 index, jumped FFr6.60 to FFr139. ZURICH found the lure of a march into record territory irresistible and the SMI

index pushed 11.7 ahead to

on July 11.

Nestlé jumped SFr1S to SFrI.409 in active trade on the view that the shares had been out of favour for too long.

Surveillance also sought to catch up with the market's recent advance, rising SFr55 to SFr2,880.

Adecco rose SFr14 to SFr360. James Capel, which recommended the stock, said that the share price had performed well since the merger between Adia and Ecco and long-term growth prospects were still firmly in place.

HELSINKI was pressured by a weak performance by Nokia ahead of third-quarter results due today from its US rival Motorola. Nokia lost FM4 to FM212, pulling the Hex index down hy 15.71 to

2,207.89. Rasio, the foodstuffs and chemicals group remained on a downward path, losing FM7 to FM262 after a day's low of FM257. The shares, which hegan the year at just FM61.77, peaked at FM339.90 on September 2 after a rally fuelled by publicity surrounding its cholesterol-reducing Benecol margarine.

STOCKHOLM, ultimately, was less worried about Motorola than Helsinki, and Ericsson Bs closed SKr1

Istanbul SE Composite (000)



higher at SKr170.50 after a

weak start to the day. The Affärsvärlden Geoeral index put on another 13.5 at 2,150.7. A strong performance in forestry and real estate stocks helped the bourse to its latest all-time

In forestries. SCA rose

SKr3 or 2.2 per cent to SKr142 on the sale of its German subsidiary; in real estate. Diligentia, which made its dehut last week, climbed SKr4 to SKr84.50; retailer. the and Hennes & Mauritz continued a spectacular upturn, with a rise of SKr24 to SKr865 in very high turnover, taking its gains to 29 per cent over the past 10 trading days.

sage through parllam The Comit index eased to 631.53 while the real-Mibtel index dropped 9

Eni, the energy giant one of the day's few wint up L45 to L7,347 after treasury said that the sec tranche of shares to floated would be weighty than the ma had expected.

Shares in the finan holding group. Gemina. tially rose in response to reorganisation piz announced after the ma closed on Friday. But by close, the shares were weaker at L730.2 on fur consideration of the sch to hive off its Indust interests into a new c pany

ISTANBUL hit its : all-time high in custon style, the composite in closing 1.784.85. or 2.3 cent higher at 78,479.71, 21.1 per cent since mid. tember. Turnover son from TL16.510hn TL25.790hn, including TL3.500hn block trade on wholesale market.

Written and edited by Wil Cochrane, Michael Morgan

Bangkok off 6% more on heavy selling of banks

ASIA PACIFIC

Heavy selling of hank shares pushed BANGKOK down hy 6 per cent to extend the decline on the SET index to 15 per cent over five consecutive sessinns. At the close, the index was

off 60.26 at 944.63, its lowest

since August, 1993. There was selling by foreign funds from the opening bell after short-term joan limits sparked worries about a squeeze on operating margins in the sector.

Although selling was across the hoard, hanking and finance shares were the most badly hruised. Bank of Asia and Siam City Bank both closed limit down. The former ended off Bt4.25 at Bt40.50 and Slam ended Bt3.50 lower at Bt31.50.

TOKYO saw volume to 1,590, and the capital-shrink to the lowest level weighted Nikkei 300 by 0.29 since October last year as at 297.74. Declines led Nikkei average to a marginilly higher finish, urites

The 225 index rose 12.98 to 21,161.01, after trading 21,031.94 and etween 1.161.01. Traders noted some buying interest among lomestic institutional invesors, hut first-section volume iropped from 273m shares to in estimated 199m, the first lip below the 200m mark since October 2, 1995.

Foreign investors continled to sell, discouraged by be weakness of the market. and there was besitation stocks gained ground, DDI umong other participants Hitachi Zosen led iarge-capihead of the October 20 gen-

tal shiphuilders, adding Y5 Thatland: to Y566; and, among construction issues. Ohayashi rose Y22 to Y942 and Taisei Y13 to Y705. Carmakers, steelmakers and high-technology companies were sold. Nippon Steel, the most actively traded stock of the day, lost Y2 to

- Bangkok SET

CO FT/SAP

(ex Japan)

eral election and today's list-

ing of West Japan Railway.

which is going public two

first-section stocks fell 2.72

The Topix index of all

In London, the ISE/Nikkel 50 index rose 0.22 to 1,439.23.

The much vaunted privati-

sation of West Japan Rail-

way was regarded as a lit-

mus test by analysts, who said it would belp determine

whether the stock market was capable of drawing back

individual investors. How-

ever, opinion was mixed on

whether its public-offering

price of Y357,000 will see

Telecommunications, shiphuilding and construction

much of a premium today.

gained Y6,000 to Y870.000;

years behind schedule.

ances by

205 unchanged.

Y50 to Y3.720. In Osaka, the OSE average lost 62.03 to 21,803.14 in volume of 17.2m shares. SEOUL jumped 2.3 per

Y341, and Honda dropped

cent on expectations that tomorrow's meeting of economic ministers could bring lower interest rates, and the composite index finished 18.02 higher at 795.33. HONG KONG staged a

powerful advance, with the Hang Seng index registering

BOMBAY tumbled for the second consecutive session. falling through the psychologically important 3,000 point level on the BSE-30 index, before staging a late recovery, writes Tony Tassell. The index closed 98.41 or 3.2 per cent dnwn at 3,002.86, extending its two-session loss to 193 points.

its biggest points gain since March, as Wall Street's record close on Friday and strong interest in China

shares kept buyers active. The Hang Seng index rose 227.56 to 12,133.07, its highest since February 4, 1994, in heavy turnover of HK\$8.6bn. SYDNEY closed sharply

India, and forecasts of slowing corporate earnings and GDP grnwth. One dealer said that the market was not expected to find signifi-Barlier in the day, the index cant support until it fell to around the 2,850 point level. had fallen 5.2 per cent to higher, lifted hy Friday's strong gains on Wall Street. with continued talk of an

tainty, lower foreign invest-

ment, a cap on fnraign

equity holdings in the mar-

ket leader, State Bank of

rates and Friday's Wall Street gains. The All Ordiparies index closed up 24.3 at 2,339.8.

imminent cut in interest

Banks, insurers, media

and huilding companies all

posted strong gains, v 2,939 as the mood was News Corp 29 cents highe soured by political uncer-WELLINGTON

strongly with last wesurge in the US offset: negative news from the o ion polls ahead of the O ber 12 general election. NZSE 40 capital in

jumped 30.43 to 2.274.76. DHAKA's bull run cor ued apace as the all si index added to Saturday Sunday's 12.3 per cent with an advance of \$2.08 4.1 per cent to 2.087.33. h ever, one analyst cautio that the surge sugges overconfidence in the c look for the economy that prices bad reached eis bearing littie or no r tionship to the fundamen of the companies.

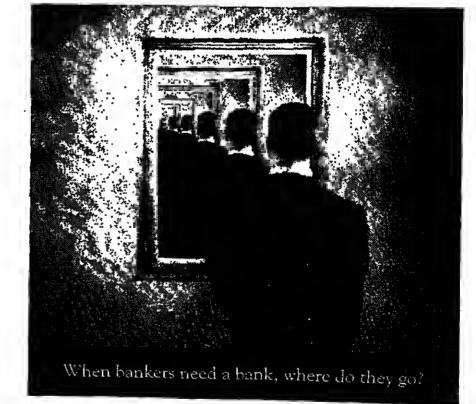
South Africa pushes ahead

noved ahead for the fifth lay running to push the verall index up 15.7 to

Golds were dull on the

Shares in Inhanneshurg rate activity. The industrial index gained 23.3 to 8,245.7 and gold eased 5.9 to 1,727.9

IBM Sonth Africa was actively traded, ending RI higher at R18.60. South Afriack of renewed hulllon price doubts, hnt industrials can Brewerles added R1.75 made good ground, helped to R121.25 and Sasol gainer hy talk of imminent corpo-50 cents to R55.



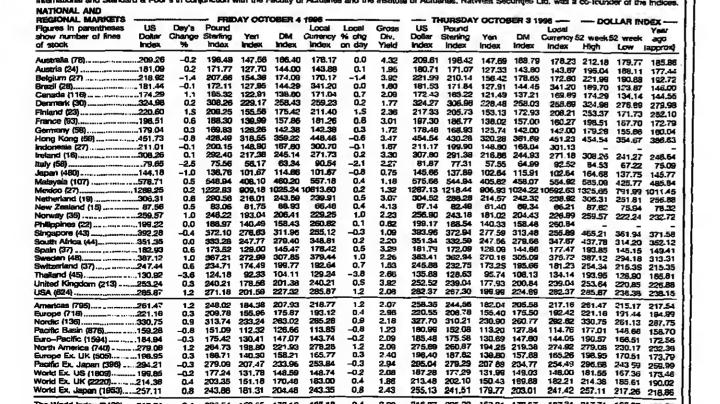
GLOBAL CUSTORY

US\$6000000000 & Benkers Trust

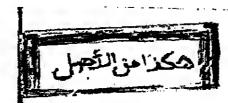
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SALUTA COM

■ Incentives and subsidies • by Stefan Wagstyl

A circle of spiralling payments

Increased competition for investment dollars sets the tone

The most controversial aspects of big corporate investment decisions are government subsidies.

Almost all governments in Europe are ready to offer finsucial incentives to attract job-creeting investments, even when ministers simultaneously wring their hands at the cost of sucb payments.

While governments are reluctant to publish detailed date oo how the awards are made, whether in the form of grants, loans, tax holidsys or other incentives, the amounts of money evailable have steadily increased in the past decade. They have been driven up meinly by the increasing competition for foreign investment among EU countries.

Even 10 years ago, there were countries, notebly France, which did not actively court foreign investment. But growing economic liberalisation combined with the success of the UK in attracting a disproportionate sbare of the non-EU funds flowing into Europe, bas changed attitudes towards inwerd investment across the cootinent.

The impact of this competition has been compoonded by the commitment made in Germany to the economic integration of the former East Germany, where subsidies are playing a central role. The amounts of aid Boon has been prepared to sanction have far exceeded levels previously set by other EU states, and forced other European governments to increase their own

As Charles Thoma, an executive consultant with KPMG, the accountants and management consultants, says: "At a global ievel European incentives and subsidies are probably the highest, largely due to the need to increase employment in a England. LG's subsidy is region where structural inef- worth almost double per job pattern is that rents are on a

ficiencies in the labour mar-ket put downward pressures

Even though the European Commission has approved the German policy of subsidies for the eastern stetes, it is now struggling to keep the lsvel of payments under control Brussels is locked with Bonn in a dispute over DM241m (£104.7m) of a DM780m subsidy swarded to Volkswagen, the carmaker,

Since the ultimate political purpose of subsidies is to create or preserve jobs, their effectiveness is often measured in terms of cost per ioh. On this basis. Volkswagen would receive over DM300,000 per employee, or about £125,000. This is far more than offered alsewhere. For example, the UK offers ebont £200m to LG, the South Korean alectronics group, for a £1.7bn complex

This is the equivalent of some £30,000 a job - tha highest annual most the UK has offered to a large-scale foreign investor.

LG chose Wales in preference to Scotland, Ireland and other EU locations after fierce competition. The company said subsidies bad played a part in the decision but that other factors had also been important. British officials argue that

the UK must offer subsidies to remain competitive in attracting new foreign investors. They add that British awards are lower than those paid in other EU countries, including Ireland, which was a serious candidate for tha LG project. Nevertheless, British sub-

sidy rates are rising, if only to keep pace with increases elsewhere. The LG award considerably higher than that advanced to other foreign investors, including Siemens, the German electronics group. Siemens was last year awarded a subsidy worth about £16,000-£17,000 per job for a semiconductor plant employing 1,000 it is building in north-east hide a wide variety of

Such direct comparisons can be misleading. As well as the number of jobs, officials examine the quality of those jobs with high-skill posts valued more highly than low-skill ones. Other

factors include the impact of the proposed investment on the surrounding economy, in particular the number of jobs which might be created by the state of Lower Saxony for modernising two plants employing 2,300.

related companies. Neverthelesa, the gap between LG's sward and Siemens' suggests that the amounts governments are ready to pay are increasing. Companies receiving sub-

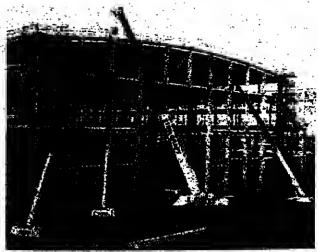
are not the most important factor in an investment decision. In e poll of senior executives carried out by Arthur Andersen, the eccountants and manegement consultants, 72 per cent of respondents cited workforce availsbility as important in selecting business locations and 65 per cent cited market access. Cost structure, which suppliers and other would include snbsidiea,

came third with 59 per cent. The Welsh Devslopment Agency insists that subsidies are not paid where a project would be unviable without them. The euthorities want at all costs to avoid the polit-

which would follow the fail-ure of a highly subsidised scheme. Mr Thoma of KPMG says the viability rule is crucial since "ignoring this rule typically leads to subsidising investments which end up closing down, embarrassing both the investors and the region which attracted it".

Inward investment consultants argue that companies know that subsidies cannot usually compensate if a location has other serious shortcomings, such as lack of suitable labour or excessive distances to markets. For example, Siemans could have secured a substantially sen Ireland insteed of the UK for its asmiconductor plant. It plcked Britain because the UK is a bigger market, with a larger pool of labour, and bacause the group is already established

However, once a company has narrowed its choics down to two or three locations, perhaps with very similar commercial advantages and disadvantages, subsidies can be crucial. As Mr Thoma says: "Multinationals planning very large projects have become quite deft at playing off development agencies against one another.



The trult of subsidies: Siemens' plant in north-east England, here pictured under construction, attracted £16,000 to £17,000 per job

■ Value for money • by Simon London

Europe remains a tenant's market

in South Wales which will The City has the occupational property costs in Europe

> The continuing malaise of most European property markets is good news for companies looking for business space. In most cities, rents are falling or stable, and there is generally a plentiful supply of office ccommodation.

However, property agents believe many centres are nearing the bottom of the downswing which began in the early 1990s. In the first six months of 1996, office rents declined in only 20 of the 60 European cities monitored by Hillier Parker,

the UK property agent. which monitors 16 large cities, estimates that average European office rents which are now 25 per cent below the peak of 1991 - fell by no more than 1 per cent in the year to August.

But these average figures performances. The general

rising trend in Scandinavia and many cities in the UK. Yet rents are still falling in many southern European

Hillier Parker says that office rents increased in 14 cities during the first half of this year, with the largest increases recorded in Valencia, Vienna, Helsinki, Madrid and Stockholm.

Marseilles, Rome, Genoa, and Hamburg. Falls were also seen in important centres auch as Paris. Frankfurt and Zurich. Rents also declined a little in Moscow, although the

Top rents declined by up

to 20 per cent in Lille,

Russian capital still ranks as the continent's most expensiva city because there is a severe sbortage of modern office space. The overall message, though, is that tenants are

still in a strong negotiating position in most European cities. In Paris, for example annual rents for new modern office space have settled at about FFr2,800 (£354) per sq m. This compares with top reuts of perhaps FFr4,500 per sq m at the peak of the market.

Among Europe's largest

cities, only London has seen an appreciable increase in rents. Top modern office space commands £40 per so ft in the City of London and perhaps £45 in the West End – an increase of £5 in the last 12 months.

But making direct comparisons of occupational property costs between European cities is no simple matter. In addition to exchange rate conversions and local pricing conventions, property taxes and service charges have to

be taken into account. An analysis by Knight Frank, the property agent, shows that service charges vary enormously between cities. In dollar terms, it estimates that tenants in the City of London pay about \$100 per sq m in annual service charges, compared with \$75 in Paris and perhaps \$40 in Brussels,

Dusseldorf or Stockholm Local property-based business taxes are an additional burden in some countries, notably the UK. There are wrinkles in each tax system which can snare unwary tenants. In London, for example,

new buildings are assessed

54 SB 384 96

at a lower level for tax purposes than properties

built in the late 1980s: New office buildings in the City might carry a business rates liability of about £80 to £90 per sq m. Yet the rates bill for old buildings is anything up to twice as

This wide variation has arisen because UK business rates are based on property values, revalued every five ears. While rates for old buildings are still based on 1990 values - close to the peak of the property market - new buildings are valued immediately at much lower 1995 values.

Taking all these factors into account, Knight Frank estimates that the City of London has the highest annual occupational

property costs in western Europe, at about \$900 a sq m. This compares with \$650 a sq m in Paris - where rents. rates and service charges are all lower - and only \$300 a sq m in Madrid, partly . because there is no

property-based local tax in that city. These figures are all based on a prime 20,000 sq m office requirement in a downtown

location. In most cities property costs can be reduced by moving to an out-of-town. location: Business parks and office campuses generally. offer lower rents and service charges than city centre alternatives.

To the west of London, for example, a number of business parks have been developed close to Heathrow

Airport In recent years the area has been favoured by US multinationals such as Microsoft, Oracle and

Disney. Rents are about half the level of central London. Most European capitals have similar outlying districts favoured by business park developers

and multinational tenants. In Brussels, the main business park development area is around Diegem, again close to the city's main

Property costs are, of course, only one component of location-related overheads. The full value-for-money equation is a combination of premises costs, staff costs, taxation. and other factors.

In the early 1990s Eurotunnel, the channel tunnel operator, tried to encourage companies to build distribution facilities in Kent, on the English side of the channel.

However, land prices in northern France are significantly lower than tha crowded south-eastern corner of England.

The main advantage offered by the UK side of the tunnel is lower employment costs. Eurotunnel is now concentrating on attracting manufacturers rather than pure distributors, because land is a smaller component of their overheads.

Why is the LG Group opening a

Because it's the gateway to

customers in Europe.

The LG Group is joining 360 other foreign companies, such as Sony and Toyota, in choosing Wales for their European investment. The reasons are the productivity of the Welsh workforce, easy access to European markets and the quality of local support services. For more good reasons to relocate your business to Wales, contact the Welsh Development Agency on +44 1443 84 55 00.

electronics complex in Wales?

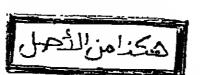
INTERNET: bttp://www.netwales.co.uk.



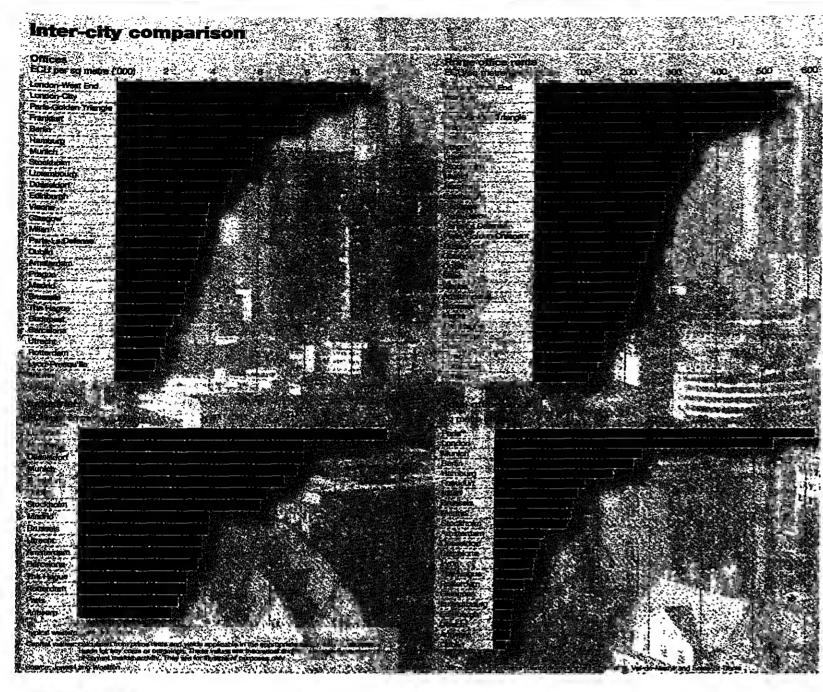


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4 BUSINESS LOCATIONS IN EUROPE



PROFILE: Ireland

small competitive edge

Low corporate tax rates of 10 per cent attract high-growth US companies

The heady succeas of Ireland's foreign investment was the announcement by effort has been somewhat Intel of a US\$1.5bn expanthe German-owned Contlnental Tyres company; and Tambrands, the US tampon maker based in Tipperary.

Officials are quick, however, to put the 900 redundancies involved in the context of the 90,000 jobs created by the foreign-owned manufacturing sector.

In fact 1995 was a record year for the Industrial Development Agency (IDA), the government body which approves foreign investment

buoyancy of the sectors successfully targeted by the Irisb authorities. In all, Ireland secured 114

projects, 60 of which were expansions of existing sites, the rest being "greenfield" investments. The highlight all European investment by US electronics companies. According to the Organisation for Economic Co-operatlon and Development (OECD), only Japan and the US have more manufacturing workers employed in the high technology sectors.

The results also included a dramatic expansion of the telephone based services sector, where the IDA now estimates Ireland accounts for half of its budget on existing 25 per cent of the European client companies.

- the results reflecting the telemarketing investment. International Business Machines (IBM), the US computer giant, this year announced plans for a pan-European help centre in Dublin. This follows similar moves by Oracle, AOL Bertelsmann, US Robotics,

Digital and Kindle. The IDA is trying to pertheir European headquarters in Ireland. Of the 1,100 overseas companies now working in Ireland, one in five have added key strategic functions, such as design centres. product development, engineering, customer support and marketing facilities. The importance to Ireland of these secondary functions is underlined by the fact that the IDA now spends a full

point is the availability of a economy have grown, with the multinational sector now low cost and well educated relying on local suppliers workforce. After Japan, and sub-contractors for IE3.7bn worth of goods and Ireland produces proportionately more science graduates than any other OECD economy, and universities are Mr Kieran McGowan, the IDA chief executiva, says being encouraged to expand science courses. Still, some companies are reporting

The recent closures, and

the decision last year of

Packard Electric to relocate its electrical harnessing

to maintain a competitive

manufacturing centres in

John

Europe and in Asia.

Ireland is often not able to compete with the UK and overshadowed by the closures in September of two puter chip plant, highlightfactories - the Dublin plant of Semperit, a subsidiary of semperit, a subsidiary of semperit, a subsidiary of semperit, a subsidiary of semperit as the subsidiary of subsidiary of semperit as the subsidiary of semperit as the subsidiary of subsidiary of semperit as the subsidiary of semperit as the subsidiary of subsidiary of subsidiary of subsidiary of subsidiary of semperit as the subsidiary of subs corporate tax rate, which applies to domestic manufacturing too. The low rate, in place until 2010 as agreed business to eastern Europe, with the European Commispoint up the longer term challenge for the IDA - how sion, is particularly suited to high-growth US companies. which are more interested in edge over the lower cost the impact on earnings than upfront capital sweeteners typically the bait for Japanese and South Korean

services in 1995.

The US now accounts for half of all projects.

There is a culture but of the wronger have been fin-

six financial scandals since the "mani pulite" initiative began

Italy may have the world's highest number of art treasures, but it has low rank as a location for international business. Fine for a culturefocused holiday, Italy seems to fall short on what multinational companies seek when they are making decisions about where to site new plants.

Foreign interests in Italian manufacturing are relatively modest, amounting to about 1,700 companies, with total employment of around 500,000, at the beginning of this year.

A recent report from Istituto Nazionale per il Com-mercio Estero (ICE, the national institute for foreign trade), highlights the concerns of those who believe Italy should be winning a higger share of international business investment.

ICE's report reveals declining foreign interest in Italy. There were 266 foreign direct investment initiatives in 1993-1995, compared with 330 during the preceding three years 1990-1992. It is only tbanks to a large US increase, from 48 to 77, that the situation was not worse.

Europeans remain the main investors in Italy with 181 operations in 1993-1995. against 254 during the preceding three years. Japanese interest is minimal: just two operations between 1993 and

investors in these years fell ings in the undergrowth of disappointingly short of power, they cannot ignore expectations." say Sergio the fact that the practicali-

September 1992 should have made Italy attractive, but it did not. Indeed, devaluation itself may have been part of the reason, exchange rate stability often being a condition for investment deci-

Probably more significant, however, has been the generally adverse image that the lira's devaluation created, not least because of the uncertain political and institutional picture Italy has offered during the past four

"Devaluation is perceived by international investors as had news that reinforces negative jndgments on the country," says the report.

Certainly there has been no shortage of bad press for Italy. In spite of repentant Maña bosses spilling confes-sions to the authorities, the blood-letting of organised crime continues and wins headlines, hardly an encouragement to establish busi-

Moreover, the arrest in September of the managing director of the state railways reminded Italians, and for-eign investors, that "tangentopoli" - the practice of bribery - remains unextirpated. There have been six governments and as many financial scandals since Milan's "mani pulite" (clean hands) magistrates team's first break in February 1992, Corruption. political instability and Italian business opacity have

Yet even if foreign investors are indifferent to Italy's "Initiatives by foreign murky politics and happen-

Mariotti and Marco Mutinelli in ICE's report.

The lira's devaluation in tially during the 1990s. The slow-moving and inefficien bureaucracy tests patienc So too does an inadequa infrastructure and service sector.

Labour rigidity and his labour costs are furthe daterrents to investing Italy. That Romano Prodi centre-left governmer depends on the support the hard-left Partito Rifond zione Comunista (PRC) su gests that flexibility ar lower costs are unlike: while Mr Prodi is in office.

Fundamental to Italy poor performance in attrac ing foreign investment is a aversion to it, howeve "Current developments sho how recurrent fears of color isation of Italian industry t foreign multinationals mu: be overcome," says ICE

It warns that Italy increasingly excluded from large international indu trial investments, greenfiel and cross-bordar acquis

Both the PRC and the nec fascist Alleanza Nazional emphasise the strategi nature of many industrie: and the need for Italian own ership. Mr Prodi's govern ment seems willing to par der to such sentiment: When telecommunication are privatised, not only wi the state have special pov ers through a golden share but there will be a stabl core of predominantly Ita ian sharebolders.

Perhaps attracting foreig investment is not a priority or maybe political will l

David Lance



Murray Brown Italy may be delightful - but there has been no shortage of bad press as well



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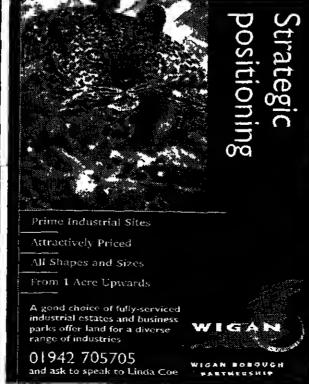
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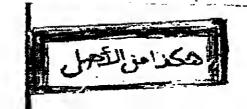
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Labour packages can weigh heavily with competitors, companies by the nominate they exten can weigh heavily

the UK.

ignored, and low cost producers pose a real threat

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A Comment

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The announcement last month that German-owned tyremaker Semperit planned to close a tyre plant in freland should have sent shivers down the spines not just of the 650 who learnt they were to lose their jobs.

In breaking the news, the company said the Dublin factory had been put out of business by low-cost producers in eastern Europe and the developing world. Count-less other EU-based manufacturers face the same threat, and many will be obliged to take similar action as global pressures build up in an increasingly mobile manufacturing investment market.

Semperit described its Ballyfermot plant, producing more than am tyres a year, as a "medium-cost" opera-tion, emphasieing that labour costs in Ireland were running ten times higher than those in central European countries like Slovakia. The economic facts could not be ignored, and owners Continental said they were investing in Slovenia and Poland as well as seeking partners as far affeld as India and China.

Only days earlier, UK conglomerate BTR said it was expecting to make job cuts among its German automotive operations, where it was experiencing structural problems over working practices and social costs. The group stressed it was not fleeing to lower-cost countries but readily acknowledged the pressures involved in maintaining competitiveness within European plants.

Almost in chorus, engineering giant TI sald it was having problems in Europe, in particular France and Germany where it was suffering from heavy social costs and inflexible work

In the fight to keep up employers remain influenced

are having to take a hard nomic infrastructure look at the social costs they can expect to incur in any given location. Even across Europe the burden varies extensively. In Germany, for example, employers contribnte the equivalent of 27 per cent of an employee's average gross earnings to social security and pension funds. compared to 20 per cent in

In Italy, according to a survey carried out by consultants Sedgwick Noble Lowndes, employers' social costs amount to more than half tha average wage; in France the figure is a little under balf, with Belgium and Sweden next in line. The only EU member making a smaller contribution than the UK is Denmark, where additional aocial contributions reach only 6 per cent of the average wage.

According to a senior director of Siemens, the German electrical giant, a situation in which employers paid 40 per cent of a workers' wages in social costs meant it was inevitable jobs would be moved away.

Fears of a stampede out of EU markets are, however, pessimistic. The principal reason for investing in any given location is not comparative cost savings but, ultimately, access to the marketplace the manufacturer wishes to supply.

On that basis, Europe's attractions remain immense, An increase of just 3 per cent in western Europe's GNP creates additional wealth equivalent to a new Taiwan each year.

Employment costs are, in any case, a declining element in the overheads facing employers: highly capital intensive investments on the scale being recorded within the EU invariably bring with them a limited number of jobs. New plant costing £300m yet creating fewer than 100 posts is possible today.

Even in Germany, where the issue of high social costs is of increasing concern,

extending to transport and communications and skilled human resources - which are still considered to be worth a high price.

On the other side of the coin, however, complacency would be dangerous. The emerging economies of the Pacific Rim are daily demonstrating their ability to offer technical expertise on a par with that available in Europe, and at lower costs. For good measure, the costs of transport have in many cases been falling, providing an additional competitive edge to distant manufactur-

Companies are still also becoming increasingly mobile, as operations like Semperit show. Ever weighing up the balance of advantages between global manufacturing locatione, employers might not want to move on every few years but there comee a point when the economic arguments can overtake the best-laid strate-

The queetion of social costs ranks high in the political debate now under way between EU member states. Signatory nations to the social chapter may concede that employment costs will have to be trimmed if markets are to be maintained: but their concerns are offset by the clear intention to drive upwards the terms and conditions of employment which they say EU citizens should have a right to expect

The UK government, which stands by its opt-out from the chapter, helieves that workers would rather have jobs with relatively modest employment rights attached than no jobs at all. Efforts by other EU partners to get the UK signed up are seen by ministers in London not so much as a philanthropic effort to improve the lot of the ordinary British worker but, increasingly, as a desperate attempt to cut away what the UK govern-



(nvestment is a tide which is continuing: the landmark Canary Wharf site, developed by Canadian property company Olympia and York in London

An easy place to do business

Language, legal and financial services, and flexible labour all play their part

The decision by LG Group, the South Korean industrial conglomerate, to build a £1.7bn electronics complex in South Wales is the latest evidence of the UK'e enduring attraction to foreign investors.

The company is building ot one plant, but two, on a site near the M4 motorway at Newport. The semiconductor plant and consumer electronics

factory will together employ 6,000 people The UK beat other EU states by a wide margin to secure Europe's largest ever inward investment.

As lan Lang, the trade and industry secretary, says: "Foreign investment is a tide which is continuing. There is no sign

of a slowdown." The UK's stock of inward investment has risen to over £150bn at the end of 1995 from £52bn in 1986. during the years when then Prime Minister (now Baroness) Margaret Thatcher was campaigning to liberalise the economy and increase international trade and investment.

The long-established flow of US investment, supplemented by Japanese funds in the 1980s, has been boosted in the 1990s by South Korea and Taiwan. This has been further augmented in the last three years by investments from German companies, including the engineering

group Siemens, which is building a semiconductor plant on Typeside, Foreign companies already established in the UK account for some 60 per cent of the foreign direct investment inflow confirmation of their

the UK as a location. Mr Lang says Britain offers less than other countries in terms of investment subsidies - a claim borne out by most independent consultants specialising in identifying locations for potential

general satisfaction with

inward investment. For non-European companies, the principal attraction of the UK is its position in the EU combined with its reputation as an easy place in which to do business. The English language

high-quality legal and financial services in the City, and a flexible labour force all play their part in winning investment.

For example, Japane companies say only the US compares with Britain in its accessibility to investors. Investing companies

express little concern about possible changes in economic policies in the event of a Labour victory at the next general election. However, they insist their plans depend on Britain remaining a core member of the EU.

The fact that the UK'e labour costs - including social security payments are the lowest in western Europe, except for Spain. Portugal and Greece, is a distinct advantage. The difference in non-wage costs is particularly striking; for

every £100 paid in wages employers pay an extra £44 in Italy, £41 in France, £34 in Spain, and £32 m Germany but only £18 in the UK, according to the UK trade and industry

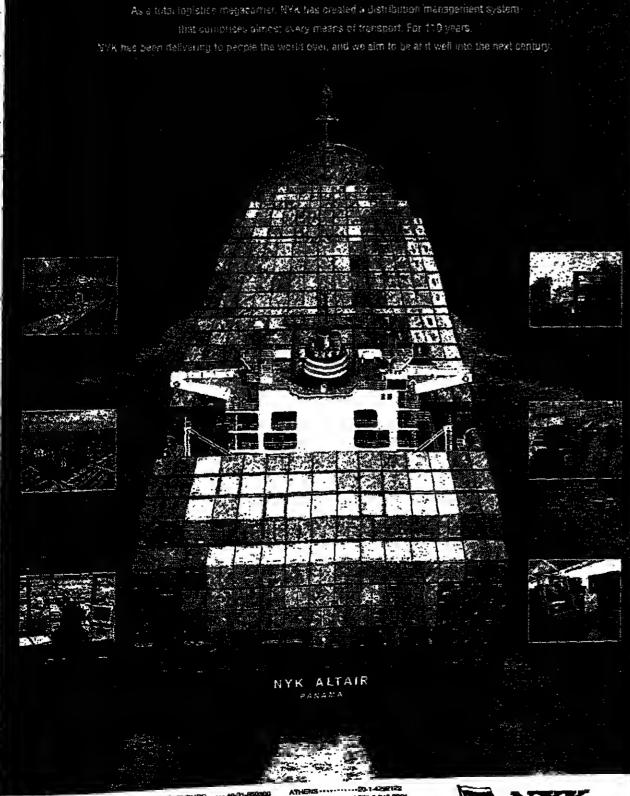
department. However, investing companies say that low costs alone do not explain the attractions of British labour or why Britain gets fully 40 per cent of the American and Japanese investment in the European

Instead, they point to the flexibility of Britain's labour force and the range of skills available at reasonable cost, Combined with good transport and other infrastructure, these give the UK an edge.

Stefan Wagstyl

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From the ratie house down the lane is a sprowling statropolis, of a stace can be reached by sea, or road or rail, NYX reaches his As a total registrer megacarrier, NYA has created a distribution management system-



EUROPE'S PERFECT PERCH FOR GLOBAL BUSINESS

Madeira's International Business Centre (IBC) offers an unrivalled combination of comprehensive tax advantages and full membership of the European Union. This is coupled with legal security and a comprehensive range of investment opportunities including a free-trade industrial zone, a financial centre, a services hub and an international shipping register.

Membership of the European Union provides both regulatory guarantees and full integration with the world's biggest market, including free circulation of goods and services and the right of establishment. Madeira shares this status with only Ireland and Luxembourg, given that offshore centres in the Isle of Man, Gibraltar and the Channel Islands hang more tenuously to the EU by various differently-defined threads.

Companies based in Madeira are not excluded from Portugal's double taxation treaties. Companies can use these to reduce withholding taxes on royalties, interest and dividends. This makes the IBC a particularly attractive niche for firms investing in those countries that have agreements with Portugal.

For industrial companies, Madeira offers a 296-acre free-trade zone, 30 kilometres from the capital, Funchal, and eight kilometres from the international airport. All raw materials and components imported into the zone are exempt from customs duties. Duties are levied only on raw materials from third countries incorporated into finished products exported to the EU. Analysts say the IBC is especially attractive to non-EU companies as a manufacturing centre for adding, in a tax-free environment, the necessary EU local content before their products are exported into Europe. Companies operating in the industrial free trade zone are automatically entitled to a total exemption from corporate taxes until the year 2011.

The international services centre has proved the runaway success of the IBC, with over 2,000 companies already registered. In addition to other benefits, companies participating in the initial capital of services enterprises are entitled to complete exemption from withholding and income taxes on dividends, interest on shareholders' loans and any other type of income from these companies. International services and financial companies can set up anywhere on the island of Madeira.

An important new competitive advantage for the IBC provides for financial institutions to incorporate new banks and insurance companies in Madeira, providing them not only with the benefits of subsidiaries exempt from all taxes, but also with a passport to operate anywhere within the EU. Banco de Boston Latino Americano was created recently under this provision.

In addition to the Bank of Boston, a number of leading financial groups are to be the first to take advantage of the latest improvement in the IBC's regulations by setting up full subsidiaries in Madeira shortly. A total of 37 banks and insurance companies already have branches of existing institutions within the financial centre of the IBC.

More than 60 vessels have registered with MAR, the IBC's shipping register. The register is open to commercial vessels and pleasure yachts. Ship owners can choose any country whose legal system they want to govern the terms of the mortgage of their vessel and crew wages are exempt from income tax in Portugal.

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6 BUSINESS LOCATIONS IN EUROPE

II Infrastructure • by Charles Batchelor

A matter of growing urgency

Freight trains travel at an average 14km/h, Germans go by rail twice a year

The European Commission is abuzz with ideas to knit together Europe's fragmented national transport networks and create closer links between road, rail, sea and air travel. Green papers, white papers and policy statements are spilling out of Neil Kinnock's transport directorate.

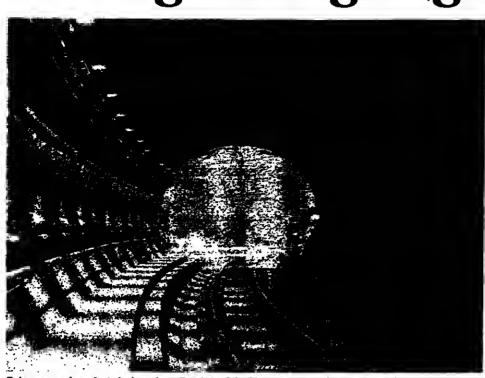
A network of freight "freeways" across the European rail network; better designed interchanges between buses, trains and trams; improvements to strategic road, rail and air links, have all have heen the subject of recent reports or, in the case of strategic links, are heing

After a long neglect of transport issuaa, Brussels took its first step towards defining a set of gaols and planning the means to achieve them in 1992 with the publication of a white paper on The Future Development of the Common Transport Policy. it is now huckling down to a five-year "action programme" to make its plans reality.

However, influencing a field as complex as transport will not be easy. With the exception of a handful of large cross-border schemes. most transport improvements will come from smallscale measures taken hy national governments, local authorities and commercial transport operators.

The commission acknowledges that in transport, as in other areas, decisions and implementation must be left to those closest to the problem. It recognises its role will be to promote information sharing and best practice, to set a broad legal framework and to help fund research and development.

But even the higger schemes, where it can play a direct role, are proving contentious. Approval for extra funds for the amhitious programme of 14 trans-Euro-



ere fast: A view along Eurotunnel, looking out on the French terminal

has been hald up for most of this year. Proposals to trans-fer Ecu2bn (£1.63bn) from the agriculture hudget were turned down and a subsequent plan for Ecul.2bn also failed to find favour.

However, supporters of the programme believe that majority opinion in the EU is starting to swing behind the idea of injecting extra funds - leaving Germany. which has been against the idea, isolated. They are confident that approval will he given at the European council meeting in Dublin in December, if not before.

The TEN proposals include plans for high speed rail links between France and Madrid, and Paris and Strasbourg; an upgrading of Britain's west coast main rail line; motorways hetween Greece and Bulgaria, and Lisbon and Valladolid: and Malpensa airport in Milan. They also involve four large traffic management projects.

The total value of these projects over the next 15 years has been put at Ecu300bn although the EU's direct role would involve pean network (TEN) projects only "pump-priming", pro- are to compete with road

viding funds for feasibility studies, loan guarantees, interest rate subsidies and in exceptional cases, grants, Tha problem with the TEN

projects has be o the difficulty in persuading countries that their economies can henefit from smoothing cross-border connections. However, a study of high speed rall links hetween Paria. Brussels, Cologne.

Amsterdam and London hy the European Centre for Infrastructure Studies (ECIS) showed that the cross-border benefits represented more than a quarter of the total economic return. At the same time, another study by ECIS, of national

transport networks, revealed a growing problem with hottienecks on both rail and road routes. Road congestion was most severe in the UK, Spain and the Rhine corridor while the most congested rail networks were found in the UK (again), northern Italy, southern France, the randstad in the Netherlands, around Frankfurt and in

eastern Germany. If long-distance rail routes and make a contribution to relieving congestion, a Europe-wide upgrading is required, the ECIS study

The nead for improve-

concluded.

ments to the European rail network was picked up hy a commission white paper entitled A Strategy for Revitalising the Community's Railways, published in July. This painted a worrying picture of hoth freight and passenger operations. The average freight train travelled at 14km/h and lost at least half an hour at each border crossing, changing crews. It was common for freight trains to spend an entire afternoon in sidings awaiting horder checks. "On current trends, rail freight risks becoming obsolete in many market sec-

the white paper said. The passenger transport picture was also dramatic: the average German took the train twice a year, the white

tors within the next decade.

paper said. It called for:

An end to the confusion between the social and commercial role of rail. Governments should specify what level of service they wanted

from the train operators and provide agreed amounts of subsidy for socially neces-

sary services. Improvements in the financial management of raflways and the reduction of their deficits by a more precise allocation of costs and revenues.

A network of freight freeways" to be established with streamlined customs procedures, attractiva access charges and a higher priority given to the needs of freight shipments.

• The creation of a European Railway Authority to provide a continent-wide view of issues such as the allocation of track capacity and the harmonisation of technical standards.

 The separation of infraand operations into distinct units, with separate managements and balance sheets. As important as speeding up the journey once the trav-

eller is on the motorway or in a high-speed train, is ensuring that the connections operate smoothly. On the freight side, a task

force on "intermodal transport" has been looking at improvements to the efficiency of transfer terminals; the design of rail wagons. ships and loading equipment; and computerised methods of "tracking and

tracing" cargoes. The needs of passengers are dealt with in an initiative known as The Citizens' Network, which puts forward proposals for making public transport more responsive. These include the design of railway and hus stations to make connections easier; the siting of covered, secure cycle facilities at stations; and the provision of tickets which allow travel on a range of different modes of transport.

Resolving the problems thrown up hy the rapid growth of road transport and the decline of rail will not be easy. The convenience of the truck and the car provide a powerful inceotive to go hy road. But with congestion and poliution starting to reach intolerable levels, achieving a hetter balance has hecome a matter of urgency.

PROFILE: France

The world is more welcome these days

A range of measures has been designed to encourage investment

If the old adage is true that the real decision on where to locate a company's headquarters is made by the chairman's spouse, then France has good prospects for success even in the increasingly competitive climate of the 1990s.

The country's climate. culture, cuisine, landscape and architectural gems are not simply in the realm of cliché, hut very real contributors to a quality of life which can help motivate employees of all levels and their families.

France also offers considerably more objective reasons for husinesses considering a new location. The high quality of its labour. its reputation for research and training, and its central geographical position in Europe are all strong advantages.

Equally significant for nany companies – especially for those from outside Europe - is France's commitment to being at the core of a more tightly integrated EU, and a rapid convert to the proposed single currency from the start of 1999. That should help reduce exchange rate uncertainties and ease transition costs, as well as placing it at the centre of European conomic recovery.

blore pragmatically. Mr Steve Mallen, head of research for chartered surveyors Knight Frank In London, highlights the potential that remains in the French property market. "The office market is gradually improving, but still has a long way to go to shake off the shackles of the early 1990s." he says.

That means in particular for small companies hunting for hureaux, there is

considerable potential for striking good deals, helped by the rules on leasing which he says are "flexible in international terms".

French officials concede that in the past, there was considerable ambivalence notably during the Mitterrand era - towards foreign investors, but that has now all changed. They cite President Jacques Chirac's efforts to find foreign investors during his international trips.

They also point to a range of administrative and fiscal



La Defense, the business centre of Paris

measures designed to encourage investment including moves made this summer by Jean Arthuis, finance and economics minister, to appoint a senior tax official full-time to Datar. the agency responsible for negotiations with foreign investors.

With an eye to the comparative advantage which London and some other cities have in the battle to attract high-earners, the government also announced in its latest hudget a reduction in the typer rate of income tax - albeit still several perceptage points higher than in the UK.

Nevertbeless, in public, and even more so in private, it is still clear that the idea of foreign ownership remains anathema to many

French, who raise suspicious evebrows at the proportion of shares held by foreigners, it is equally no coincidence that there are relatively few takeovers let alone hostile ones - on the stock market hy non-French groups. Language may be a hin-

drance to some foreign husinesses considering locating in France. But another aspect of the culture - that of hureaucracy - is far more notable for those that have aettled down in the country. High social charges and other employment ohligations are also important drawbacks, and chief executives are still waiting for the "temporary increase in corporate taxes to be reduced after its hike

more than a year ago. in an emharrassingly widely reported episode this summer, Olivier Cadic, head of the high-tech company Info-Elec, is in the process of shifting 15 of his 25 staff from Paris to Ashford in Kent. He says the reason is France's far higher social charges, and that his profits last year would have been three times as high if he had already been based in

Equally significant has been the hattle over the location of the European headquarters of DHL, the US-based express courier group. After the initial fanfare over the preliminary decision to base its European operations in Strasbourg, community opposition erupted. Some 15,000 people demonstrated against the noise the group's night flights would entail, and the future of the project is now open to ques-

Even at a time of high unemployment. France is certainly not willing to accept investors at any

Andrew Jack



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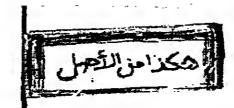
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Special Section Section Section

HESDAY OCTOBERS

eny: by Michael Lindemann

US: by Lisa Branster

investors

Will the flotation of Deutsche Telekom create a culture of popular capitalism?

Rveryday German investors de not like buying shares in some cases for rather sur-

According to a study by the Frankfurt-based German Equity Institute, a body that publicises the attractions of equity investments, around 30 per cent of Germans do not know enough about shares; others regard them as something for rich people

Worse still, says Mr Heinz-Jörg Platzek, a member of the management board at Dresdner Bank, is the fact English expressions dominate the talk about shares. The language means very little to the sort of everyday investors who are so badly needed if equity ownership in Germany is ever to be extended beyond the 5.5 per: cent of private investors who currently own shares.

We need to get away from these anglicisms and use straightforward German expressions," Mr Platzek

Given this reluctance among the Germans, it comes as no surprise that Chancellor Helmut Kohl's government has seized on Deutsche Telekom's share issue in November to promote the attractions of share ownership. It could bardly have

picked a better vehicle. For one, the scale is huge. The issue is expected to raise up to DM15bn, making it one of the biggest the world has ever seen. Deutsche Telekom will, on top of that, become one of Germany's leading five listed companies once its shares

start trading on November. Better still, the company has about 42m clients in Germany; ensuring that it is a household name and presment first tried to broaden every 10 held.



equity ownership back in 1961 by selling shares in Volkswagen it had the advantage that everybody knew what a VW Beetle was. The association with Deutsche Telekom is likely to be even stronger.

Deutsche Telekom has spent DM85m on a national advertising campaign. Spots show the avuncular Mr Manfred Krug, a well-known German actor, telling viewers that the issue is an investment opportunity that simply cannot be missed.

Pressure has also been put on the banks to make share purchases cheaper and easier to understand.

Dresdner Bank, which is responsible for attracting retail investors in Germany. has led the way by scrapping the usual minimum fee of DM50 for share purchases. Instead, investors buying the minimum amount of 100 shares, expected to cost about DM3,000, will pay 1 per cent or DM30.

Over 2m people have also registered at the company's Equity Information Forum, a service that provides a telephone hotline about equity investments and regularly sends members details about Deutsche Telekom's pros-

In order to make the issue more attractive, . Deutsche Telekom will offer retail investors a discount of up to 5 per cent on the share price - a standard feature of many recent European IPOs - and enting a vast network of will give each investor who potential shareholders holds the shares for three When the German govern years one free share for

Russia: by John Thomhill

Slow road to maturity

Meeting the huge capital needs of the former state-run utilities is problematic

Many privatised Russian companies face a big dilemma: they are asset-rich but cash-poor.

Vast Russian oil companies, such as Lukoil, Surgutneftegaz, and Yukos, for example, all have proven reserves as hig as the likes of Exxon, Royal Dutch Shell, and British Petroleum.

But all are struggling to finance new exploration and development projects because of spasmodic cash ws and probibitive rates of interests on bank loans.

The oil companies' nightmare, however, is the west-ern investment banker's dream. The simplest way to square the cash circle, they argue, is surely to finance ese companies with equity corporate bonds (by hance resulting in lucrative mandates for western invest-

ment hankers) Fund managers, in turn, believe this trend could all emerging markets".

This is wonderful in the ory but difficult in practice. market is still extremely proxy form in New York underdeveloped with poor Next year, Lukoil aims infrastructure and minimal levels of transparency and liquidity. Until the Russian government issues a Eurobond, there is also unlikely to be a corporate bond market to speak of

Second, there is - as yet no real vehicle for channel-ling Russian domestic savings into equities, mean-likely to make ing the stock market remains the playground of speculative foreign funds and Russian banks.

The possibility that Russian companies could raise millions of dollars of capital on the domestic market

therefore remains remote. One means out of this dilemma is for Russian will initially attempt to sell industrial companies to 1.5 per cent of its shares in a merge with banks, forming private placement of ADRs. financial industrial groups.



prized industrial concerns, such as Norilsk Nickel, the giant metals producer, and Yukos, Russia'e second biggest oil company, came under the control of big domestic banks at the time of the government's controversial shares-for-loans privatisation scheme last year.

But other Russian compa nies are trying to attract international capital to realise their ambitions.

The leader of the pack has been Lukoil, which accounts for about one-fifth of Russia's oil production Last year, the company raised \$250m by means of an intermake Russia the "mother of national convertible bond and has launched a level-1 American Depositary Receipt programme, First, the Russian stock enabling it to trade shares in

Next year, Lukoil aims to issue a level-3 ADR that will enable it to list its shares abroad and raise capital via a public stock offering. The impact of Lukoil's investorfriendly approach is already evident in its stock market rating, which gives it a value

But the Russian company likely to make the biggest impression this year is Gazprom, the huge gas producer that controls about one third of the world's reserves. The company plans to sell up to 9 per cent of its shares to international institutional investors and may issue the first tranche in October.

Market gossip suggests it aiming to raise \$400m.

Calling retail Offerings market hits new high

The strength of the Dow is just one of the forces driving a US issues bonanza

After a relative slowdown in 1995, the US initial public offering market is on a record-breaking high. By the end of the third quarter of this year, more

According to Securities Data, the research company. this figure beats the previous record - \$30bn for the whole of 1993 - and, if the current rate of new offerings continues, theo the number of companies seeking stock exchange listings could also hit a new all-time high. More than 100 deals are already in the pipeline for October and

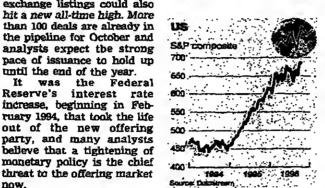
raised \$35.2bn

until the end of the year. It was the Federal Reserve's interest rate increase, beginning in February 1994, that took the life out of the new offering party, and many analysts believe that a tightening of monetary policy is the chief threat to the offering market

egist at Lehman Brothers, the Wall Street investment bank, as long as the economy continues to grow, the power of the US market to absorb new shares is infi-

Another reason for the market's absorptive powers is the strong flows of new capital to equity mutual funds.

than 600 companies had By the end of August, a record-breaking \$162bn had flowed into equity mutual funds, much of it into those that buy the small, fastgrowing companies that now dominete the offering market. Adding to the market'a ability to absorb new issuance is the fact that corpo-



Applegate, chief equity strat- also been at a record level so far this year.

The surge in new dsals began in the fourth quarter of 1995 - a year that saw the Dow Jones Industrial Average advance hy as much as 34 per cent. Although the pace of the market's acceleration has slowed this year at the end of September the Dow was 15 per cent stronger - it has still exceeded most analysts' expectations and therefore provided a favourable atmosphere for

new shares. The growing clamour for higher returns has made individual investors receptive to new shares, says Mr Robert Natale, senior vice president of equity research at Standard & Poor's.

As of the end of Septemher the average issue had risen 19 per cant from its offering price. This was stronger than the performance of the Dow or even the Nasdaq composite, which is made up of younger, more volatile companies.

It was, bowever, still down from the eye-popping returns that new shares offered earlier this year. The average deal issued in May, for example, climbed nearly 37 per hrought to the market to the end of the month, according to Mr William Smith, an analyst at Renaissance Capital,

offerings. To an extent, the vicissitudes can be explained by market fashion. Offerings generally come from the smaller, fast-growth companies that bold the promise of large returns in the early years. Ever since Netscape Communications, the Internet software company. launched its offering in August of last year, investors have been rushing in to grah a piece of Internet-re-

turn out to be the next Like the Netscape deal. some of the hottest shares sold at the beginning of this year were from nearly brand new companies that bad never posted a profit and often had no prospects for profitability in the near

lated companies that might

As was true last year, about a third of the new capital raised in the first three quarters of this year went to technology companies. In the third quarter, however, the tenor of the market began to change as investors

But, says Mr Jeffrey rate buybacks of shares have cent from the day it was became less accepting of companies without earnings. Several deals hilled as Internet companies were

postponed indefinitely. which tracks initial public Wired Ventures, the magazine and Internet publishers that has been called "the Rolling Stone" of the computer generation, pulled its deal in July and a number of other companies followed its Some of the deals that did

happen received a lukewarm welcome at best from investors. E*Trade Group, an electronic broking house that was seen as a way of tapping into the growing market for Internet share trading, went public in August for \$10% and held at or below that evel for more than e month

after the offering. Not all of this year's issuance, bowever, bas coma from smaller start-ups.

The first six months were marked hy a number of big offerings as enormous US corporations spun-off large divisions onto the market. In April, Lucent Technologies, the telephone equipment company spun. off from AT&T, raised \$3bn in the largest ever US offering. Associates First Capital, the financial services group that was a division of Ford



Wired: its publisher's decision to pull its deal broke a trend

Motor, raised \$1.9bn.

There was also a spate of giant offerings from non-US companies listing American depositary receipts on US markets. For exemple Scania, the Swedish truck manufacturer, raised \$2.7bn and Orange, the UK telecommunications company, brought in \$1bn.

Smaller offerings have come from emerging market issuers, particularly Latin American companies, which were all but sbut out of the market last year in the wake of the devaluation of the Mexican peso.

Analysts expect that privatisations across Europe and renewed appetite for emerging market deals should add to what is expected to be a strong finish to this year on US equity markets.

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347.7 million shares in Bank of Scotland valued

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INVESTMENT BANKING.

Comeback performers

After the crisis of 1994, confidence in Latin American shares is at last returning

After a year where there was almost no equity issuance, Latin American companies are again testing the waters. In 1995, only five companies in the region sought public listings on international equity markets after the Mexican peso crisis all but extinguished investor desire for Latin American shares. By the third quarter of 1996, that number had tri-pled to six international

offerings that raised \$2.6bn. While the 1996 numbers are nowhere near the \$4.7bn raised by 45 Latin American companies in 1994, they are taken by most observers as a sign that the worst is over for the region.

The sale this summer of more than \$1bn worth of shares in Telefonica del Peru, the Peruvian telecoms group that is being privatised by the government. was seen as an important test of the demand for oew Latin American equity. It was the fourth largest offer ever from the region and the nandez, bead of Latin Ameri-



first big deal since the deval-

Appente was shown to be substantial. The deal was five times oversubscribed. according to the underwriters and the shares jumped 15 per cent from the \$201/2 offering price in first day deal-

To the surprise of many emerging market observers, however, the warm reception of that deal did not signal a return to the glory days of 1993 and 1994.

"Everybody thought that after the Telefonica deal it was back to 1994 when all you had to say was Latin America and people would buy it, but that was not the case," says Mr Carlos Her-

can equity capital markets at JP Morgan. "Thare is more stockpicking going on now than there used to be. it

Just two weeks after the Telefonica offering, Desc, a Mexican conglomerate, bad to scale back the size of a secondary offering.

is by no means an easy chal-

lenge to go out and sell

One problem has been that although some of the regional markets have posted astounding returns this year, the general investor bas yet to return to Latin America, says Mr Geoffrey Dennis, chief Latin American strategist at Bear

"At the peak of the emerging markets boom, a glohal ever,

9-10 per cent of his portfolio in Latin American shares," he says. "It is now down at 2 per cent and hullding up."

Performance of the region's shares has been mixed so far this year. In dollar terms, Venezuela and Brazil recorded returns of 91 per cent and 28 per cent through the third quarter respectively. Meanwhila. Chile slipped 4 per cent and Argentina was ahead just 5 per cent. Mexico advanced 16 per cent, nearly matching the 16 per cent return on Morgan Stanley's index of Latin American equities.

Still, the tide may have turned. Mr Hernandez estimates that there could be as much as \$5.5bn in new issuance in the region next year. including equity-linked One of the most eagerly

awaited deals will be the Brazilian government's sale of e part of its stake in Companhia Vale do Rio Doce (CVRD), the mining giant estimated to be worth as much as \$9bn. The initial offering is expected to take place in the first quarter and raise up to \$2bn, which would put it among the ranks of the largest offerings

Hong Kong and China: by Louise Lucas

Full calendar in the year of the chase

Demand for capital is high especially among companies with Chinese interests

Hong Kong companies are never slow to exploit opportunities, and the return of liquidity has triggered a rash of equity raising plans. Across the border, Beijing will shortly approve a new list of privatisations open to foreigners, up to 20 of which will be earmarked for Hong Kong listings.

Mr Denys Firth, managing director of equity capital markets for SBC Warburg in Hong Kong, says: "There's a combination of longer term offerings and some Hong Kong companies that are going to find it hard to resist picking up some more capital while the going is good. So I think there's a good pipeline there."

A key theme in recent months, and one likely to continue in the short term, is for listed companies to spin off their China property and infrastructure interests in a separate listing. Cheung Kong Infrastructure, the biggest of these, raised some HK\$4.16bn when it was floated in July. Still to come is Beijing Land, the China property activities of China Resources, a mainland backed conglomerate listed in Hong Kong. The spin-off is expected to raise some HK\$1bn.

Beyond these, the calendar of forthcoming issues is dominated by China-related husinesses, including mainland state-owned companies selected to issue H shares on the Hong Kong market.

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and a 100 charactery after the management.



The stock that will arguably be the jewel in Hong Kong's IPO crown. Dragonair, the territory's regional airline, is also expected to be marketed heavily as a China interest, a reflection both of its ownership and Its pros-

Dragonair was at the centre of a dramatic shake-up in the aviation industry earlier in the year. The company. which had been owned in roughly equal parts by Citic Pacific, China's main investment agency (46.14 per cent), and Cathay Pacific, the de facto flag carrier, in tandem with its parent Swire Pacific (43.16 per cent), is now controlled by an arm of China's aviation regulator.

China National Aviation Corp paid a discounted HK\$1.97bn for its 35.86 per cent stake in Dragonair, which analysts translate into a price earnings multiple of around seven times. On the public market, analysts reckon it could achieve p/e of around 12 to 15 times, putting a valuatiou of around HK\$13bn to HK\$14bn on the company. By selling a stake of 20 per cent it could tberefore

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While Dragonair is not expected to come to market until next year, at least two hlg China related issues are ised for 1996 launches. Shenzhen Expreesway, a road operator in the southern part of China, is expected to raise between HK\$1bn and HK\$1.5bn in H shares. APT Satellite is hoping to follow on from the bugely euccessful offering by AsiaSat - another satellite operator, which floated in summer - and is aiming for a dual listing in Hong Kong and New York. It is seeking

around US\$300m. A number of bankers further attribute the growing ranks of listing candidates to "black-out" period that could follow Hong Kong's reversion in Chinese sover-

eignity on June 30 next year. Some companies are trying to tap the market beforehand. Whether 1997 itself is good or bad, there might he a vacuum during the actual handover because if there is one thing that investors don't like it is uncertainty," saye one Shanghai based investment banker.

On the other hand, the transition to Chinese rule could mark a listings race. Mr Eamonn McManus, head of corporate finance and equity markets at HSBC Investment Banking, envisages next July as a busy month: "I know a number of companies that would like to be the first to list on the exchange post-97, so ironically it may be a very busy

■ India: by Tony Tasseli

Success story turns sour

Political risk and poor profits forecasts have dulled investors' enthusiasm

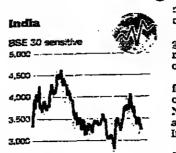
After a frenetic rally in the first half of the calendar year, the dealing rooms of Bombay have suddenly gone very quiet over the past few months. Foreign investment inflows have dried up amid growing despondency about the pace of Indian economic reforms, continued infrastructural obstacles to investing in the country and forecasts of slowing corporate earnings growth.

In the first seven months. foreign investors poured \$2.4bn into the Indian domestic market. However. this boom has slowed to a trickle. Between Aug 1 and Aug 29, foreign institutional investors made net investment of only \$66.6m and September figures are expected to be similarly low.

This sharp rise and fall bas been mirrored in the performance of the stock market.

The market's most prominent indicator, the BSE 30 Index, rose by a remarkable 46 per cent from a January low in the first half of the year as foreign investors ploughed New Year allocations of funds lnto the bourse ahead of national elections in May/June. Political risk from the elec-

tions had been discounted on the assumption that regardless of what party gained



power, economic reforms in the country would continue. However, there has been a sharp turnaround in sentiment following the election of an unstable coalinon of left centre, a negative reaction to the national budget in June, rises in administered petroleum prices and the imposition of a mininmum corporate tax rate of 12 per cent.

The BSE 30 Index has fallen by 18 per cent from a June 17 peak to 3,346 on September 20. Performance in the broader market is also depressed. The Bombay Stock Exchange's market capitalisation has fallen from Rs5,85 trillion to Rs4.78 trillion between April 20 and September 11. The number of stocks quoting below par value on the BSE is about 3,110, about 50 per cent of the listed scrips on the bourse. Of these, 1,940 stocks are quoted at less than half their par value of Rp5.

To the dismay of Indian brokers, few analysts are predicting little lift in the market before the end of the calendar year.

The Indian market is going nowhere at the moment," says the bead of one foreign broking house. "It is likely to remain flat for the rest of the year. The only real hope is that the New Year will bring fresh allocation of new funds to India in January.'

Analysts say further risk factors include a slowdown in corporate earnings in the half-year tn September 30. Profit growth is expected to fall sharply following the delayed impact of a policy of monetary tightening 18 months ago, the petroleum price rise, interest rates that exceed 20 per cent for most companies and the imposition of the minimum corporate tax.

And while the National Front coalition led by prime minister Mr H. D. Deve Gowda is showing signs of more stability than forecast at the time of its formation, its reliance on the formerly ruling Congress Party to retain a majority on the floor of parliament, will always leave it open to charges of weakness.

However, the more worrying risk factor for Indian brokers is the attitude of foreign investors: is the recent slide in foreign inflows a temporary blip or a signal of deeper fatigue with the mar-

Many brokers hope the start-up of a national depository system later in the year will provide a kickstart to

ing up transactions, Many foreign institutional investors are currently deterred from direct investment in the domestic market by its antiquated settlement syetem, which means delivery of shares can take months. It could, however, be at least a

vear before depositories are

fully operational. The depository effect is also countered by increasing doubts about the Indian mar-

One director at a Hong Kong-based brokerage say: the pace of economic reform previonely the key to growth in the market - has recently been "frustratingly

"Not much has really changed over the last three years," he says.

In addition, many foreign invectors are becoming increasingly wary about the management of Indian com

"There is only e handful oi companies that you can trust," the director at the Hong Kong-based brokerage says. "These are the subsidiaries and associates of multinational companies, a few public sector companies and about 10 family groups."

The current mood is a far cry from the heady days of 1994; when India was the flavour of the month among foreign investors. Ther almost any stock with a Made in India label was quickly snapped up in ar indiscriminate rush as bro kers sold the "india story"

That story is now looking more than a little sad.

Japan: by Emiko Terazono

takes hold

A share surplus means that plans for new issues are having to be scaled back

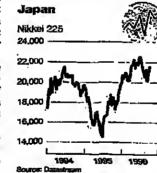
Although hopes of a long-term rally on the Tokyo stock market spurred plans for equity funding earlier in the year, Japanese corporations and banks have been forced to scale back their issues due to recent weak-

Although economic fundamentals remain supportive for Japanese shares, supply and demand conditions have worsened as overseas investors, who led the rally at the start of the year, have cut back on their purchases, in turn dampening domestic investors' appetite for

Overseas investors have been leading buyers of the market since the middle of last year, purchasing shares sold by domestic institutions and corporations. However, foreigners turned net sellers on the Tokyo stock exchange for the first time in 18 months in July, driving Japanese investors to the sidelines at the same time.

Although selling by foreigners seems to have peaked, the liquidity squeeze has made the Nikkel benchmark vulnerable to technical activity. Futures-linked selling and sales by individuals who had bought stock on margin seem increasingly likely to exacerbate the market's decline once sentiment turns negative.

Growing concern over the extra supply amid the market's weakness has forced issue sizes to be scaled back. As a result, James Capel in Tokyo recently cut back its supply estimate for the year



This month's listing of West Japan Railway (J. R. West), one of the seven railway companies created as a result of the break up of Japan National Railway in 1987, has damaged investor confidence.

If the fate of Japan Tobacco shares is a leading indicator, the prospects for J. R. West are less than favourable. With Japan Tobacco trading only marginally above the price at which the government sold its shares in June, the market has become worried that the J. R. West issue, which is more than three times as big, will not be successfully

absorbed. Investors have also been bracing themselves for a heavy financing schedule by Japanese banks. Because of massive bad debt write-offs. the banks' capital ratios have fallen close to the minimum that is recommended by the Bank of International Settlements. Consequently, at the start of this year, they were planning to try to raise approximately Y3,000bn in

After canvassing some of their investors, some banks

down their plans. What has the increasing reluctance o life insurers, the second larg est holders of bank stock after corporations, to take or new issues. Leading life insurance companies including Nippon Life and Dai-Ich. Life have criticised the banks' equity funding as a sign that they were not thinking about their share-

holders. if they accepted new equity issued by the hanks, they would sell their existing holdings to keep their portfo-

In response to the life insurers' criticism, some banks are concentrating or reetructuring operations. Long Term Credit Bank and Sumitomo Bank have announced they will cut their assets by decreasing strategic share holdings in other companies.

Ironically, this has not helped sentiment: the fact that the hanks are selling their own cross-shareholdings ahead of issuing new equity is worrying for inves-

Australasia: by Bethan Hutton

Managers back Sydney

Politics is influencing attitudes to both Australia and New Zealand

Political factors may be the key in determining the flow of new issues in both Australia and New Zealand over the next 12 months.

New Zealand goes to the

polls on October 12, but the outcome is difficult to predict, partly because of the introduction of a new voting system. Mr Kevyn Rendell, a client adviser with First NZ Capital, says that high real nterest rates in New Zealand bave deterred many companies from proceeding with planned lesuee this year. Most are now waiting until after the election to udge the outlook for interest rates and other factors affecting the market.

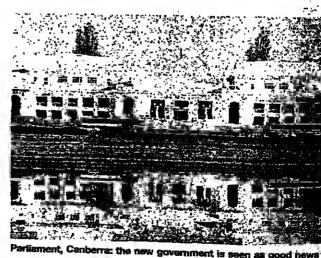
Australia's conservative coalition government, elected in March, is currently trying to push through a legislative pro-gramme including labour market reform and plans to sell off one third of Telstra. the state-owned telecommunications carrier. Both these issues are facing opposition in the upper house, where the government has no majority. If the government finally succeeds in gaining parliamentary approval for the partial privatisation of Talstra, the float - worth

around A\$8bn - will proba-bly take place in the next Australian financial year.

Tha largest new issue due to hit the market during this financial year is also in the telecommunications sector: Optus Communications, a telephone and cable television company. It is expected to list during the December quarter, in an issue worth around A\$1.5bn. Mr Craig Drummond, head of research at the Australian hroking house JB Were, says that the Optus and Telstra listings will help correct the Australian market's hias towards resources and manufacturing stocks.

The other theme in forth-coming Australasian issues is the demutualisation of two large insurance compa-nies. The listing of National Mutual in buth Australia and New Zealand is currently in progress, a float worth about A\$800m, while the larger Coionial Mutual is due to enter the market later

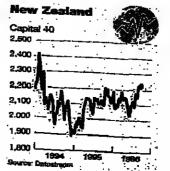




Australian market in the Smaller issues likely to be particular public interest are the Sydney Olympic Sta-

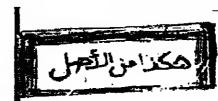
dium float, and the possible listing of some privatised electricity-related businesses in Victoria One Sydney-based fund manager says that the cur-

rently bealthy balance sheets of most large companies means that the number of capital raisings is likely to be email. Analysts' predictions for total new issuance on the



from A\$15bn to A\$28bn. Local demand is fairly steady, due to compulsory superannuation scheme and dividend reinvestment plans, which have been popular with hoth companies and investors recently. Over aeas demand tends to be focused on IPOs and resources, so foreign inves tors are expected to be active participants in the Optus and Telstra floats. Foreign investment in Auetralia is also beavily

influenced by the etate of the world economy and lis impact on resources stocks, local analysts are not expect ing great improvement in that area in the immediate future. However, the recent Euroecan aurvey of European institutional investors lound that while the major ity were underweight in Australia, they were gener ally positive on the outlook some were considering increasing boldings.



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The investors'

In some market sectors, demand for convertible bond issues outstrips supply

Issuance of convertible bonds is set to reach a new record this year, boosted by favourable market condltlons and keen investor

Amounts raised In the first six months surpassed the total of 1995, and by late September, issuance was roughly \$1bn short of tha \$22bn all-time high of 1994.

The record levels achieved by share prices on some of the world's leading stock exchanges bave increased the attractiveness to borrow-ers of convertible bonds. At the same time, they have boosted demand from investors seeking protection against the risk of a market correction, but unwilling to give up potential gains sbould prices rise further.

Also contributing to investors' appetite was the publication of several studies showing that convertible bonds had generally outperformed the underlying equities over periods of between 10 and 15 years.

interest, analysts believe investors have reached new levsls of sophistication in the understanding of pricing methods. "Convertibles havs always traded at a discount to their fair value," says Ms Katalin Tischhauser, bead of convertibles research at SBC Warhurg. "Now, they are trading at fair value, and sometimes at a premium, in the secondary market."

While the improvement in valuation methods has led ers more selective. "Investor

international bonds

Bonds and equity warrant

investors to accept lower cash coupons and stricter terms - particularly from high quality issuers - it has also made convertible buyname, credit rating and reputation of the issuing company." says Mr Jeremy Herrmann, head of European convertible sales at JP Mor-Some bonds issued by German horrowers - mostly

high credit quality paper have been striking examples of tight pricing, according to Ms Tischhauser. Two issues by Deutsche Bank (convertlble into shares of the insurance company Allianz) and Dresdner Bank (convertible into Munich Re) wers launched at prices higher than their - theoretical -

But while issuers could

Conversaly, Japanese financial institutions bungry

The heavy demand has been tapped by less traditional borrowers such as increasingly tapping the to investors," she says.

greater ability to command tight terms, they also had to offer investors some compensation. New perks included step-up coupons - whereby the interest paid on the bonds increases if the paper is not converted into sbares

put options, which allow the investor to demand early redemption if performance is unsatisfactory, and premium redemption knock-out. whereby the redemption price of the bonds is higher than the issue price, unless the underlying shares reach a predetermined level.

for capital had to impose mandatory conversion. (Because the bonds are not to be redeemed, the funds thus raised qualify as tierone capital.) To compensate for the additional constraint on investors, issuers offered conversion reset, whereby the conversion price is reset at a lower level if the share sian convertible is in the price falls significantly. This pipeline. structure, which has been used successfully in the US and Japanese domestic markets, was extended to the euromarket only recently.

nents of a convertible. "The convertible market is

emerging market issuers. liquidity of the fixed income investor base through asset Indian companies have swap structures," says Mr Harrmann. "This trend,

kets, has enhanced second-Acceptance of lesser quality names has been made ary market liquidity in the easier by financial engineerconvertible universe as a whole." ing methods that separate the equity and bond compo-

returned to the market after

two years, and the first Rus-

Ms Tischhauser at SBC Warburg concurs. "A lot of Asian issuers are unknown

"Credit risk can be taken out however, convertible bonds by way of an asset swap."

Meanwhile, in some market segments, supply of new issues has sometimes failed to keep pace with rising demand. In the eurosterling sector, for example, only two issues were launched this year, while the outstanding amount of paper shrank by versions and redemptions.

about one-third, dus to con- to privatise its 34 per cent

are likely to become a popular vehicle for spinning-off activities or divesting cross shareholdings, as witnessed by Dresdner and Deutsche Bank's landmark deals. And in June, the Italian

government gave the market a new dimension by choosing a convertible issue stake in Ina. the insurance In continental Europe, company,



The parliament building, Rome: the Italian government issued a convertible as part of its ina sell-off in June

which is particularly preva-

leot in the emerging mar-

■ Clearing trends: by David Cowan

'Cinderella' sector wins new status

Why the swift and safe processing of deals is now more important than ever before

Long regarded as the Cinderella of the finance market, the operational areas of clearing, settlement and custody are being given higher status. In large part, this reflects the complexity that has resulted from the

growth in cross-border trade. "Internationally traded uities lack the levels of market because they are not traded in the same way, and they are more complex for custody administration," Mr Andre Lussi, chief executive officer of the Luxembourghased settlement house, Cedel Group, explains. "In cross-border equity business, much of the trading is transacted using the phone and fax, and trade confirmation systems are not in general use. Therefore, we provide pre-settlement matching; this gives countarparties valuable trade status infor-

mation." A multiplicity of trends is shaping developments in the operations area. Increasingly complex investment atrategies are being complemented by growing demands for securitisation, fails management, triparty repo, credit support and collateral management. Meanwhile, both technological and legal changes are making crossborder trade easier: transaction times are shortening as Real Time Gross Settlement (RTGS) takes off; institutional investors are being allowed to invest more in foreign securities as markets are deregulated. Increased pressure as competition squeezes margins is also a factor.

It was In response to this environment that the settle-ment houses Cedel and Euroclear were created. Initially, their remit just covered Eurobonds, but both have now moved into the crossborder equities market. They bave sought to cover the gamut of the post-trade envi-ronment in all types of securities, aiming to address cost, risk and legal issues.

COSI, risk and legal issues.

"Our raison d'être is the management of risk, whereby customers benefit from book-entry delivery versus payment settlement. underpinned by falls man-agement services, interna-tional links to over 30 countries and a auperior legal framework," says Mr Lussi.

Mr Wim Claeys, vice president and head, domestic securities network and product management, at Euroclear in Brusssls, says that increased emphasis on cost has made settlement issues even more important. "A key requirement of broker/dealers is that fails are reduced as much aa possible, thus matching the highest settlement efficiency with the cheapest financing," he says,

Euroclear has started to establish links directly with

exchanges such as the Paris Bourse by which non-resident brokers clear and settle their trades. "We are looking at ways to co-operate with stock exchanges to set up remote access, allowing settlement via Euroclear. At present, trades first settle locally and then within Euroclear, but with the new link, local settlement is avoided," Mr Claeys

explains. Since most errors, control failures and frauds occur when data is being passed between the various parties liquidity seen in the Euro- rationalising trading systems is of paramount importance. To reduce operational risk further, "Straight Through Processing" (STP) is being developed. STP is an attempt to push the trade from, say, a New York broker's screen right through to a custody account without there being a manual intake of breath on the journey.

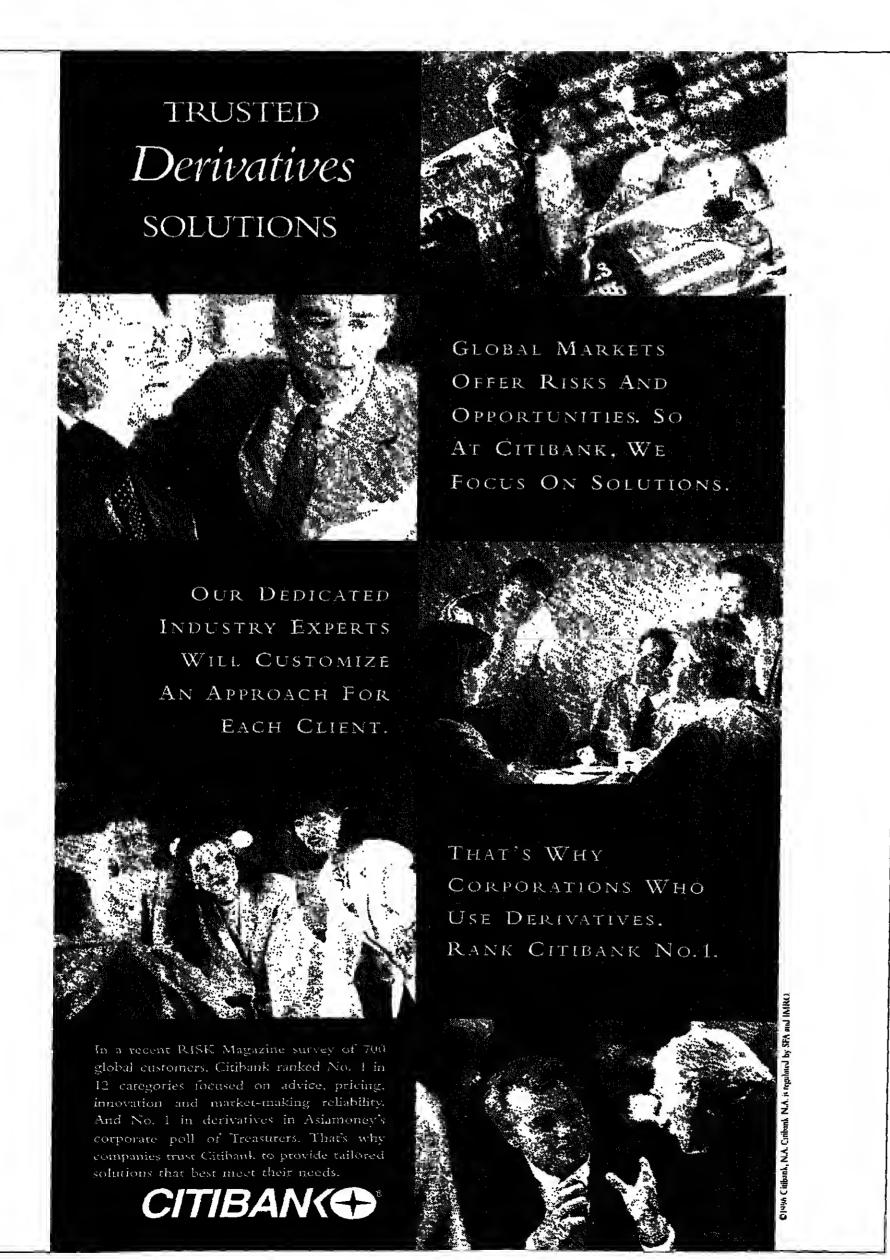
Mr Howard Edelstein. chief executive officer of Thomson Financial Services in Boston, comments: "Straight through processing gains become the buzzword in our industry. Over the past year or so, we have seen momentum gather for STP as its value becomes apparent to all concerned."

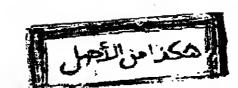
However, there is still quite a long way to go. Mr Edelstein adds: "Although many firms and vendors have implemented automated solutions for different parts of the trade, no-one has yet been successful in fully Integrating these applications to literally allow information to flow straight through one office to another, from order indication to sattlement without

manual intervention. Lest one should think there is an easy solution, Mr Edelstein warns, "Ironically, an impediment to many firms achieving STP is the very array of products, services and so-called standards that claim to be the STP

An alternative is to accept an array of standards and be prepared to support them all, or allow customers to interface with different standards. Mr Lussi states: "We fully support the ISO standards initiatives. However, we operate in a world that lacks standards and our policy is not to impose them nn customers. Our cross-border equities service, Liberty, for example, supports the Fix standard for trades but allows customers to use their own standard and then converts it."

Development of more uniform standards and the creation of cross-border links, however, are critical if the emerging market equities are to become more liquid, and the processing of trades more responsive. Hazards in such markets include a proliferation of market mechanisms, and uncertainty regarding corporate actions and tax reclaims, right down to the level of whether the firm has legal ownership of a particular stock.





Hyundai to build \$1.5bn

Scots plant

and James Buxton Edinburgh

Syundal Electronics, the repected to announce today that it will huild a \$1.5bn emiconductor plant at Dunfermline in Fife, Scotland. The plant is expected to reate at least 700 manufacturing jobs when it begins operating in 1999. The Koran company's decision to choose Scotland will be hailed by Mr Michael Forsyth, Scottish secretary, as a major sucress for Scotland

and the UK. Hyundai's semiconductor large investment in the UK this year hy a Korean chip-maker, in July LG Electronics announced a \$2.6bn semiconductor and consumer lectronics complex for

south Wales. Hyundai Elactronics. which is a subsidiary of Korea's second higgest ndustrial group, confirmed hat it would make an innouncement today about tor plant there. he semiconductor plant, but ave no details.
But it has been known for But it has been known for

months that Hyundal has been studying the possibility of building a chip plant on a 500-acre site at Dunfermline. Hyundai officials regarded electronics arm of the South . the Scottish site as their first Korean industrial group, is choice among several European locations, including

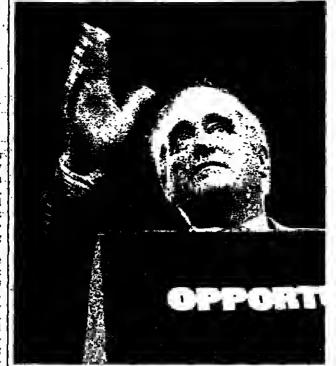
The Hyundai plant is the latest example of a recent push by Korean electronics companies into the UK. Europe has been virgin territory for Korean chipmakers. But the threat of potential trada barriers and the marketing advantage of being close to semiconductor con-sumers in the region has this year persuaded Hyundai and LG to establish plants in

Another reason is that production costs in the UK are lower than in South Korea once generous regional selective assistance grants are

Besides Hyundai in Scot-land and LG in Wales, Samsung has established a \$700m consumer electronics factory in north-east England and may soon add a semiconduc-

Daewoo is producing consumer electronics in North**NEWS: UK**

Conservative party conference: Attempt to restore unity amid continuing row over EU



Friendly chat': Tory chairman Brian Mawhinney yesterday

Major plans welfare reform to seize back political agenda

and James Blitz

Mr John Major, the prime minister, will seek to regain control of the political agenda and restore unity in the ruling Conservative party at its annual conference this week with a series of announcements on welfare reform, which he will characterise under the slogan of "opportunity for all". One of Mr Major's most

contentious statements will be a new crackdown on people who illegally claim wel-fare benefits, with a fraud bill to be pushed through the Commons in the next session of parliament. Ministers are expected to

announce the introduction of

fraudulently claim benefit, allowing courts to fine claimants and cancel their future entitlement to welfare payouts.

Mr Major's arrival in the south coast seaside resort of Bournemouth last night was partly overshadowed by remarks made by Mr John Redwood, the leading Euroscentic and former minister who challenged Mr Major for the party leadership just

Tha BBC's Panorama programme said it had asked Mr Redwood if the electorate should vote for the Tories or for Sir James Goldsmith's Referendum party, which is proposing a plebiscite on the UK's relationship with the

think you have to ask me that nearer the time when we see what the manifestos are of the major parties and what the views of the different candidates are," Mr Red-

Mr Redwood added that he would vote Conservative and lashed out at the BBC, saying the broadcaster had been "mischievous" in using the quote out of context. "The last thing I would do would be to urge anyone to hack the Referendum party." He disclosed that he had

hed a "very friendly chat" with Tory party chairman Mr Brian Mawbinney after news of the remarks began

to circulate. Close supporters of Mr heartened by Mr Redwood's embarrassment, given his ambitions to he the next Tory leader. "He has shot himself in the foot," said one. "The fact is he should

have kept his mouth shut." This is the second time in two days the Referendum party has been a thorn in the side of Mr Major. It emerged earlier that Lord McAlpine, the former Tory party treasurer, would be chairing the new party's con-

ference in 12 days. A senior Tory official said Lord McAlpine would probahly lose the Conservative whip in the House of Lords as a result.

Philip Stephens, Page 14

Car group founder may face arrest despite deal

Mr Octav Botnar, the founder of Nissan UK, faces arrest if he returns to the UK from selfimposed exile in Switzerland, in spite of yesterday's £59m (\$92m) out-of-court settlement with the Inland Revenue to end a five-year

The Revenue said yesterday it would drop civil proceedings mountains above Geneva.

against Nissan UK - the company at the centre of what has been described as Britain's higgest tax frand - following receipt of the

money at the weekend.

But it insisted that an arrest warrant for Mr Botnar, the company'a founder, issued in 1992 in connection with fraud allegations, would still be served if he returned to the UK from his villa in the

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Start-up" one-off charge for conversion

"The arrest warrant for Octav Botnar remains ontstanding," said Revenue spokesman yesterday. Nissan UK originally faced claims of about £200m.

A spokesman for Mr Botnar said was unlikely he would return while there was any chance he would be arrested. Mr Botnar will be 83 later this month.

The spokesman said that no attempt had been made to get the UK were jailed on tax evasion

warrant withdrawn as part of the

Mr Botnar, whose company had sole rights to import Nissan cars into the UK, was accused by the Revenue of involvement in one of the largest cases of corporate and personal tax evasion. The husiness had a turnover of £1.5bn a year in the 1970s and the 1980s.

Two former directors of Nissan

investigation. Nissan, the Japanese carmaker, terminated the franchise with one year's notice in December 1990, and set up its own distribution network.

The payment of £59m has been made from the assets of Nissan UK which Mr Botnar's spokesman said were currently £90m.

Graham Bowley

Observer, Page 15

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The following quotations, taken from National and International press articles, confirm that the Internet does not work efficiently for

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, - and more expensive

'o waste of corporate time'

- 'the ordinary Web is a dead technology

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UK NEWS DIGEST

Manufacturing shows decline

Manufacturing industry's recovery from recession was unexpectedly set back yesterday after figures showed factory output declined in August at the fastest rate for more than three years.

The disappointing drop in activity is a blow to government hopes that the present huoyant revival in high street spending is feeding through to industry. The delay in the manufacturing recovery is likely to he a fresh embarrassment for the government in the run-up to the general election which it hopes to fight against a back-

drop of widespread growth. But the figures, which revealed declines in output across most industry sectors, make it more likely that Mr Kenneth Clarke, the chancellor, will be able to resist calls

from the Bank of England for higher interest rates. The Bank has already called for higher rates to head off future inflationary pressures. But with manufacturing weak and current inflation subdued, many economists expect the chancellor will leave interest rates on hold

until after the general election. The fall, which took the City by surprise following a rise in output in July, suggest factories may still be reluctant to meet rising demand by stepping up output, choosing instead to run down stocks from the storeroom shelf. But the Treasury dismissed the figures as an erratic

■ PROPERTY DEVELOPMENT

monthly movement.

£500m shopping centre planned

One of the UK's largest new shopping developments is planned for the centre of Bracknell, to the west of London, in a direct response to government curbs on out-of-

town development. The £500m (\$780m) proposal is supported by Bracknell Forest Council, the local authority, and Legal & General. the life insurer and property investor.

Government planning restrictions have stopped developers from huilding new shopping centres in out-of-town locations. Mr John Gummer, the environment secretary. has said that he wants instead to encourage the regeneration of existing town centres.

Legal & General and Bracknell Forest Council own most of the land for the proposed development, which may create 3,000 jobs. Simon London

FACIA FOOTWEAR

Court freezes directors' assets

Price Waterhouse, the administrator to the collapsed Facia Footwear companies, has obtained a court order freezing the personal assets of Facia's directors, Mr Stephen Hinchliffe and Mr Christopher Harrison. The order, known as a Mareva injunction, was obtained

on September 25 at a private hearing on the same day the administrators filed a writ against Mr Hinchliffe and Mr Harrison seeking £35m (\$54.6m) the two are alleged to have diverted from Facia Footwear to other companies they controlled. The order's existence was first disclosed publicly yester-

day at a High Court hearing where lawyers for Price Waterhouse said they intended to apply to have the Mareva injunction extended indefinitely until other legal proceedings against Mr Hinchliffe and Mr Harrison concluded. The order only applies to UK-based assets and bank accounts of both men and of companies which they However Mr Keith Oliver, a lawyer at the firm Peters &

Peters, which represents Mr Hinchliffe, said he intended to apply to discharge the order "at the first opportunity". Mr Oliver said his client "strenuously denies all the allegations against him" and intended to fight them

FILM INDUSTRY

Production still buoyant

The film industry's revival continued over the summer with the number of feature films made in the UK rising to 43 during the third quarter, compared with 29 in the same period last year.

According to Screen International, the film industry magazine, about £170m (\$265m) was spent on producing the 43 films, most of which were low budget pictures. against £156m in the third quarter of 1995.

The huoyant summer hrought the number of films made in the UK so far this year to a total of 89, with combined production expenditure of £493.5m. This compared with a total of 59 films absorbing £331.6m during the first nine months of 1995.

The film industry's revival is fuelled partly by increased

investment by the Hollywood and European studios, such as Polygram of the Netherlands.

TECHNOLOGY

Beyond the final frontier

Futuristic visions of a permanent space station are close to becoming reality, says Bruce Dorminey

ised the notion of a earth-orbiting space station almost 30 years ago. Yet approaching 2001, the real significance of the planned \$80bn (£51.6bn) international space station may be more political than

A joint effort between the US, Canada, Russia, Europe and Janan, the station will culminate in a 10-part, 415-ton structure with a surface area of 108m by 74m - the largest international space initiative ever undertaken.

The Russians are due to launch the first element, a functional cargo block for basic power, propulsion, navigation and communications, in November next year, although the 1,140 cu m station is not due to be fully operational until 2003.

"This is the first time the Russians, Americans and Europeans, east and west, really have come together to make a programme," says Jorg Feustel-Buechl, director of manned spaceflight and microgravity at the European Space Agency. "They were developing weapons to kill each other a few years ago and now their engineers are sitting at the same drawing board."

The station's design is the marriage of Nasa's plans for its "Freedom" station with the Russian Space Agency's plans for a Mir II station to replace the Mir station now in orbit.

"With a permanently manned space station, we can do research 365 days a year," says Feustel-Buechl. "It is to be the first time laboratory conditions in space are comparable to a normal lab on earth. We will rapidly perform missions, make changes and even reconfigure experiments in orbit and expect quicker results than

Flying west to east, in the same direction as earth's rotation, the station will circle the globe in under 90 minutes at an altitude of between 335km and 460km. Using space's microgravity environment to do research in physiology, biology, physics and space science, it will also make solar

and earth observations, do commercial research and possibly track asteroids. No military or national security surveillance applications will be allowed.

Europe's primary contributions are a \$1.6bn dollar cylindrical Columbus orbital facility being built by Daimler Benz; an unmanned \$850m antomated transfer vehicle being developed by Aerospatiale and built by Daimler Benz, and the European Space Agency's \$310m station utilisation preparation programme. Total European spending until 2003 is budgeted at \$3.6bn, with the agency's annual operations costs from then on estimated at \$310m.

The atation is to be permanently occupied by six astronauts from February 2002. But its scheduled 10-year utilisation phase will not begin until 2003. when two astronauts from the agency will stay on average for one three-month mission each

The orbital facility is due to be launched via the US space shuttle in November 2002 and to be the last of six pressurised research modules permanently attached to the station. Its microgravity lab is to research neurobiology; cardiovascular, kidney, and sensory-motor function; osteoporosis; biotechnology and cell engineering; as well as study agricultural, manufacturing and environmental applications.

The agency's science directorate will accept and screen payload proposals through the selection process. But while the agency is offering free transport. ss: an artist's impression of how the international space station might look in orbit above the earth

scientific and maintenance equip-

facilities, it expects users to fund their own experiments. Industry doing research in materials or pharmaceutical applications may also have to pay for a part of other costs when they lease space in a smaller "express rack". But all commercial users are to be

intellectual property rights. The antomated transfer vahicle, operational from June 2003, will be Europe's prime payload carrier and launched as a self-sustaining stage of Ariane 5. After separation from the launcher, it will be able to dock

The European vehicle, together with Russia's Progress vehicle, is also responsible for the orbital reboost manoeuvre to raise the station's orbit by 100km. This is akin to a small tugboat pushing along an unwieldy river barge, even though the station will have soma steering and propulsion capability. While no decision has been

ment, water, atmospheric gases,

and propellant. It will then be

reloaded with waste before mak-

ing an intentionally destructive

re-entry into earth's atmosphere.

Any large debria from the

remains of the burning vehicle

would safely fall over the ocean.

mada on the future of a European Space Agency crew transfer vehicle, which is not included in the \$3.6bn European package, officials hope to secure funding for the project at the end of next year. Munich's MAN Technology is seen as the likely prime con-

"Tha chances are good for developing such a vehicle," says Feustel-Buechl, "but we have to make a reasonable proposal." The vehicle would not be availabla before 2004 or 2005. Forty years from now, space

stations are likely to be microgravity manufacturing plants, satellite repair stations or bases for interplanetary missions. So the agency and international space station partners hope to lay the necessary structures to make such future scenarios inevitable. Making it all fit and keeping the schedule is the tricky part, BD says Feustel-Buechl.

A new stack c good ideas

mass-market a ance in its present f Many doubt it. Even in th less than 40 per cent of h holds own computers, v the proportion is lower b rest of the developed wor The shortcomings of PC numerous. They crash, frequent npgrading, expensive and – for many ple – lack any compe applications.

The PC industry has posed a range of solution could make home comp more attractive, from intuitive software inter to the network compute low-cost, simple-to-use d built around the Internet Another, quirky, ide being put forward by Ne tems, based in Surre elieves that computers be more user-friendly if functions were repack aeparate modules. It designed a system that like a compact hi-fi with up to 15 modules cessor, communications CD-Rom and so on - the

on top of each other. The system would be tively simpla to npg. Instead of having to ope back of the PC to change ponents, the relevant m could simply be replaced However, a NeoSys multimedia PC would 21,000, which is probabl high to enlarge the mu NeoSystems argues, hov that the simplicity of un ing the system would pr consumars from wa money on unnecessarily plex machines.

Hany Neoman, chief tive of NeoSystems, ha: challenge of convincing sumer electronic compan back his idea. "To ma acceptable, we have to hlarge name backing the 22 45 10 10 2 75 72 cept," he says.

Vanessa Houl

A fresh burst of research energy

radiation is barnessed in chemotherapy for cancer patients and high-yield nuclear weapons. In the universe, they are by-products of astrophysical processes such as supernovae, black holes, pulsars and quasars.

But gamma rays - the highest-known energy form on the electromagnetic spectrum also come in large-scale celestial bursts at energy-levels unmatched by anything observed

in modern astronomy. Although accidentally discovered in 1967 by an American spy satellite scouting for Soviet nuclear detonations. the Pentagon did not declassify the existence of gamma-ray bursts until six years later. Yet last month part of the debate over their cause and source briefly shifted to an international gathering of astrophysicists in St. Malo, France.

"The paradox is one of the most outstanding issues in high-energy physics," says Christoph Winkler, project scientist for a forthcoming

European Space Agency gamma-ray observatory. "We dou't have even the slightest idea what the source could be."

The bursts last from a few seconds to a few minutes and originate from all areas of the sky at distances that some think approach the very edge of the visible universe, Since gamma-rays are absorbed by the earth's atmosphere, the bursts can only be observed above it. Their measurement is typically calculated after reacting with sodium iodide crystals, creating a visible flash that can be analysed by optical spectrometry. The bursts never repeat, have never been matched to any known object in tha cosmos, and differ in intensity by a factor of 100,000. But on average one such burst is observed each day.

"After 20 years, we don't even know if they are galactic or extra-galactic, which is the first thing you normally know," says Philippe Durouchoux, the conference's local organiser, "We will only be able to address their significance when we know

where they are coming from." More than 100 theories offer an explanation, including:

The "Oort Cloud scenario," whereby comets believed to encircle our solar system at up to

a light year away run foul of black holes left over from the Big Bang, creating bursts. The "Galactic Halo thesis", in which relatively nearby neutron stars (high-density burned-out remnants of stars) surround the Milky Way and emit bursts. The notion that the bursts are created by colliding neutron stars

at extremely remote cosmological

distances. Two primary satellites collect data on bursts: France's Sigma gamma-ray observatory launched in 1989, and Nasa's Compton Gamma-Ray Observatory, Since 1991, Compton has observed more than 1,500 such bursts.

Integral, the European Space Agency's \$400m International Gamma Ray Astrophysics Laboratory due for launch in 2001, will be the agency's first foray into this technology. Its instruments will provide location accuracy of up to one arc minute (one sixtieth of a degree). With Italy's Alenia Spazio as prime contractor, the satellite is due to carry a gamma-ray spectrometer

and a gamma-ray imager. To confirm any hypothesis about the bursts' true origin, they also need to be observed at x-ray, infrared, optical and radio wavelengths. Integral will attempt that with onboard x-ray and optical monitors.

"All observational evidence concerning gamma-ray bursts, so far, points to a cosmological interpretation about 3bn light years away," says Gerald Fishman, Nasa's chief of gamma ray astronomy and an adherent to the theory that the bursts are caused by colliding neutron

"Take a lump of matter the size of a sugarcube and drop it onto a neutron star and you have an explosion equivalent to 100m tons of TNT. We're talking about two stars merging. So the energy is just enormous."

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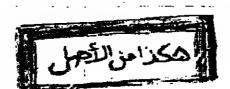
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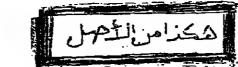
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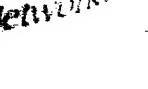
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Tome years ago, tha herional Gallery trans-emise its pioneering Artist Residence programme, which had settled on tists, into an "Associate older and more established The brief is simply to produce of work stimulated by the to tions baving been given the non of the place and a studio on the manners. Peter Blake is the third such beneficiary, after Paula Rego and Ken Kiff, and of the three, his fias been the most copious

This it its way has been the prob-en and one to which Blake himself ignits. Clearly, faced with such best has has hardly known which y in third, let alone upon what in particular to fix. His work in this enhibition, which concluded his tenme is so full of ideas and yet in large part so unfinished and incon-insive that one can share something of the frustration he must have felt. Ha had intended, he says, to paint only a few pictures "and make a small, neat show of about ten paintings. In the event, ideas tumbled forth and as I thought of a painting I started it, really just to commit the idea to canvas."

But there is nothing wrong in that, for paintings take time to grow as much in the ideas they represent as in their physical statement. The present state of this body of work is oot at all, therefore, an admission of inadequacy, but rather of the depth and seriousness of the engagement. He has long dreamt, he saya, of a veturn to that innocent state of ling a student, of going into the art school and spending long days just painting..." The results, the benefits, will surely declare themselves,

but slowly, in his future work. The work he has produced is nev ertheless most revealing. His old friend and near-contemporary, R.B. Kitaj, describes him unapologetically as a sort of illustrator - which is quite right, if by that he means an artist whose concern is with the disposition and manipulation of particular images and references. Blake is. to a fault, s most thorough and painstaking craftsman, but it is notable that whatever the particular source or quotation - now Longhi, Cranach, Constable, Velazquez, now Tarzan's cheetah or roller-skaters at Venice Beach - there is no real attempt at following any surface manner or effect. Always there are the same thin washes and succession of glazes, the loose and generalised scumblings to begin with, that are sometimes left as they are, sometimes worked through to the characstic, meticulous Blake finish, the surface highly-wrought, closely-

drawn, taut and shiny.

The dissonance of effect thus achieved is more metaphysical and symbolic than surreal. There is no selfconscious play with the subcon-scious, but always a meaning, an idea or informing association, openly and artlessly admitted. There is to this an innocent and literal quality -Ritaj's illustrator again - that is bottoms in the collections, from tent light. It is not by chance that quite disarming. Pietro Longhi once Rubens to Renoir: here a run of collage has always been a favoured painted the rhinoceros of the menagerie that visited Venice at intervals throughout the 18th century, so why not transport the beast, along with. its clutch of masked spectators, to

ames MacMillan is a rel-

atively young Scottish

composer, who has excited Proms audi-ences with a couple of

his orchestral works, built

op a reasonable portfolio

and won a major record con-

tra. Now in his late 30s, he

has reached the difficult bit.

He must now start produc-

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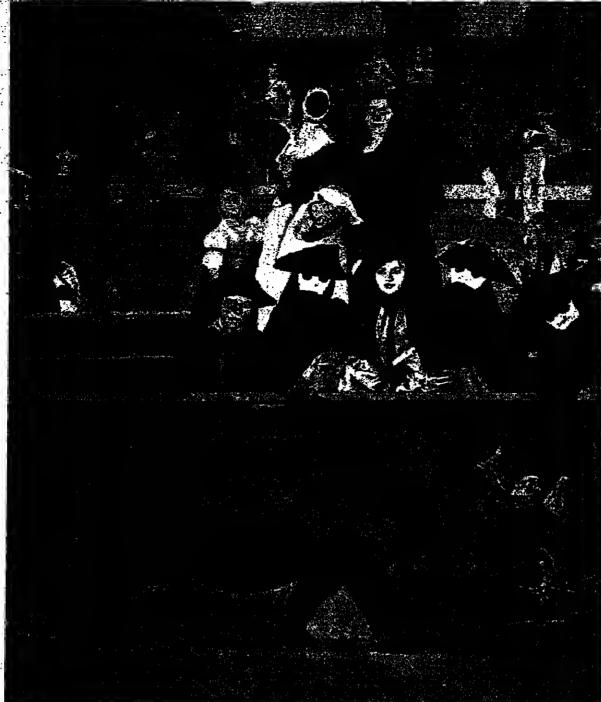
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After Longhi: 'Exhibition of a Rhinoceros at Venice' by Peter Blake

wealth of ideas

William Packer on Peter Blake at the National Gallery

its own freak show? Why not give Montagna's Virgin of 1487 a very modern face, and no idealised landscape in which to sit but Trafalgar Square outside the window? What about taking all the Venuses in the gallery, and their attendant Cupids, off in a charabanc to Constable's Weymouth Bay, to lounge and picnic and play cricket on the beach?

Blake loves lists, categories, tabuwomen's faces, from Vermeer, Rembrandt, Holbein, Piero and the like. All of these fragmentary images are projected up onto the same scale and

ical hint of the infinite pains to fol- truest of Pop Artists - even when young he was their Grand Old Man. low, should Blake ever choose to take them further. tion bere. He has often worked openly and actively as a graphic Even so, such reference is essen-tially secondary, worked from photo-

graph and reproduction rather than direct observation. It is in this sense that Blake is a truly graphic artist, moving imagery around, bringing disparate elements together in fresh and unexpected conjunction, in a lations. Here are nine of the prettiest flattened space and blitbely inconsistechnique. The magazine, the postcard, the poster, the placard, the iconic photograph, the great painting, have always been his material, but lightly worked in. Such swift to be moved about, adjusted, cele-Venice Beach, California, which is and delicate suggestions are an iron-brated. In this be was the first and

as the song foretold. Do we still needhim? Certainly there is no one quite like Peter Blake. Now We are 64 - Peter Blake at the National Gallery: National Gallery, Trafalgar Square, until January 5. then to the Whitworth, Manchester,

There is no problem or contradic-

designer and illustrator. Indeed his

Sergeant Pepper record cover for the

Beatles in 1968 is perhaps the one

work by which he is still most widely known. And now he too is 64,

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Concert/Richard Fairman

Making the most of motifs

derivative: here Strauss's ond nature to him.
Salome. there Wagner's The new conce Walkure, and to top it all a whole scene of Shostakovich. That was clearly still ring-

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ing large-scale works (after ing in his ears, as well as ours, during his Cello Conall, Mozart's creative life was over by now). In MacMillan's case the certo. But this time the link to Shostakovich was better commissions are coming in made. The concerto is dedinicely, but that is not helpcated to Mstislav Rostroful if it results in high-profile povicb, famed dedicatee of flops, such as Ines de Castro, Shostakovich'a own cello his first full-scale opera at concertos, who must have val. Never mind the drama, found himself presented muring to the celesta (very all). MacMillan's skill lies in Sponsored by Sema Group. this year's Edinburgh Festi-

The new concerto has

plenty of drive and colour. and Rostropovicb threw himself into the first performance, at the Barbican last Thursday, with gusto. This is a solo part worth playing. Each movement ends with a mesmerising passage in which the soloist is left musing: the first time repeating a single phrase until it fades away, the second time mur-

the music was simply too with music that seemed sec- Shostakovich), the third time going higher and

higher until it disappears. like these and MacMillan will find himself. like Britten, charged with being "too clever by half". In fact, like both Shostakovich and Britten, he works by coming up with a few basic motifs and making the most of them (the memorable themes of this concerto are the plainchants, not his invention at

making the structure clear, driving the music along, and crowning the climaxes with blazing brass chorales.

The London Symphony Orchestra, which commissioned the work, was rewarded with some boldlycoloured orcbestral writing Any more skilful effects and Colin Davis happily faced a score with more stylistic uniformity than the opera which preceded it. Without going downmarket, this concerto ahould win friends, which will please Rostropovich. He is due to conduct the next big Mac-Millan premiere - a symphony - next September.

Bryn and Jessye

Andrew Clark reviews two performances by singers at the peak of their powers

t London's Royal Festival Hall on Saturday, Bryn Terfel made his debut as Don Giovanni - and already, on the evidence of a single concert, there seems little doubt that the Giovanni of our time has arrived. Terfel's performance had enough artistry and assurance to eclipse any rival, and in the context of his still young career, it represents yet another giant leap forward. Terfel has sung Leporello

often enough to have studied at close quarters the make-up of Mozart's incursble seducer. But the interpreter of such a complex, elusive character is born. not made. Terfel's appearance alone was enough to suggest an irreversible transformation from servant to master: tail and well-groomed, he had a handsome allure and air of command, backed up by an impressive vocabulary of gesture, which seemed worlds swsy from his brawny photo in the pro-

But the voice is the key. It is not just the snpremely physical quality of Terfel's bass-baritone that counts for so much in this part, but the intelligence with which he uses it. And what a kaleidoscope of colour! Noblesse. sensuousness, the crackle of danger - all are part of his vocal armoury. "Là ci darem" had enough sexual charge to make any woman succumb to his vocal embrace; the "cbampsgne aria" was a cocktail of ten-

half-voice, Terfel is more than just a singer: he is a dramatic presence, and the ultimate test of this performance was that it immediately made you want to see him in a staged production. For that we may have to

wait a while, in the meantime, e recording is promised - based on this London Philbarmonic performance, which was as much a triumph for Sir Georg Solti as it was for Terfel. Vitality is what we expect from Solti, even at 83; the charm came as a eurprise. Solti has always known how to set a tempo, but the key to this performance lay in the amount of repose be found among the firecrackers.

ut wby, ob why, did Solti agree to such a limp cast? In Renée Fleming's Donna Anna we heard the ultimate "recording voice" ~ all soft-grained beauty and no personality. Michele Pertust's Leporello was woefully under-projected, while Herbert Lippert's Don Ottavio sounded as if he had drifted in from s singing lesson. The Zerlina, Monica Groop, had a pretty, mezzo-isb voice, but she does not yet know how to use it - the opposite of Ann Murray, whose Donna Elvira bore the stamp of a real performer.

Talking of performers - who knows better how to bold an audience in the palm of her hand than Jessye Norman? She granted a rare audience

sion and excitement; the Ser- to her London fans on Sunenade unfolded in honeyed day, demonstrating that although she has lost a lot of weight (and is looking much the better for it), her smile and personality are intact.

The opening half, devoted to Brahms and Wolf, did not show her at her best. Her combination of softness and size of projection were as imposing as ever, drawing a packed Festival Hall audience into an intimate experience, but she seemed more interested in vocal colour than verbal inflection, skating over too much detail: we really should have under-

For those very same reasons she came into her own after the interval. Her colouring of the words in Ravel's Shéhérazade, allied to such majestic vocal poise and gesture, was stunning -evoking all the narrative mystery of Asie and bathing La flûte enchantée in a poetic haze. With more than useful contributions from her accompanist, Mark Mark-ham, and the flantist Marieke Schneemann, this was a moment to savour.

She ended with a song-cycle by John La Montaine (b.1920), Songs of the Rose of Sharon, which told us little about its composer's personality but lots about Norman's; here at last was the kind of expansiva idiom to show ber commanding timbre and interpretative polish in full flood. What was so refreshing was the absence of mannerism: nothing was "artful" or overdone. Jessye Norman is still very much at

Dance/Sophie Constanti Best foot forward

almost 30 years, the choreographer Richard Alston has rarely succumbed to artistic regression. Yet one of the most meritorious aspects of his new work, Okho - given its premiere at the Queen Elizabeth Hall during the current Dance Umbrella festival - is the way in which Alston revisits his own choreographic territory.

similarities to, some of his finest pieces of the mid-1980s. Okho set to lannis Xenakis's score of the same name, a cumulative study in rbythm written for three djembes (or African drums). shows Alstoo on increasingly good form.

Certainly, in the eruptive opening phrases for an allmale ensemble, reminiscent of the lubricious spools of elegant masculinity unravelled in Strong Language (1987), there is a force and amplitude which has been either absent or imperceptible in some of Alston's racent works. To say that Okho is not in the same league as Wildlife (1984) or Zansa (1986), the predecessors from which it appears to borrow most, is not to diminish it. Rather, the fact that it evokes these works without resorting to imitation suggests that Alston has followed his best instincts.

He presents us with two distinct, single sex tribes which inhabit separate spheres until a final, orderly integration. But it is the collective energy generated by each group - most notably the men's - which really feeds and drives the ritualistic shape and expression of Alston's choreography. The men are all mus-

macho, as well they might be in the hands of a lesser choreographer. The women, vessels of strangulated passion rather than duplications of Psappha, or Sappho, poetess of antiquity, are not as strikingly unified as the men. Trapped in a domain both sacred and profane, they seem to rail against invisible barriers, but in the face of the hollow thunderclap and reverberation produced by onstage percussionist Richard Benja-field, their defiance is gradu-

ally reduced to impotence. Like Okho Alston's Beyond Measure, a reworking of last season's Bach Measures, presents two communities male and female - who discover some common faith and purpose in dancing. But perhaps because of the Bach Chorales and Chorale Prelude to which it is tied, the dance denies itself all possibility of visceral sensuality

Originally set to Harrison Birtwistle's arrangement of the same chorales in Bach Measures, the work embraces the idea of buman cooperation as a source of power. But in practising the necessary moderation to achieve that condition, Alston's dancers are also robbed of their individuality. The result is all mild-mannered homogeneity, although the cular prowess withdancers sit in a neat line on their benches, facing the audience, Implies neither resolution nor obedience, for the group now seems ready to abandon the narrow confines of its environment.

For his final performances with the company, Darshan Singh Bhuller has returned to the role of Orpheus in Alston's Orpheus Singing and Dreaming, created for him last May. Singh Bhuller's maturity - he has been dancing since 1979 - should not antomatically excluda him from a company that is now dominated by much younger dancers. It is to Singh Bhuller's credit that his Orpheus is an embodiment of that maturity, as well as a declaration of the healthy inevitability of change for dancer, company and choreographer alike.

Epsom Playhouse tonight and tomorrow, then touring.



AMSTERDAM

Het Muziektheater Tel: 31-20-5518117 Swan Lake: a choreography by Rudi van Dantzig to music by Tchaikovksy, performed by the Dutch National Ballet; 8pm; Oct

ANTWERP

THEATRE De Singel Tel; 32-3-2463800 Porcile: by Pasolini (in Dutch). Directed by Johan Simons and Paul Koek, performed by Thestergroep Hollandia. The cast includes Henriette Koch, Frieda Pittoors and Betty Schuuman, Jos Verbist, Benjamin Verdonck Robijn Wendelaar. Performance at the Kipdorpbrug (Uzerenbrug); Tue - Sat 8pm; to Oct 12 (Not Sun) (Not Mon)

ATHENS

CONCERT Athena Concert Hall Tel: and London; to Oct 20

Camerata Academica des Mozarteums Salzburg: with **■ BRUSSELS** conductor Sándor Végh and violinist Leonidas Kavakos **OPERA** Théâtre Royal de la Monnaie perform Mozart's Violin Concerto No.2, K211, Violin Concerto No.3,

Tel: 32-2-2291200 ● Don Carlos: by Verdi. Conducted by Antonio Pappano and performed by La Monnaie. Soloists Include José van Dam, Winson Cole, Paolo Coni and Nelty Miriclolu; 8.30pm; Oct 9, 12

THEATRE Rideau de Bruxelles Tel: 32-2-

507 83 60 Jascha: by Reza, Directed by Thierry Debroux. The cast includes Georges Bossair, Anne Chappuis and Anny Czupper: 8.15pm; from Oct 8 to Oct 12

COLOGNE

CONCERT Kölner Philharmonie Tel: 49-221-2040820 Thüringen-Philharmonie Suhl: with conductor Alun Francis and violinist Thomas Christian perform works by Haydn, Beethoven and Brahms; 8pm; Oct 10

OPERA Opernhaus Tel: 49-221-2218240 Le Nozze di Figaro: by Mozart.
Conducted by Alicja Mounk, performed by the Oper Köln. Soloists include Nina Stemme, Edith Lienbacher and Jean-Luc Chaignaud; 7pm; Oct 9, 12

■ COPENHAGEN CONCERT

Tivoli Concert Hall Tel: 45-33 15

 Polish Radio National Symphony Orchestra: with conductor Antoni Wit perform works by Penderecki, Karlowicz and Knapik. Part of the European Radio Symphony Festival; 8pm;

OPERA Det Kongelige Teater Tel: 45-33

 Tannhäuser, by Wagner. Conducted by Dietfried Bernet, performed by the Danish National Opera. Soloists include Stig Frogh Andersen, Guido Paevatalu, Aage Haugland and Tina Kiberg; 7pm;

LONDON CONCERT

Royal Festival Hall Tel: 44-171-9604242 BBC Symphony Orchestra: with conductor Andrew Davis, planist Peter Donohoe and the BBC singers perform works by Weir, Tippett and Walton; 7.30pm; Oct 9

Wigmore Hall Tel: 44-171-9352141 Dame Margaret Price: recital by the soprano, with pianist Thomas Dewey. The programme includes works by R. Schumann and Wolf; 7.30pm; Oct 9

EXHIBITION Royal Academy of Arts Tel: 44-171-4397438 Alberto Giacometti

(1901-1966): major exhibition of works by this Swiss artist. More than 200 sculptures, paintings and drawings give a survey of his

entire career from his early interest in cubism and abstraction, and his experiences with "kinetic" sculpture, to his creation of more figurative sculpture and his lean standing figures which began to appear in the 1940s; from Oct 9 to Jan 1

OPERA Royal Opera House - Covent Garden Tel: 44-171-2129234 La Bohème: by Puccini. Conducted by Charles Mackenas, performed by the Royal Opera. Soloists include Angela Gheorghiu, Janice Watson, Tito Beltran and Jason Howard; 7.30pm: Oct 9

NEW YORK

CONCERT Carnegie Hali Tel: 1-212-247-7800 Boston Symphony Orchestra: with conductor Seiji Ozawa and soprano Barbara Bonney perform works by Barber and Mahler; 8pm; Oct 9, 10

EXHIBITION The Equitable Gallery Tel: 1-212-554-4818 Henri Cartier-Bresson in America: exhibition devoted to photographs taken in the US by the French photographer Henri Cartier-Bresson. Comprised of more than 100 works selected by Cartier-Bresson himself, the exhibition spans four decades, from 1935-1975. Among the photographs included is a selection of portraits of well-known Americans such as William Faulkner, Truman Capote and Carson McCullers, dated 1946, as well as less familiar portraits, among them, Marilyn Monroe and Martin Luther King, both from 1961; to Nov 2

PARIS **EXHIBITION** Musée Auguste Rodin Tel: 33-1 47 05 01 34

 Rodin – Les Marbres de la Collection Thyssen: the exhibition features six marble sculptures by Auguste Rodin, commissioned by August Thyssen (1842-1926) in 1905 and 1908; from Oct 8 to

OPERA L'Opéra de Paris Bastille Tel: 33-1 44 73 13 99 Rigoletto: by Verdi. Conducted by James Conlon and performed by the Orchestre et Choeurs de l'Opéra National de Paris. Soloists include Ramon Vargas, Paolo Gavanelli and Andrea Rost.

■ WARSAW

7,30pm; Oct 9

DANCE

Teatr Narodowy-National Theatre Tel: 48-22-263289 Polish National Ballet: perform Krzysztof Pastor's Third Symphony to music by Górecki and Emil Wesolowski's Le Sacre du Printemps to music by Stravinsky; 7pm; Oct 9 Listing compiled and supplied by ArtBase The International Arts Database, Amsterdam, The Netherlands. Copyright 1996, All rights reserved. Tel: 31 20 664 6441. E-mail: artbase@pi.net

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Financial Times Business Tonight

Martin Wolf

A qualified yes to Emu

Early entry into European economic and monetary union would be best for the UK - but would only be workable if essential conditions were met

Whether to join economic and monetary union is as fundamental an issue for Britain's future as was the decision on membership of the nascent European Community in the 1950s. The two big parties would like to ignore it altogether. But since Emu is quite likely to include virtually all existing members of the European Union within a few years of 1999, avoiding a decision will not work forever. If the UK wishes to retain an option to enter in 1999, it cannot delay some actions beyond the beginning of

next year. What should the UK do? Its first option is the one it is most likely to choose: wait and see. This is what the UK did in the 1950s. It waited, saw - and then joined too late.

A short-term approach would consist of waiting only to see how many countries joined and how soon. This would postpone the evii day. But it would reduce the UK's initial influence and demonstrate its donbts about the wisdom of its neighbours, without giving It any obvious benefit from so doing.

A longer-term version would delay entry until it was obvious whether or not Emu would work. This would take not years, but decades. Such a delay would become Increasingly fraught, The UK would come under pressure to limit fluctuations of its exchange rate; it would be excluded from discussions of European monetary policy; and it would face a growing shortage of allies on other issues.

The UK would, in short, be semi-detached. As the years of waiting for the time to become ripe rolled by, the impulse towards a complete break would become stronger on both sides. What would be the sense in remaining a member of a club whose pet project monetary union - the UK other Europeans; their ambitions would be feared by the UK. The marriage would end in divorce. Such a divorce from the

EU would be the second option. Many assert that leaving would be suicide. That is nonsense, as is demonstrated by Brian Hindiey, of the London School of Economics, and Martin Howe, a specialist in European law, in a pamphlet for the London-based Institute of Economic Affairs published today (Better off Out? The Benefits and Costs of EU Membership, IEA Occasional Paper 99).

Neo-mercantilist claptrap too often impairs analysis of the economic benefits of EU membership, Many assert, for example, that Europe needs a big market and single currency to compete with the US and Japan. Neither theory nor experience supports this; the world's highest incomes per head are enjoyed by the US and Switzerland; and Singapore's 2.9m are now richer than France's 57.9m.

Since the quality of people and of policies largely determine the wealth of nations, the EU can enrich the UK fits and costs of Emn

Hindley and Howe, the net economic benefits of EU membership are roughly zero, with the cost of the Common Agricultural Policy and benefits of the abolition of internal trade barriers offsetting one another.

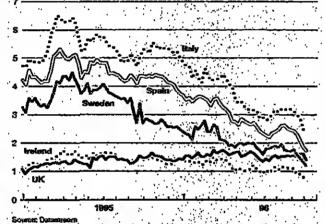
The judgment must be

made on other grounds. There are three reasons for the UK to stay in: first, a UK that prefers independence to close involvement with its neighbours would be parochial, if not narrowly chauvinist; second, leaving the EU would threaten dissolution of the UK, with Scotland preferring independence within the EU to union with England; finally, the UK would lose much of its capacity to influence developments in Europe and, through Europe,

the rest of the world. If waiting outside Emu is not sustainable in the long run and membership of the EU remains politically better than departure, the third option - entry into Emu - is to be preferred. Yet it could not be chosen if it were likely to prove ruinous. Fortunately, both the bene-

Closing the gap with Germany

Yield differentials on 10-year government bonds over Germany,



rejected? The UK's nay- only to the extent that it are commonly exaggerated. saying would be resented by affects one of these. In pracaffects one of these. In prac-tice, conclude Messrs early membership of Emu (In with the Euro, Out with the Pound: the Single Currency for Britain, Penguin 1996), Christopher Johnson, formerly of Lloyds Bank, argues that "the consaquences of the UK staying out of the first group of

countries would be adverse, in tarms of a lower exchange rate and economic growth rate, and a higher inflation rate and interest rate". The only compelling point is the last. With its poor inflationary credibility and defective

monetary regime the UK would for some time suffer higher iong-term interest rates outside Emu than within it. As the chart shows, the UK already pays higher long-term interest rates than Ireland. The remaining items in

Mr Johnson's list are highly questionable: the UK could have whatever inflation rate it chose; and both theory and evidence suggest that monetary arrangements have a modest impact on long-term growth, provided both high inflation and deflation are avoided. Those who regard depreciation as the panacea for almost all economic ills and those who put most of their trust in fixed exchange rates are selling quack remedies.

Since exports of goods and services to the rest of the EU amount to only 14 per cent of UK gross domestic product, an optimal domestic monetary policy and floating exchange rate should deliver greater economic stability than membership of Emu. In practice. however, monetary policy is unlikely to be optimal. Policy mistakes by the UK caused the last two recessions. To argue that the UK needs monetary independence to rectify its own mistakes seems quite perverse.

Commitment to entry would, in short, give the UK an immediate boost to mon-

the medium- to long-term

performance of the UK econ-

omy should ba much the

same within £mn as lt

Even so, Emn would only

be workable and acceptable

The UK must avoid all

EU interference in its ability

to run a competitive labour

market. Without strong

market pressures, speedy

adjustment to external

shocks would become diffi-

• The UK must enter Emn

at a sustainable exchange

rate, probably close to

DM2.30 to the pound.

The UK should insist

that no restrictions be

piaced on fiscal deficits

whenever fiscal indebted-

ness is substantially below the Maastricht reference

level of 60 per cent of GDP.

Prospective members of

Emu should have demon-

will to control public spend-

explicit assent to a proposal

from the government for the

only be obtained by a refer-

majority of more than 50 per

The UK could thrive out-

side the EU; it can also

thrive within lt. The same is

true for Emu. What would

be most painful is for the

country to remain inside

Europe legally, but outside

it psychologically.

This then is essentially a

political decision. The EU is

not doomed to be an over-

regulated, centralised behe-

moth, though it could turn

into one. With its global per-

spective, stable democracy

and liberal traditions, the

UK can play a valuable part

in preventing it from doing

so. That seems to require

participation in Emu. But

before the UK takes such a

big step towards an uncer-

tain future, its people must

be asked for their consent.

cent

ing and fiscal deficits.

cult, if not impossible.

under certain conditions:

would be outside.

All at sea over the Tory succession In a sane world there etary credibility and reduce long-term interest rates. But



Conservative party. But it seems one of them is disqualified by the force of his character, the other by the unfortunate circumstance of a few months. Thus John Major's succes-

Philip Stephens

sor must be chosen from a list of seven or eight of the second best. That no one is quite sure which of these it will be is testimony not to the richness of the choice but to its paucity. There are bright but flawed aspirants on the right, and uninspiring champions of the centre but no clear favourite. In the words of one senior minister. there is little purpose in betting on the contest as the outcome will rest more on chance than judgment. It may seem curious to

strated their capacity and raise the issue at the start of the party's Bournemouth • The people must give conference. This is the last snch gathering before the general election. In the irri-UK to join Emu. That can tating jargon of the imagemakers, it should ba a endum, ideally with a springboard for the victory which would give them an unprecedented fifth term.

Many among the thousands of Conservatives descending on this seaside town undoubtedly share that objective. So does Mr Major. He thinks they still have a story to tell. Partly it is about the risks of voting for Tony Biair's New Labour. Partly it is about a Tory agenda on tax and spending, welfare reform and crime aimed at what Mr Major calls the hard-working

The prime minister, though, is an ever-more lonely figure. Around his cabinet table the positioning for the leadership contest which would follow an election defeat is painfully obvious. Many of the contenders will be rehearsing their more substantive counts. scripts from the conference

platform. Watch Michael future for his par Portillo, Malcolm Rifkind, country, in th Michael Howard, Stephen nationalism of Dorrell, Ian Lang and Gillian Shephard. (For the purpose of this column I am assuming Michael Heseltine has no ambition to lead Her Majesty's loyal opposition.)

On the conference fringe Redwood, self-John proclaimed leader of the Eurosceptic right, promises to be ioyal. In fact, he is as loyal to Mr Major as Mr Heseltine was to Margaret Thatcher a few years back. Mr Redwood will be denied the succession. Some say Mr Howard is tha front-runner from that wing of the party. But Mr Portillo, much steadier now though apt still to keep curious company, is

the right's real contender. The latest allegations of Tory sleaze play little part in these calculations. Mr Major is sometimes imwise in his choice of friends, but the constant flood of allegations now made against his party is a legacy of the Thatcher era. The cash paid for parliamentary questions was an outgrowth of the creed of selfish individualism promoted by a prime minister who saw herself as a Victorian moralist. In the 1980s, as in the 19th century, anything went just so long as It was covered up.

So what of tha two deserving candidates? It is said state has been that Kenneth Clarke and Chris Patten are destined to join their political mentor the late R.A. Butler among the glittering ranks of successors who did not succeed. Such at least is what passes for conventional wisdom among today's Tories.

Mr Clarke, 54 and longer a minister than Lloyd George, is the cabinet's heavyweight. Mr Heseltine aside, he towers over the rest. He is careless sometimes with his language and his work habits are less than punishing. But these are minor matters. The chancellor apparently disqualifies himself on two

The first is he sees no

phobes He looks torate beyond the of the rabidly anti blue-collar worker the populist right take sterling int European current

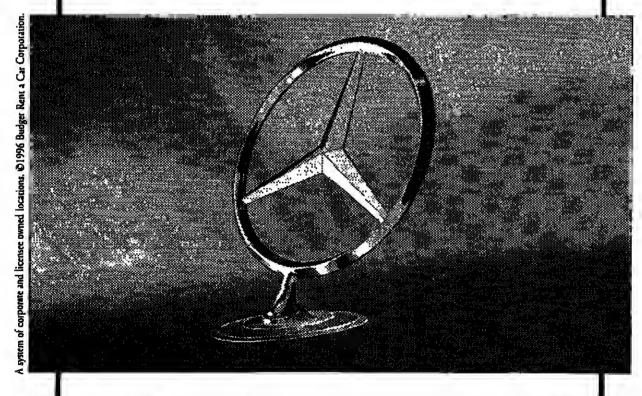
is bold enough to Second, and wor Clarke understat was the Cons image as mean a its landslide vict 1945 election. In used phrase, he One Nation Tory tax cuts. But he pared to argue th decent, publicl health and educa sion. That is an able view among expect to rule th

parliament after t Mr Patten fac practical hurdle remain as govern Kong for a mon election. He could tain of getting had liament for a year

Yet his valedic to Hong Kong's council last another remind intellectual force to politics. Mr Pai have changed. H ment to the post personal experie successes of the ket. He is fie European, hut enthusiasm for and monetary tempers passion matism.

allies. They meet when the governo don and oc ... exchange letter expect a more f ance when M returns permar present the tide against them. Bu not be ignored. If

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LETTERS TO THE EDITOR.

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Mystical view of tunnel financing | Interest not serv

From Mr David Sawers. Sir, You appear to believe that the symbolic, one might say mystical, consequences of creating the Channel tunnel would have justified public finance for a project that may be worth half its cost ("Out of the tunnel", October 4).

It was for long the belief of politicians that a fixed link between the UK and France was obviously A Good Thing, because it would tie the UK more closely to the continent. These enthusiasts were not greatly concerned with the economics of the project, but assumed it would be profitable. They underestimated the quality of air and sea services, and expected that a tunnel - or a bridge - would generate much additional travel. But the most important result a fixed link was, they believed,

Unreal view

of profit

the symbolic effect of ending are the people who travel the UK's island status. Britain would become part of the continent of Europe. and its people would become true Europeans.

This mystical belief can now be tested. If it was correct, the British should now be displaying greater enthusiasm for integration with the rest of Europe than previously. But the reverse seems to be true: opposition to closer integration has strengthened. The symbolic effects of the tunnel, far from being worth billions of pounds, may even have a negative value.

More conventional external benefits are insignificant; there will, for example, be a little less air travel - and so noise around airports - at least partly offset by more notse near the railway. The prime beneficiaries of the tunnel

fear of political union and

feeling of nausea. Nobody

articulates a vision. Even

Mrs Thatcher with the

disastrous poll tax fiasco

The debate left me with a

loss of control over the

exchange rate.

through it: so it is they who should pay for it through their fares. The best argument for private finance for the tunnel was that

taxpayers would not benefit from it: travellers who use the tunnel, not taxpayers. owe a debt of gratitude to the project's financiers. The shareholders and hanks who have lost money made an elementary error. they forgot that large, novel. projects rarely go according to plan. These investors

should have listened to those who warned that cost estimates were likely to prove low, and revenue forecasts to prove high. David Sawers,

"Crosby", 10 Seaview Avenue Augmering-on-Sea. Littlehampton, W Sussex BN16 1PP, UK

UK approach to decision on Emu lacks real vision

From Mr David L. Shaw. Sir, Your article "Still From Mr Nigel D. Phipps. Sir, Martin Wolf ("The California dreaming", October 5/6) does no service danger of dithering". October 1) deserves to the small business applause. The UK needs to take a decision on Emu and enterprise culture. It describes how a talented entrepreneur, employing an not take one by default. The default option will leave us outworker, started a new fashion manufacturing waiting for another 15 or business which broke even more years before we join on a first-year turnover of £12,000. and lose us yet more political clout on the A business breaks even international stage.

when all expenses, material His article coincided with debate on Emu organised costs and wages are fully recovered by sales revenue. by the Securities Institute at A fair wage for the the London Stock Exchange. proprietor must be included Christopher Johnson went in the calculation, which is through the usual economic arguments in favour (inflation, interest rates, commercial performance. By normal business standards inward investment . . .). All the first year must have quite plausible I would generated a significant loss suggest. Tim Congdon replied (Letters, October 2) It is vital prospectiva entrepreneurs understand with the usual diet of it will the real significance of loss cost too much, sovereignty,

David L. Shaw, quality advis Business Link London City Partners. 28 Petersham Place. London SW7 5PU. UK

break-even and profit.

articulated a vision of local government in the UK. Visions can be dangerously wrong, but inaction is wors If you say "no" to Emu, what is your vision of the UK in the year 2050? If you say "yes", what is lt?

While Martin Wolf is unenthusiastic about his conclusion, his is a cry to confront the issue. It is all about having a say in European decision-making and hence, I would add, a voice in world affairs. At this moment of destiny, the UK must chose. The 20th century is littered with examples of the UK failing take difficult decisions. Furthermore, taking a

decision on Emu would split the Conservative party, as well as the Labour party. This might do more for good governance in the UK in the 21st century than any amplification (or silencing) of its voice in Brussels.

Nigel D. Phipps, 13 Ipswich Road, Woodbridge, Suffolk IP12 4BS, UK

From Dr Jörg Schimmetpfennig. Sir, It is funny t David Barron atta Environmental In

Agency's report at article "Forests dw record rate" (Septe on the grounds the

The same

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Salahan geraga

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organisation is an 'environmental ad gronp" (Letters, Se We are supposed that the Canadian Paper Association which Mr Barron i vice-president - is from succumbing t temptation of pron self-interests as we

would have helped Barron had condes provida one proper argument. Unfortu did not. In today's society especially in view specialisation of sc corresponding stro incentives to "lie w statistics" - lt is ri; wary of interest gro

consequence, in ord make themselves h these groups should too willing to subst their claims. Mr Ba letter did his indus cause a bad turn.

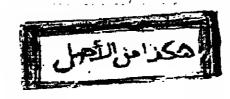
Jörg Schimmeinfen Department of Ecol Osnabrūck Univers D 49069 Osnabrück Germany

La différe

From Mr Philip Ber. Sir, John Keegan in pointing out (Let October 8) that from washing machines I valuable work-surfa in smaller Europear kitchens.

How, then, can we for the majority of F households using no top-loading machine vertically mounted o Once again a case la différence!".

Philip Bennett. 18 rue de Balzunce. 75010 Paris, France



German tax: in need of reform

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Whose therm is it anyway?

n the European gas industry, explained partly by the arguconsumers have tended to come ment that there was limited ast. Monopoly utilities and hig producers deny this. So do intional governments. They wave presided over mysterious ontracts of immense complexty. If they were not quite operting cartels, they were cerainly making protected deals, piced with political intrigue,

il, naturally, "in the national

Consumers' interests, hy conast, require free competition. oth in the supply from producg fields and in retail distribuon of gas. in most of continen-- d Europe distribution is under gid monopoly control. After e ad start in the UK, when Brit-h Gas was privatised as a onopoly, restructuring of the dustry is begining to yield the ... nefits of competition. How-. er, the UK government has en much slower to allow free

ternational trade. The news yesterday that it tends to reconsider its ban on ports from Norway via the igg pipeline is therefore douy welcome - first in offering nefits to UK consumers and cond as a pointer towards bre general liheralisation of s supplies in Europe.

The han on Norwegian ports goes back to the UK vernment's discreditable veto 1985 of a \$30bn contract ich British Gas had negotid for the purchase of supopportunity to export any surplus gas from the British sector

of the North Sea. By 1998, however, a new pipeline from the southern North Sea to Zeehrugge in Belgium will allow trade with the continent. If the UK wishes to export eastwards, it can hardly continue to block imports from the

Since the marginal cost of production from Norway's huge fields is low, gas may soon he arriving on the continent at a price some 25 per cent less than present commercial prices.

This will create pressure for the hig monopolies such as Ruhrgas in Germany and Gaz de France to open up their pipe-lines for third parties. This will require not only a strong directive from the EU, but as the UK has discovered, vigorous regulatory action.

It is one thing to insist that utilities should open their pipes to third parties; quite another to ensure that the price is fair. This is particularly difficult when integrated suppliers have purchased gas with long-term "take-or-pay" contracts, If new competitors cut into their markets, as happened to British Gas and many US pipeline companies, they may be left with large

supplies which they cannot sell. Thesa are real difficulties. However, the henefits of free es from Norway's Sleipner trade and open access to pipeld. This protectionism was lines far outweigh them.

Russian demons

ny recent Russian proer ex Soviet republics have Alexander Lehed.

cow's plain speaking secularters yesterda offer a welcome assurance: rever much it dislikes the tern alllance's plan to and, Russia will not "go into rerics" over this issue. Such ments add weight to the etimes erratic general's repiller who will seek the best ion as a basically pragmatic

1101 Enw European order without playing his hand. t "hysterical" seems an apt ription for the reaction of ebed and other senior Rusto the seizure of power in il by the Taliban movement slamic militants. The Russecurity chief is suggesting the Taliban could now aten the heart of former et central Asia. He wants ia to offer moral and practi-. .upport to a broad coalition

val Afghan factions in tha of preventing the Taliban advancing northwards. the face of things, there is mmediate threat to the hern flank of the Common-

re is a striking difference. At least two formidable and ween the realistic tenor of well-armed warlords stand in the way of any effort by the : incements on Nato, and the Taliban to assert control over s of alarm which Russia and the whole of Afghanistan. Latest reports suggest that with or tted after the latest events without Russian prompting, the Taliban's ill-assorted rivals are pooling their efforts to curh the new regime's advances.

Chief, used his maiden visit: But western governments do cerns of Russia and other CIS members over Afghanistan. By publicly hanging Moscow's old protegé, President Najihullah, and moving swiftly to establish diplomatic relations with Pakistan, the zealots who now control Kahul have reawakened some disturbing demons for Russia. Conspiracy theorists in Moscow mutter that the Taliban could be a proxy for US commercial or strategic interests.

In reality, there can be no western interest whatever in destabilising the southern flank of the former Soviet Union. In the unlikely event that the Taliban tries to do so, that will be as unwelcome in western capitals as it is in the Kremlin.

To avoid misunderstanding, Finally, the government now western governments should convey this message as clearly as possible to Russia and its southern naighhours. With a tough winter of negotiations with Russia over European security in prospect, there is no need to compound the difficulty importance" tb of Independent States. hy imaginary disagreements.

In pursuit of simplicity

Germany faces a daunting challenge in reforming its complicated and chaotic income tax system, writes Peter Norman

lists fell-walking as one of his hobbies. His experience of scaling one set of peaks only to see more daunting heights ahead has equipped him well for his present task of tax reform.

The minister has not just one but two tax reform projects to sort out by the end of this year. He must agree a compromise with the opposition Social Democratic party so that the 1997 tax bill to atreamline business taxation and restructure wealth and inheritance taxes can ohtain parliamentary approval before next

He bas also set December as the deadline for agreement among the parties of Chancellor Halmut Kohl's coalition government on the main points of an overhaul of the income tax system. This will take effect in 1999 and will be the centrepiece of the government's campaign for reelection in late 1998.

Mr Waigel is an unlikely tax reformer. Late in 1994, he hinned a report hy a commission of academics that urged him to take decisive action to simplify Germany's income tax aystem.

But now the minister says there must be a "decisive hreakthrough" towards a major tax reform. "We must get rid of everything that hollows out the tax base and makes fools of those who pay their taxes honestly, Mr Waigel declared last week. That means "tax rates down, a broader tax hase and a simpler system", Tax reform has moved up the

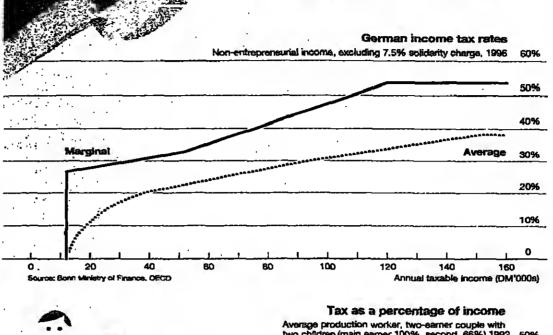
political agenda for several reasons. One is a series of highprofile tax-evasion prosecutions the latest against Mr Peter Graf, father of Steffi Graf, the tennis star, on charges of evading DM19.6m (\$12.8m) of income tax. The frequent raids on banks hy

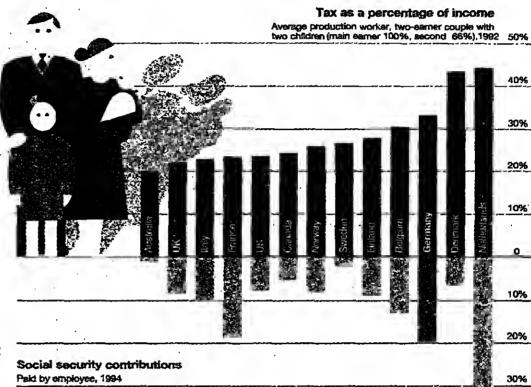
official investigators to trace the secret Luxembourg accounts of well-heeled clients have shattered the long-held official view of Germany as a nation of willing tax-

Another reason is that the present system has become increasingly complex and unfair. mainly because of a succession of changes in tax law - all dubbed reforms - over the past two decades. Mr Klaus Offerhaus, court, Germany's highest tax trihunal, says the tax system is "chaotic"; the judges who have to adjudicate have as much difficulty understanding it as the average citizen.

A third factor is that Germany will face budgetary problems that make meeting tha Maastricht criteria for membership of the EU's economic and monetary union more difficult if the 1997 tax hill does not become law. In addition to its provisions on business. wealth and inheritance taxes, the bill includes plans for savings on children's allowances by delaying an agreed increase for a year, and a shift in the tax hurden from the federal to the state governments.

sees income tax reform as a way of improving Germany's ability to compete internationally. In its recent annual review of Germany, the Paris-based Organisation for Economic Co-operation and Development said tax reform was "of critical for





modernisation of the economy. It singled out "high effective marginal rates of tax for large segments of the population" as a preneurial activity. Mr Waigel now accepts that tax cuts in the US and the UK have acted as a "catalyst" for more investment and jobs.

There has been a change of mood ahout taxes: even those who have presided over the system for so long are unhappy with it. Mr Kohl admitted in August It "had not developed well". Mr Waigel has acknowledged the burden of taxes and other levies is "too high" and that the tax system contains "fossils" such as the local husiness capital tax, which imposes a levy on companies even when they are losing

But it is unlikely that tax reform would have acquired such a high profile without the persistence of Mr Gunnar Uldall, a Hamhurg MP from Mr Kohl's Christian Democratic Union. He has campaigned for two and a half years to have just three income tax rates of 8 per cent. 18 per cent and 28 per cent in return for the abolition of most tax

Mr Uldall was written off as an eccentric until the unexpected success of the Free Democrats. junior partner in the ruling coaliwhich they fought on a taxcutting platform. After the FDP demonstrated that tax cuts could win votes, the grandees of Mr Kohl's coalition began to take

Mr Uldall's campaign Identified a bewildering profusion of tax hreaks as the root cause of Germany's tax problems. The sparest headline details of various exemptions take up 95 pages of the government's most recent white paper on subsidies. Many tax exemptions benefit

only the wealthy. Mr Henning Voscherau, mayor of Hamburg and negotiator for the SPD-led states on the 1997 tax bill, has said that half the millionaires in Hamburg pay no tax.

Some exemptions, such as those which have promoted an excessive huilding hoom in eastern Germany, have damaged the economy. Others, intended to persuade shipping lines to sail under the German flag, have encouraged shiphuilding in Poland and South Korea rather

But there are many tax breaks which benefit ordinary voters. Parents, commuters, savers with donations to their local sporting clubs are among those benefiting from exemptions.

Tha upshot is a system in which direct taxes are high, but levied on a narrow base, in the case of income tax, earnings are tax-free up to a relatively generous subsistence level of DM12.095 for an individual and twice that for a married couple. But tax rates then start at 25.9 per cent and rise relatively swiftly to an internationally high 53 per cent at DM120,000 of taxable income for a single person and DM240,000 for a couple.

In addition, substantial social security levies take about 20 per cent of average pay. There is also a "solidarity surcharge" of 7.5 per cent of income tax liabilities to help finance eastern Germany and a church tax for Roman Catholics and Protestants.

Against this background, pressure has grown for a simpler tax system and lower tax hurdens. Since early summer, the FDP, the government of Bavaria, the tax

officials' trade union, the fedaration of taxpayers, the opposition Green and Social Democrat parties and Mr Kohl's CDU have all followed Mr Uldall's example and produced hlueprints for income tax reform.

All propose lower initial tax rates, some at 15 per cent, others at 20 per cent, and lower top rates. But only the CDU has given some idea of bow the reform would be financed.

Mr Waigel, as chairman of a commission of tax experts and politicians working out the government's income tax plans, has spoken of a top income tax rate between 35 per cent and 40 per cent and an initial tax rate of about 20 per cent. The solidarity tax which is due to be cut by one percentage point in January and again in January 1998 as part of the 1997 tax hill, would disappear.

Such cuts in rates would alash government revenues hy between DM80bn and DM90bn in 1999, The challenge for Mr Waigel is to identify up to DM50bn of tax exemptions that can be culled to offset the tax cuts without losing political support

e will be working with Mr Wolfgang Scbäuhle. influential leader of MPs from the CDU and Mr Waigel's Christian Social Union in the Bundestag. Mr Schäuhle, as head of a CDU commission drawing up the party's own tax plans, has already floated controversial ideas for treating unemployment pay, sick pay and maternity allowances as income for tax purposes and proposed that capital gains from securities and property transactions should be taxed as income.

Tax reform will be the "blg ldea" at the CDU annual cooference in Hanover on October 21 and 22. According to Mr Waigel, "there will be tough discussions and hard decisions" in weeding out the tax breaks. But while the minister has said there should be "no taboos", he has already ruled out certain areas that should continue to enjoy tax privileges, including the Christian churches and charities.

Such "no-go areas" have kept alive fears that the Bonn coalition's determination to cut direct taxes could trigger an increase in indirect taxes, such as value added tax. Mr Kohi caused much people who make charltable television interview when he suggested the government would have to raise VAT in 1999.

Mr Waigel has since insisted the government would raise VAT only as a last resort if it is unable to achieve the desired pruning of tax breaks. Mr Waigel has said individual taxpayers and companies are likely to benefit by a net DM20bn to DM30bn in 1999 after tax privileges have been pared. That may sound a lot, but on average taxpayers will gain DM1,000 per year or about DM80 per month.

It is a far cry from the radical proposals of Mr Uldall that started the great German tax debate. But the MP is, nonetheless, optimistic about the future for reform. "The dehate over taxes in Germany has made a quantum leap in the past

months," he says. That is true. But Mr Kohl's government must still prove that it can break with its past habit of legislative tinkering on taxes and produce a tax system that is less greedy, simpler and fairer.

Digging dirt

urotunnel's dirty deed is assertion yesterday that it is. Under the threat of bank-making a pre-interest profit. But y, shareholders and banks come to the kind of dismal promise usual in such : The former will lose well half their entitlement to profits as the tunnel might nally produce. The latter ub along on interest of 5.2 ent on £8.7bn of debt, in ange for the hulk of the said profits if and when the

uld bankruptcy have heen ? Though it might seem a c expedient, there is one nent in its favour. The iple of moral hazard warns st the idea of banks being ig to fail. By extension, il projects should not be lered too big either. There mething to ba said for ing one really large project bust every now and then, e principle of hanging the dmiral pour encourager les

inst that is the fact that unnel is not merely too o fall, but arguably too tional. At the most basic one of the problems about g the project into adminis-1 has been the difference en British and French

uptcy laws. re is also the question of iced by the company's alternative.

it is also an asset of unusual complexity, in terms of agreements with both governments, guarantees of physical security and so forth. It would therefore take a long

time to sell. This hrings us to the fundamental objection to bankruptcy: its economic inefficiency. Until a new owner were found, it would be run by the administrator. That is, it would provide highly lucrative but not otherwise useful employment to an army of liquidators and accountants.

The new owners, meanwhile, would have no experience of running this particular project. Indeed, by virtue of the tunnel's unique character, the present management are almost the only people with relevant experience. In any other husiness, that would be a very poor rea son for keeping them on; but Eurotunnel is not like any other business.

For many of Eurotunnel's banks, crystallising their whole loss on the enterprise today would have a measurable impact on their ability to lend. As it is, they can console themselves with the prospect of dividends or profit shares on an investment of £3.2hn in a would huy the tunnel. decade's time. In ahort, the of debt, it appears to compromise may be a bad a positive net worth, as solution, but it heats the

BSE

Wrestling the voters

Japan's opposition New Frontier Party is hoping that there's nothing like a celebrity to attract voters' attention. The NFP, facing a tough time

in the general election on October 20, yesterday revealed that it was hoping to recruit a sumo star, 31-year-old Kyokudozan, who will become the first active wrestler to stand for parliament. Kyokudozan, weighing in at a mere 235lbs, is the lightest man

in his division; but he argues that he has the right background to become a political heavyweight because his father was a town mayor. Yesterday be was asking a reluctant Sumo Association to let him leave. Kyokudozan, whose name

outside the wrestling ring is Kazuyasa Hata, represents a curious phenomenon of this election. As there's little to choose between the main parties' policies, personalities count more than ever. To that end, the NFP has also recruited Sachiyo Nomura, wife of the manager of Yakult Swallows, a popular baseball team.

But personality alone won't win the victory prize; name recognition is also more vital than ever before. Under a new electoral system to be tried for the first time, voters must write their favoured candidate's name in full on the ballot paper, rather

than simply ticking a box. Observer can sniff a few problems with this, however. What happens to votes cast hy forgetful Japanese voters on behalf of Kyokudozan, rather than Kazuyasa Hata? Perhaps he won't carry so much weight, after all ...

Daniel's den

 Also voting on October 20 will be the citizens of Nicaragua, who will be wrestling with a change of a somewhat more substantial nature than mere names. This is nothing less than. the transformation of the Sandinistas, those pillars of 1980s marxist revolutionary chic. into latter day converts to milk-and-water free market capitalism.

The Sandinista Front's campaign manager, Alvaro Fiallos, has promised that if his party wins the presidency. capitalism will be safe: "A Sandinista government will obey the rules of the free market and give foreign investors a warm welcome". . .

We perhaps shouldn't be astonished at this revolution within a revolution. After all. the party used to employ a firm of New York consultants. The Sandinistas have been badly

split since losing the 1990 election to Violeta Chamorro. hut they're staging a comeback

Former president and current Sandinista candidate Daniel Ortega is running almost neck-and-neck in the polls with his right-wing rival, Arnoldo Aleman of the Liberal Alliance; with 22 other candidates far Ortega must have had a real

change of heart. Back in July 1991, when the Sandinistas held their first congress in 30 years of existence, he said: "Those who think that espitalism and imperialism are now the right way can sign up in one of the other 23 parties."

Ripping yarns

. These are strange times - the Bank of England has produced a bestseller. Its snappily-titled 50 page booklet, Practical Issues Arising from the Introduction of the Euro is no bodice-ripper but the first print run of 10,000 copies has almost all gone. A second is now under way.

The publication is free, but even that doesn't explain its runaway success. Such is the desperate need to understand the practical implications of a European single currency that appetites for the booklet have been almost as insatiable as at an EU finance minister's lunch. Watch ont for page 19,

featuring the already-famous diagrammatic guide to cross-membership of Emu working groups. It looks like a spider's web - the kind woven by an arachnid on amphetamines. In its centre is a large box reading "Bank"; immediately beneath it is a much smaller box reading "HMT" (meaning Her Majesty's Treasury). Old rivalries don't die away, they just take on different

Bottled up Krug ■ Dentsche Telekom picked him

for its advertising because he comes across as everyona's favourite uncle. As a popular actor from former East Germany, Manfred Krug is also deemed one of the few people who could bridge the cultural gap between Germany's two halves.

So it was a mite embarrassing yesterday that the weekly magazine Focus stated that Krug, who appears on TV every evening trying to persuade millions of Germans to huy shares in the soon-to-float Dentsche Telekom, doesn't even have a telephone.

Observer is happy to scotch this ugly rumour and reveal that Krug does have a telephone he's just very private about it. because ha doesn't want people ringing him up all the time.

Financial Times

100 years ago The Canadian Pacific

The traffic return of the Canadian Pacific Railway, showing a decrease of \$79,000, indicates the extent to which the husiness of the road, more especially as regards freight, has been hampered hy the strike of telegraph operators. The shares, which closed at 59% on Tuesday, were offered as low as 59% yesterday. But lster in the day the welcome news came that the dispute had been settled on the company's terms, with the result that the quotation improved to 59%. The proprietors are to he congratulated on the speedy termination of the disagreement.

50 years ago The Turkish Budget

Considerable reductions in expenditure are a feature of the Turkish Budget presented to the Grand National Assembly by the Finance Minister, Mr. Halit Nazmi Kismir, At the same time in some directions - notably defence and education - there is a considerabla increase in expenditure. Loans are contemplated for economic purposes, and provision is made for substantial reductions in the price of sugar, tea and other commodities. The Minister has hopes of a substantial reduction in the floating daht.

"Facts are "filtered" through our hearts."

KADCHA .

FINANCIAL TIMES

Tuesday October 8 1996



Banking curbs likely as Thailand moves on debt

Financial fears prompt changes in lending

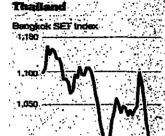
By Ted Bardacke

Thailsnd's central bank. struggling to slow the growth of short-term foreign debt, is planning widespread changes to off-shore lending activities by Thai and foreign banks.

The move is likely to alter the funding structure of Thai banks and the country's blue-chip companies, as well as put a limit on the activities of foreign banks operating in

The central bank's move is seen as a response to last month's downgrade of Thailand's short-term sovereign debt to Prime-2 from Prime-1 by Moody's, which said the growing level of short-term foreign deht made the country vulnerable to a financial

Worries over the conse quences of these regulations, along with moves by some foreign brokerages to reduce their exposure to Thailand, caused a sell-off of Thai banking and finance stocks yesterday, prompting a senior finance year. "Looking at the mar- a full branch licence.



sures might have to be taken to stop foreign selling.

Banking and finance stocks both fell 8.7 per cent while the overall stock index fell 6 per cent to close at 944.63, the lowest since August 1993.

Analysts said the fall was aggravated by s report, later denied by the bank, that Thai Farmera Bank's non-performing loans could rise to between 7-8 per cent of advances next

ket...the finance minister may have to find ways to dis-courage foreign selling," Mr Chatumongkol Sonokul, the finance ministry's permanent secretary, told reporters. Stock exchange officials said they had heard of no such plans.

Under measures to be officially unveiled later this week but recently communicated to Thai and foreign bankers, the central bank has asked Thai banks to keep dollar-denominated loans, lent under the Bangkok International Banking Facility (BIBF), to 7 per cent of their loan portfolio in baht until the end of 1996.

Foreign banks with full local branches will be asked to keep their dollar loans at a par with their baht loans. The mini-mum rate for dollar loans will be increased from \$2m to \$5m.

Foreign banks operating BIBFs only have been asked to limit the growth of offshore loans to 5.6 per cent of what they lent in August, long after many BIBFs artificially pumped up their balance sheets in an attempt to secure

Offshore banking centres agree to greater scrutiny

By Georga Graham, Banking Correspondent

Banking supervisors from large offsbore financial centres have agreed to co-operate more with their counterparts in industrialised nations in investigating irregular behaviour at banks under their control.

The agreement between the so-called Basle committee, which groups banking supervisors from the Group of Ten such as Singapore were until leading industrial countries and the Offshore Group of Banking Supervisors, will plug Meanwhile, supervisore in loopholes which have let offshore centres that hosted international escape close

scrutiny. The Offshore Group comprises most of the biggest offshore financial centres including the Bahamas, Bermuda, the Caymans, Gibraltar, the Channel Islands, Hong Kong,

Continued from Page 1

product development and mar-

keting costs. In May, ERF, the

UK heavy truckmaker, was

bought by Western Star of

The takeover is the largest

of its kind since the aborted

merger hetween Volvo and

Renault. Daf is the amallest of

Europe's hig truckmakers.

with about s 9 per cent share

Europe today

aunny and dry but coastal areas will have cloud and some light rain. Southern

designed to ensure that information flows more freely between supervisors. They have often found they could not obtain a clear picture of the overseas activities of

such as the Netherlands Antilles was often of questionable quality, while countries recently reluctant to allow access to foreign inspectors.

banks such as the defunct branches or representative supervision. Bank of Credit and Commerce offices complained that when a bank failed in an industrialised country, they were the last to hear. Yesterday's deal says they should at least be on

the mailing list. The drafting involved hard negotiations on issues such as when a supervisor could ask

Paccar in \$544m takeover of Daf Trucks

of the market for trucks over

In spite of rising from the ashes of Daf NV, the company

had always appeared vulnera-

ble in view of the overcapacity

Paccar - established in 1905 as the Pacific Car and Foundry Company - recorded net earn-

ings of \$253m in its latest year

from sales worth \$4.6bn. Its

the European truck market.

and cut-throat competition in

Lebanon, Panama and Singa- for the identity of an individpore. The agreement is ual depositor or investor. A supervisor in Europe may, for example, want to know that a bank is not dependent for all its deposits on one source, but the offshore centre does not want that to serve as an banks under their control. excuse for trawling for tax Information from centres evaders.

> In all 140 countries have endorsed the deal, which sets out procedures for exchanging information between supervisors and also establishes a checklist to ensure that banking operations in a particular country are subject to effective

The agreement says home supervisors should be able to inspect the books of shell branches wherever they are kept. "In no case should access to these books be protected by secrecy requirements in the country that licenses the shell branch," it says.

14,000 staff produce more than

54,000 vehicles under the Ken-

Daf would give it a product

range from 7.5 to 100 tonnes. It

intended to maintain tha

brands along with the present

management, workforce and

facilities. As a fifth of the

employees at Daf Trucks are

on short-term contracts, this

Belgian jobs may go.

FT WEATHER GUIDE

worth and Peterbilt hrands.

Bemused French

By David Buchan in Paris

A French supermarket chain is side of tha single European

currency.
"It's time to start bringing

Yesterday's dress rehearsal at Leclerc's megastore in the Paris suburb of Clichy heralds a sort of euro "teach-in" at the group's 500 supermarkets across France from October

The group has spent FFr16m (\$3.15m) minting 1.5m "Leclerc euro" coins for sale, printing 8m brochures on the euro to pack into shopping bags and marking the prices of some 200 staple products in euros as well as francs. This will not be Europe's first commercial experiment with the euro, but it will be by far the largest, according to the European

In spite of Clichy's strong Jacques Delors was once mayor of the Paris suburb the initial response at the local store was underwhelming. One had only sold two euro coins in three hours and most shoppers seemed bemused by the dual pricing. "I only come here once every three weeks, so I'll probably miss most of this," said one heavily laden shop-

Such reactions are one reason why Mr Leclerc and Mr Yves-Thilbaut de Silguy, the European Commissioner for monetary affairs who was in Clichy yesterday, believe there is not a moment to lose in promoting the single currency. Euro coins and bills are due to become legal tender in less

than five years. Mr Leclerc, who has clearly decided that euro promotion is useful marketing tool, noted that 65 per cent of French peo ple did not even know the name of the planned single

currency. He also said initial consumer research had shown that "because people associate the euro with budget rigour, they appear to suspect that the government will try to smuggle in a hidden tax" as part of the conversion. "We need to gain their trust," he said.

could suggest that Dutch and same price after October 26.

shoppers check out the euro

to launch the largest promo-tion to date of the practical

the euro down from its macro-economic pedestal to the level of the shopping cart and cash register," said Mr Michel-Edouard Leclerc, head of the family retailer, introducing the initiative yesterday.

support for Maastricht - Mr girl at the check-out said she

The main educational element of the initiative is dual pricing, designed to accustom shoppers to the euro's relative value. There are also coins worth 11/2 euros each - a unit chosen to be worth exactly FFr10 and redeemable at the

THE LEX COLUMN

Downstream dreams

Shell's relatively dynamic US subsidiary is again pointing the sluggish group. If Shell Oil's discussions with Texaco about forming a US refining and marketing joint venture bear fruit, the lacklustre returns in its downstream operations should improve substantially. Conceptually, the deal would be similar to the one concluded this year between British Petroleum and Mobil in Europe, which is expected to produce annual savings of \$400m-\$500m. Given that the Shell Oil/ Texaco operations are about 50 per cent larger, savings from eliminating duplication in distribution and running refineries more efficiently could be \$600m-\$750m.

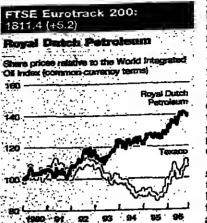
The need for radical surgery in Shell's European downstream business is, perhaps, even more pressing. Returns are poor because Shell's refineries are inefficient in a market plagued by over-capacity. But a joint venture is probably not an option, since Shell is already so big that a combination would run foul of competition authorities. The ldeal solution would be a deal in which several European gronps simultaneously cut refining capacity. But, if that cannot be arranged, Shell may have to bite the bullet and take unilateral action.

Innovex/Quintiles

As the pharmaceuticals industry struggles to improve its productiv-ity some big crumbs are falling off the table. Biotechnology companies have benefited hugely as drug groups have bought in their clever ldeas. Just as impressive has been the growth among contract pharma-ceutical organisations, which do everything from mixing molecules to distribution. The all-share merger of Britain's Innovex and Quintiles of the US values the private UK company at \$800m - or nearly 70 times operating profit. For a relatively low-margin business with no intellectual property that looks an astonishing price.

Eurotunnel

Is there light at the end of the Eurotunnel? If yesterday's fiendishly complex reconstruction goes through, the answer is a qualified yes. True, it will be some years before the company can afford even its new, heavily-reduced interest bill. Nonetheless, it has been thrown a crucial lifeline: the banks' agreement to let Eurotunnel "pay"



in flimsy paper up to £1.85bn of interest it cannot afford. As a result, there is now a respectable likelihood that this restructuring

What is the chance, though, of the company's paying dividends? Not much between now and 2003, when a further £1bn chunk of debt will be swapped for equity. But look ahead to, say, 2010 and the picture looks rosier. By then revenues could plausibly be £1.3bn a year; knock off operating and capital costs of, say, £550m, interest costs of £550m and £60m for holders of new post-restructuring "loan notes" - a healthy £140m or so would be

left for shareholders. It is, however, just as well. Once the two debt-for-equity swaps go through, current shareholders will end up with just under 40 per cent of Eurotunnel's equity. So to justify the current share price, the post-restructuring equity would have to be worth £2.6bn. In fact, discounting cash flows suggests it is worth much less - somewhere between £1bn and £1.5bn. True, a sustained burst of inflation could make it worth more. But in a post-Emu Europe, the reverse seems more

likely.

Of course, even if logic suggests the share price should halve. It may not do so immediately. For one thing, the banks have nothing to gain from seeing a fall. And Eurotunnel shares have long been buoyed by vague optimism from sens, following Dutch ri French retail investors; this time, they may be illogically encouraged by the banks' decision to convert tion of MeesPierson wi debt at 130p, well over the current anced by the deteriorati price. In reality, shareholders would be wise to treat any share price strength as a selling opportunity.

But will the deal go through bly, although neither ba' shareholders can be granted. For instance, each tunnel'a 225 banks has to a the plan requires them to r nificant concessions restricting their share restructured company's D est cash flow to 30 per ca they could have pushed for proportion. It is from this

generous decision that an of dividends for shareholde But for precieely this shareholders would be mad the deal. Doubtless it is a t but their only alternative i the company into adminis and render their shares wo.

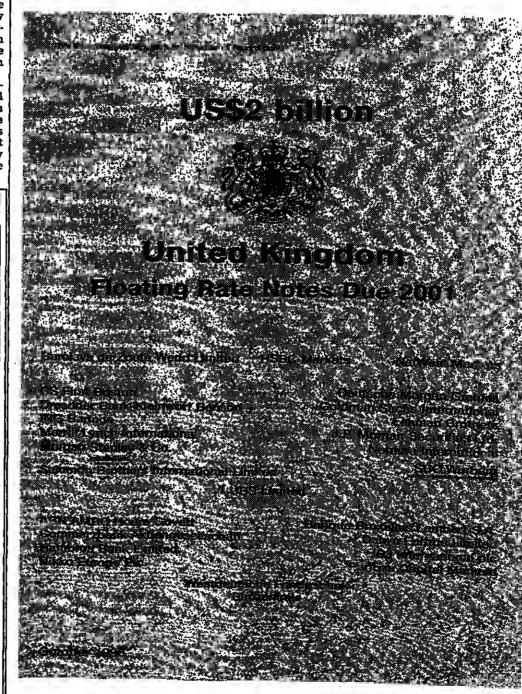
ABN Amro/Forti.

It must be with con: relief that the Dutch banki ABN Amro has secured a MeesPierson, its venera chant bank. MeesPierson been wholly-owned, but acted like it. With an ind corporate culture and su board, MeesPierson was de a costly growth strateg totally overlapped with AE . . . malleable subsidiary, Hoar

ABN Amro'e greatest (was finding a buyer whi not become a powerful co It had to lower the price t-Dutch/Belgian insurance : ing group Fortis to the n table, but the likely price F12,3bn (\$1,34bn) looks 1 at 1.2 times adjusted bc More of a regret is that Mer "-takes its fund managemer with it; nonetheless, the bank would probably be a without it.

At the likely price the stack up for Fortis, offer: one return on investment per cent. But the strategy to fathom. Fortis has fe developing a bancassura ness aimed at the smi MeesPierson's fund ma expertise would help, but to build its more volati ment banking business etrategy. Perhaps there ment of keeping up with acquisition of Barir ings quality.

Additional Lex on Calo



BANKING. FROM

